

FINANCIAL TIMES



France

*How did it get
into this state*

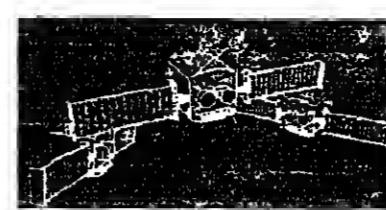
Europe Column, Page 18



Coca-Cola

*Why shares
are fizzing*

Page 21



Satellites

*Size isn't
everything*

Technology, Page 15

WORD Business Newspaper

Europe consortium agrees interactive TV decoder deal

A group of leading German and French companies agreed on a standard for "set-top boxes" which decode television signals to allow teleshopping, home learning and shopping, video on demand and other interactive TV services. Multimedia Betriebsgesellschaft, a consortium which includes Deutsche Telekom, Veba and Bertelsmann of Germany and the French media group Canal Plus, said the agreement was initially aimed at Germany, Europe's biggest cable and satellite television market. The deal ends months of secretive wrangling. Page 20

Vital week for US budget talks: The Clinton administration and the Republican-controlled Congress have begun what could be a decisive week in their protracted negotiations over how to balance the US federal budget over the next seven years. Page 6

Bristol-Myers plans \$2.5bn cuts: Bristol-Myers Squibb, the US pharmaceuticals group, announced a further round of cost-cutting to bolster profit margins in the face of patent expiries due in the coming years. Page 24

Swedish paper group to invest in Canada: Stora, the Swedish pulp and paper group, is spending €565m (\$413m) on building a magazine paper plant in Canada in one of the biggest investments by a European company in the North American forestry sector. Page 22

HSBC shakes up insurance side: The Hongkong and Shanghai Banking Corp plans to reorganise its insurance activities in the Asia-Pacific region. Page 26

Planned liability law may protect firms: Lawyers, architects, surveyors, merchant bankers and doctors in partnerships will be able to take advantage of a new UK law designed to protect the personal assets of accountants from litigation. Page 14

Austrian leader heads for re-election: Franz Vranitzky appears headed for another term as Austria's chancellor after his Social Democratic party won its lead in the final opinion poll to be published before Sunday's elections. Page 20; Survey, Separate section

Madrid car bomb kills six: A car bomb blamed by officials on Basque ETA separatists ripped through a busy Madrid district killing six people and injuring a dozen just four days before European Union leaders gather in the Spanish capital. Page 2

SMC head favours several buyers: The newly-appointed head of Société Marseillaise de Crédit, the regional French banking group, favours a sell-off to more than one investor in the bank's forthcoming privatisation. Page 21

BTC loss less than expected: BTG, the former British Technology Group which floated in July, reported maiden interim pre-tax losses of £2.1m (\$3.3m) compared with profits of £290,000. The figure was better than the £2.5m forecast at flotation. Page 29

Usinor shares fall 7% on warnings: Usinor, the French steel producer privatised this year, saw its shares fall 7 per cent as it warned that second-half net profits would be less than the FF12.4bn (\$482m) recorded in the first six months of the year. Page 21; Lex, Page 20

S Korea to open up telecoms sector: South Korea said it will open its telecommunications industry to foreign ownership in 1998, although stakes held by overseas investors will be limited to minority shareholdings of up to 33 per cent. Page 22

Britain to expel Libyan diplomat: Britain ordered the expulsion of a senior Libyan diplomat in London, accusing him of spying and intimidating dissidents. Page 9

French network to bid for UK rail: SNCF, the French state-owned railway company, could acquire a stake in Britain's privatised rail freight network. Page 14

Tokyo defends foreign goods record: The Japanese government defended its record in government procurement of foreign products. Page 12

Famine could strike N Korea: South Korea's President Kim Young-sam warned that rapidly deteriorating conditions in North Korea, particularly a food shortage, could soon lead to a conflict. Page 8

Prince Charles sells sports car for charity: A private British collector paid £11,500 (\$170,000) for a 1987 Vauxhall-Volant Aston Martin sports car used by Prince Charles which was donated for sale at the auctioneers Sotheby's to benefit charity. Page 14

STOCK MARKET INDICES

New York headlines

Dow Jones Ind Av ... 5,183.96 (+27.10)

NASDAQ Composite ... 1,983.58 (+1.27)

Europe and Far East

CA40 ... 1,049.59 (-6.74)

DAX ... 2,772.82 (-55.20)

FTSE 100 ... 3,852.11 (-22.11)

MIB30 ... 19,226.78 (-50.18)

US LUNCHTIME RATES

Federal Funds ... 5.1%

3-month Treasury Bills ... 5.475%

Long Bond ... 11.13

Yield ... 6.035%

OTHER RATES

UK 3-mo interbank ... 8.1% (same)

UK 10 yr Gilt ... 107.3 (107.3)

France 10 yr OAT ... 106.5 (106.73)

Germany 10 yr Bund ... 102.88 (103.12)

Japan 10 yr JGB ... 114.265 (114.235)

NORTH SEA OIL [Argus]

Brent 15-day £/barrel ... 517.72 (17.70)

Tokyo close: Y 101.06

GOLD

New York Comex

Feb ... \$393.0 (381.4)

London

gold ... \$396.5 (389.7)

DOLLAR

New York headline

E ... 1.5335

DM ... 1.4475

FF ... 4.5947

Fr ... 1.0819

Y ... 101.05

STERLING

London

E ... 1.5337 (1.5274)

DM ... 1.4416 (1.4448)

FF ... 4.5988 (4.5819)

Fr ... 1.1692 (1.1715)

Y ... 101.185 (101.25)

DM ... 2.2149 (2.2116)

Tokyo close: Y 101.06

LONDON

MD15 ... 5.446

MD15 ... 5.446

MD15 ... 5.446

MD15 ... 5.446

CONTENTS

French PM freezes rail reforms ■ Unions plan more protests today

Juppé offer fails to end strikes

By David Buchan in Paris

Mr Alain Juppé, the French prime minister, yesterday made new concessions to union demands but failed in tense meetings with labour leaders to end the crippling 18-day strike against his proposed welfare reforms.

Leaders of the unions, which will hold more protest marches today, emerged defiant about their demands and pessimistic about an early breakthrough.

Mr Juppé announced he had put a "freeze" on his welfare plan to streamline the SNCF rail network over the last five years.

Rail unions had objected to the plan's demands for productivity improvements. Mr Juppé said

"negotiations will start within the company on a future plan" designed to map out SNCF's operations over the 1996-2000 period.

Mr Juppé said he wanted further talks in an attempt to resolve the welfare dispute. He said he had asked Mr Jacques Barrot, the labour minister, to begin organising a meeting with unions next week, but did not make clear whether the welfare reform would be open to talks.

Mr Louis Vianello, president of the CGT union federation, said he was "out of the crisis for the moment". Mr Bernard Thibault, head of the CGT rail section which has spearheaded the 18-day rail strike, complained

that Mr Juppé was still "ambiguous" about reform of public sector pensions despite his promise on Sunday to leave railwaymen's retirement schemes untouched.

Mr Marc Blondel, president of Force Ouvrière, said he urged Mr Juppé to launch "global negotiations", involving business as well as union organisations and embracing the issues of wages and unemployment as well as welfare reform.

But Mr Jean Gandois, president of the Patronat employers' federation, said his organisation was not prepared to attend such an economic summit with no precise or prepared agenda.

Signs of a government back-track on the reforms depressed

the financial markets, with the Paris Bourse's CAC-40 index ending the day 0.36 per cent down at 1,849.59 points and the franc falling to end trading in Paris at FF13.45 to the D-mark compared with FF13.44 at Friday's close.

The franc suffered as a result of the concessions which Mr Juppé announced on television on Sunday night, but some foreign exchange operators said the franc's losses were tempered by a realisation that while Mr Juppé had made concessions to the rail unions, he had not retreated from his key welfare reforms.

Opposition Socialists and their left-wing allies, who took five seats off the government parties in Sunday's by-elections to the

National Assembly, reacted furiously yesterday to Mr Juppé's announcement that he would this week push through enabling legislation for some of his welfare reforms by using a guillotine procedure cutting off further debate.

Communist deputies complained of Mr Juppé's "diktat".

Opposition parties have tabled

a censure motion to try to thwart the welfare legislation. But Mr Juppé will be able to use his very safe parliamentary majority to approve the legislation. This will enable the government to pass at

Continued on Page 20
Juppé's budget. Page 3; Costly way to change. Page 18; French to bid for rail group, Page 14

Samsung claims first for new chip prototype

By John Burton in Seoul, Louise Kahoo in San Francisco and Paul Taylor in London

Samsung Electronics of South Korea yesterday said it had become the first company in the world to complete the prototype circuit design for the newest generation of computer memory chip.

The 1-gigabit synchronous dynamic random access memory (DRAM) chip is expected to become a key component in computers and multimedia systems because of its immense storage capacity - about sixteen times that of the highest capacity DRAMs available today.

A single chip 1Gb DRAM, about the size of a thumbnail, will be able to store up to 16 millions of moving pictures, 16 hours of sound, 400 still pictures, 8,000 newspaper pages or approximately 160 books.

Some Japanese companies had already developed elements of the new generation of memory chips and in October four of the world's leading semiconductor manufacturers, International Business Machines and Motorola of the US, Siemens of Germany and Japan's Toshiba, announced plans jointly to develop a 1Gb DRAM chip. But Samsung said it was the first to develop a complete prototype.

Such chips are expected to contribute to making computers and other electronic products smaller and faster.

Each circuit element within the chip measures no more than 0.16-micron, or one 60th of the thickness of a human hair. This is a 36 per cent increase in density over the most advanced chips in commercial production today.

Samsung aims to produce engineering samples of the 1Gb chip by 1997, but this will only be the first step. Technical challenges remain in the development of the processes needed to manufacture the chips in volume, so it is not yet clear which company will be first to market the chips.

Details of the chip design will be revealed tomorrow in the Financial Times.

Continued on Page 20



The UN and the Bosnian government intensified their efforts to reassure Serbs living in Sarajevo suburbs, as France said it was working intensively with its allies and Belgrade to secure the release of two captured

priests. An aide to French president Jacques Chirac said earlier French threats of punitive action against the Serbs had been suspended. The US administration said it was "very hopeful" that the priests would be freed soon. Sarajevo's residents (above) demonstrated in support of the Moslem government's insistence on a united capital. Bosnian Serb leaders will hold a referendum today on the peace accord. Photo: Reuters

Clinton moves to restart Mideast peace negotiations

By Patti Waldmeir in Washington and David Gardner in London

US president Bill Clinton yesterday moved to break the deadlock in attempts by Israel and Syria to reach a peace settlement, announcing he would send Mr Warren Christopher, the secretary of state, to the Middle East later this week.

In agreement with new family shareholders that included Deutsche Bank and Alcatel Alsthom, Mr Umberto Agnelli was excluded from the succession and the existing duo were kept on at the top with increased authority in the hands of Mr Romiti.

Mr Agnelli indicated that he would be needed for at least another two years at the helm - Fiat's rules lay down compulsory retirement at 75.

Meanwhile, the line of eventual succession was pointed towards Umberto's eldest son, Mr Giovanni Alberto Agnelli, now aged 32, and on the Fiat board.

Two elements appear to have prompted Mr Agnelli to announce his departure. Fiat's fortunes, he feels, have changed and the group faces a period of solid growth with profits this

"President Assad told me he was committed to do his best to move the peace process forward," Mr Clinton said, and added his firm insistence that the security of Israel would remain a main pillar of US defence policy.

In June, Syria suspended talks with Israel in Washington over security arrangements on the Golan Heights in the event of an Israeli withdrawal.

Mr Peres yesterday refused to be drawn on the question of whether Israel is prepared to make a commitment to surrender all of the Golan Heights if its security concerns are met - an undertaking Damascus had demanded to restart talks.

Suggestions of a compromise whereby US or international troops could man a monitoring station on the Heights were dismissed out of hand by Syria last month. "There will be no foreign presence on Syrian soil," Mr Abdel-Halim Khaddam, Syria's vice-president, said, adding "either American, nor Russian, nor Chinese nor anything."

"President Assad told me he was committed to do his best to move the peace process forward," Mr Clinton said, and added his firm insistence that

NEWS: EUROPE

Schüssel tries to shake up Austria's politics

The conservative politician who forced the country into its second election in 14 months talks to Ian Rodger in Vienna

Wolfgang Schüssel surprised himself and just about everyone else in Austria in October by breaking up the country's coalition government and forcing a second general election in 14 months.

A career politician, Mr Schüssel describes himself as Consensus Man with a feel for compromise solutions. He claims that he could see the makings of a compromise in the tortuous negotiations between his conservative People's party and the Social Democratic party in early autumn over reducing the 1996 budget deficit. But then the Social Democrats, under pressure from trade unions and left-

wingers, stiffened their opposition to cuts in social programmes and he had no choice but to walk out.

"We need a decision [by voters] so that the direction of budget and financial policy will be clear. Everybody knows what we have to do; the criteria for economic and monetary union are fixed. But it was impossible under the old government," Mr Schüssel said in an interview.

Social Democrat leaders agree that the budget deficit problem is "serious", as Mr Franz Vranitzky, the chancellor, puts it. But they say that Mr Schüssel walked out of the talks because of the rise in his party's popularity since he became leader in April. There was just a chance that the People's party could overtake the Social Democrats and wrest control of the government from them for the first time in 25 years.

Whatever the truth, with less than a week to go until the election on Sunday the two parties are still running fairly close to each other.

Mr Schüssel has conducted an effective campaign, even facing down the wily Jörg Haider, the Freedom party's populist leader, in a television debate.

By contrast, the Social Democrats have been dull, retreating to a purely defensive stance. The campaign's main issue – prudent public sector budgeting – is Mr Schüssel's.

and he even has the two largest national newspapers behind him.

"The Social Democrats have ruled for 25 years and the people are used to it," Mr Schüssel said. "There has been a socialist trend in all the parties, and what I did is not the normal Austrian way. I do not speak so softly about possible new gifts or bonbons. [We [the People's party] also have a problem to explain why we were partners with the Social Democrats for nine years. We are blamed, too.

"I want more flexibility, more reform. I want to open parliament, to get out of the corset, to find free majorities. That is not the normal Austrian way. Ever since Empress Maria-Theresa, reforms have come from above. I want to try a bottom-up movement."

"People need time to think it over, to decide whether they can trust this man. Is he chancellor material?"

His big strategic gamble has been to refuse to rule out an association of some kind with the Freedom party, giving opponents an opportunity to portray him as unreliable.

He reasons that Freedom attracts voters who are fed up with the existing cosy coalition and respond to Mr Haider's withering criticisms of its abuses of power. But opinion polls consistently show that about half of Freedom party voters would not want the mercurial Mr Haider himself to be chancellor.

Mr Schüssel has agreed an domestic solution for the long-running dispute over the completion of the privatisation of Creditanstalt-Bankverein, the country's second-largest bank. This is in direct opposition to the plan put forward by the previous government to offer the state's 70 per cent voting stake to the highest international bidder. That offer had to be abandoned when the government collapsed in October.

Mr Schüssel said he wanted to see "an Austrian interest" maintained in a few important sectors, such as electricity, gas, oil and banking.

In the case of Creditanstalt, he was attracted in an offer made by a consortium of Austrian, German and Italian groups partly because it

"I want to give these people an attractive offer, to give them confidence that I really want to change something," said Mr Schüssel. "Besides, it is better to offer something positive than to fight him."

He counters opponents' criticism by saying that there is no chance of Mr Haider himself holding a ministerial post because there would never be a parliamentary majority to ratify it.

Apart from a judicious trimming of social spending programmes, the main planks in Mr Schüssel's platform are closer security ties with other western European countries and more liberalisation and privatisation.

However, he champions a



Mr Wolfgang Schüssel (right) walked out of budget negotiations in the autumn with the Social Democrats of Chancellor Franz Vranitzky (left)

Madrid car bomb blamed on Eta

By David White in Madrid

Basque separatists brought their intermittent terror campaign back to the streets of Madrid yesterday with a car bomb attack in which six people died and about 20 were injured, several seriously.

The bomb, which went off just before 8pm in a busy area in the south-east of the capital, destroyed a van belonging to the Spanish navy. All the dead were reported to be civilian staff working for the navy.

It was the bloodiest terrorist attack in Spain for more than two years and only days before European Union heads of state and government were due to gather in Madrid for a summit starting on Friday.

Interior ministry officials said "all signs" indicated that the attack was the work of Eta, the illegal Basque independence organisation. It followed two earlier car bombs in Madrid this year, including a failed assassination attempt in April on Mr José María Aznar, leader of the conservative Popular party, who is tipped to become prime minister next year.

Yesterday's attack brings to 13 the number of deaths attributed to Eta this year. The attack appears to confirm that Eta has been able to maintain an operating base in Madrid as well as in parts of the Basque region.

Following a series of arrests on both the French and Spanish sides of the border, Eta is believed to have been reduced to a few dozen hard-core terrorists and to be concentrating its efforts on a limited number of attacks, selected for their spectacular effect.

Outside the southeast, Mrs Ciller's ferocious opposition to Kurdish separation is a powerful election weapon, and voters see her as a symbol of modernisation and progress. Tomorrow, the European parliament is expected to ratify a customs union between the European Union and Turkey. Party propaganda already portrays her as "the woman who took Turkey into Europe".

offered the opportunity to bring about much needed structural reform in the Austrian banking sector.

First Austrian, or Erste Österreichische Spars-Casse Bank, is a member of that consortium and is committed to taking a 7 per cent stake in Creditanstalt.

"It would be a perfect co-operation. Creditanstalt is strong in commercial banking and internationally, especially in central and eastern European countries, while Erste has roots in Vienna and is strong in retail banking," Mr Schüssel said.

He pointed out that the consortium proposed buying only

about half of the government's stake, and to underwrite a secondary issue of the rest in the stock market. That meant that the majority of Creditanstalt shares would float freely among international investors.

The idea of a Creditanstalt-First Austrian alliance has been discussed increasingly in Vienna banking circles since First Austrian joined the bidding consortium led by the Generali insurance group of Trieste last year.

"But a full merger of the two might be difficult for the proud Creditanstalt to accept. It is by far the larger bank, with more than Sch 500bn (£49bn) in total

assets compared with First Austrian's Sch 265bn. But First Austrian is 100 per cent owned by a Vienna foundation, which would probably emerge as the combined group's largest shareholder.

Mr Schüssel seems unconcerned about the likelihood of more stress and strife in Austria's public life after next Sunday's election.

"My predecessor used to complain that Austrians have a tendency to make compromises even before conflicts emerge. I think we are moving in a positive direction, towards European normality, with normal conflicts."

Following a series of arrests on both the French and Spanish sides of the border, Eta is believed to have been reduced to a few dozen hard-core terrorists and to be concentrating its efforts on a limited number of attacks, selected for their spectacular effect.

It is feared the organisation may build up its campaign around the time of the general election scheduled for March in an attempt to bring pressure against a new government. The aim would be either to force negotiations on a settlement or to provoke a heavy-handed crackdown, which could have the effect of reinforcing support for Eta within the Basque region.

Winter poll campaign leaves most Turks cold

By John Barham in Ankara

It is hard to tell that Turkey is less than two weeks from a crucial election. The streets are devoid of banners, posters, campaign jingles and convoys of cars decorated with party colours.

Bitter winter weather does damp enthusiasm and the growth of television is reducing the importance of rallies, but there is no mistaking the country's mood of near total indifference to the December 24 poll.

Attempts by Mrs Tansu Ciller, the prime minister, to whip up enthusiasm

at election rallies have fallen flat. Last week in Diyarbakir, regional capital of the mainly Kurdish southeast, she faced a small, bored crowd.

"I came to ask you for your support," she said. "I take my strength from you! Trust me!" But only a small group of flag-waving supporters showed any reaction. One onlooker who refused to give his name said: "I just came to watch. I have nothing else to do. I am unemployed." He said he would vote for Hadep, a party campaigning for Kurdish rights.

Fighting between the guerrillas of the Kurdistan Workers party (PKK) and government forces has raged for 11 years, causing some 20,000 deaths and forcing millions of people from their homes. So it is hardly surprising that Mrs Ciller should face a cold reception in Diyarbakir.

But she has confronted equally sullen crowds at other venues. She kicked off her campaign in Erzurum, the city where Kemal Ataturk began his struggle to create a modern republic. Now Erzurum is a stronghold of the Islamic fundamentalist Refah party and Mrs Ciller attracted a crowd of only 3,000. A rally in the southern city of Antalya, where left-

wing parties are strong, also flopped. Opinion polls indicate her conservative True Path party is trailing Refah, which has about 20-22 per cent of the vote, and the opposition conservative Motherland party. Mainstream parties will probably form a coalition to shut Refah out of power if it wins, but its advance still represents a significant challenge to one of the Moslem world's few secular democracies.

Voters blame Mrs Ciller for heavy inflation, falling living standards and widespread corruption, but it is too early to write her off. An effective campaigner, she transmits vitality and warmth, and her blonde good looks contrast starkly with her dour male opponents. Mr Mesut Yilmaz, the Motherland party's uncharismatic leader, is a dull speaker.

Outside the southeast, Mrs Ciller's ferocious opposition to Kurdish separation is a powerful election weapon, and voters see her as a symbol of modernisation and progress. Tomorrow, the European parliament is expected to ratify a customs union between the European Union and Turkey. Party propaganda already portrays her as "the woman who took Turkey into Europe".

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EUROPEAN NEWS DIGEST

Thyssen loses top executive

Mr Hans Jakob Zimmermann, a leading executive at Thyssen, the German steel and engineering conglomerate, has been forced to resign in the latest of a series of scandals involving senior German executives.

Mr Zimmermann, who was expected to become chief executive of Thyssen's biggest division early next year, resigned last week following an anonymous letter to Mr Heinz Krivet, Thyssen's chief executive. It emerged he had used company services to rebuild his home and had received cut-price services from Hochtief, the German construction group which earlier this year was caught up in a similar scandal at Opel, the auto group.

The public prosecutor in Düsseldorf is considering bringing fraud charges against Mr Zimmermann. Executives at companies including Opel, Mannesmann and most recently Giesecke & Devrient, the company which prints Germany's banknotes, have recently been caught up in scandals.

According to a report in the news magazine, *Der Spiegel*, Hochtief rebuilt Mr Zimmermann's villa in Essen for DM500,000 (\$345,000) when the job should have cost DM782,000. A number of companies which provided services for the villa were linked to Thyssen Schulte, one of the companies Mr Zimmermann was responsible for. Hochtief yesterday denied all allegations of wrongdoing. *Michael Lindemann, Bonn*

Papandreu suffers relapse

Mr Andreas Papandreu, Greece's prime minister, was reported to be in critical condition yesterday with a new infection. A spokesman for the Onassis Cardiac Hospital, where he has been in intensive care for three weeks, said the premier appeared to be suffering from a "hospital infection".

Mr Papandreu's condition had appeared to be improving. He was no longer on a respirator and had been able to talk to his wife, Dimitra, for the first time yesterday. The improvement had encouraged officials of the governing Pan-Hellenic Socialist Movement to speculate that "he would be out of hospital by Christmas and would be able to resume his duties. However, Pasok now faces deepening divisions between those who want to replace Mr Papandreu immediately and party stalwarts who are determined to wait for him to resign.

Kerri Hope, Athens

Turkish army purges Islamists

Turkey's general staff yesterday dismissed 50 servicemen suspected of involvement in radical Islamic politics. According to press reports, the general staff will purge another 2,000 soldiers after general elections on December 24.

Radical Islamists are frequently accused of attempting to penetrate the armed forces and the generals have staged purges several times before.

Analysts said yesterday's removal of 18 officers and 32 NCOs was intended as a warning to Refah, the radical Islamic party leading in opinion polls, that the army would tolerate no deviation from Turkey's secular and pro-western traditions.

However, observers dismissed fears that the army, which has carried out three coups d'état in recent times, would intervene to prevent Refah coming to power. Refah, which seeks to establish an Islamic state, is expected to take about 20.2 per cent of the vote, more than any other party. This could give it about a third of the seats in parliament, but mainstream parties are expected to form a coalition to keep Refah from taking power. *John Barkham, Ankara*

Dutch PM optimistic on Emu

Mr Wim Kok, the Dutch prime minister, said yesterday he was optimistic the Netherlands would be able to bring down its public debt, raising the country's chances of joining a single European currency in 1999.

The Netherlands already meets many of the criteria for European monetary union, such as low inflation and interest rates. But its public debt, projected to stand at 7.4 per cent of gross domestic product in 1996, down just 0.3 percentage points from 1995, is well above the Emu target of 60 per cent. But the country would be able to qualify if it showed it was making progress on cutting debt. "Nobody in the Netherlands believes that you can achieve a reduction to 60 per cent in a year or two. But that is not even necessary [for Emu participation]," Mr Kok said. *Ronald van de Krol, Amsterdam*

Hungary debates media reform

Hungary's parliament last night began debate on a bill designed to liberalise and provide a new regulatory framework for the broadcast media.

Under the draft law, the state's second television channel and a presently unused former Soviet channel, as well as Radio Darnius, a popular radio station, will be offered to private investors on a concession basis for 10 years.

A number of radio frequencies will also be offered to the private sector. The state, however, intends to retain control of MTV1, the main national television channel, and Duna TV, a satellite channel. *Virginia Marsh, Budapest*

Car sales up 12.5% in Italy

Italian new car registrations rose 12.5 per cent in November from the same month of 1994, reversing a trend of declines, the Transport Ministry said yesterday. Some 149,600 new cars were registered, against 132,978 a year ago. The rise, after eight months of falling registrations, followed a year-on-year decline of 8.9 per cent in October. The ministry said registrations were up 1.3 per cent in the first 11 months compared with the same period last year.

Among foreign producers, Volkswagen was the biggest seller in November. Its market share rose to 7.82 per cent from 5.1 per cent in November 1994. Ford came next, although its market share fell to 6.42 per cent from 8.96 per cent previously. *AP-DI, Rome*

■ France's consumer prices rose 0.2 per cent in November compared with October, bringing year-on-year inflation to 2 per cent, according to preliminary estimates, the government said.

■ Belgium's current account surplus rose to BEF729bn (\$7.7bn) in the first half from BEF165bn a year earlier, the central bank said.

■ Norway's consumer price index fell 0.1 per cent to November 15 from October 15, bringing year-on-year inflation to 2.1 per cent, the country's state statistics agency said.

FINANCE & LEASING ASSOCIATION DIPLOMA EXAMINATIONS

1995 PRIZE WINNERS

Mr John Bridgeman, Director General of the Office of Fair Trading, will today present the prestigious FLA Diploma Examination prize at the Savoy Hotel, The Strand, London. The Diploma is the prime industry qualification for those working in consumer credit, business credit, financial and leasing or credit cards.

The 1995 prize winners are:

Sir Hugh Ferguson Jones Memorial Prize

Melanie James, OKO Finance Ltd

Jennifer Fairbairn, Lombard North Central PLC

Adil Abdiz, OKO Finance Ltd

John Hodkin Memorial Prize

Lesley Caw, Yorkshire Bank Retail Services Ltd

(FLA Council Prize)

Tony Holiday, Chartered Trust Plc

(Credit Card Group Prize)

Michael Paterson, Chartered Trust Plc

(Chairman's Prize)

Louise White, GVO Finance Ltd

(Executive Board Prize)

Paul Iader, Barclays Merchant Business Finance

(A View A Day Memorial Prize)

Jonathan Gale, Vanwall Finance

(The FLA Higher Diploma Prize)

Anthony Woldie, Chartered Trust Plc

**Juppé's budget arithmetic still on track**

David Buchan analyses the French premier's selective appeasement

Alain Juppé "has not yet eaten his hat, but he has eaten the rim of it," wrote Mr Serge July, editor of the *Libération* newspaper, after France's prime minister made concessions to appease the strikers against his welfare reforms.

The changes, on public sector pensions and on reforming the SNCF railway, are so far relatively minor, which is partly why he has made them. They do not in themselves greatly increase the arithmetic challenge of bringing France's public deficits from more than 5 per cent of national output this year to 3 per cent by 1997, which would allow the country to be in at the start of European monetary union.

Following Mr Juppé's promise that SNCF rail and Paris's RATP metro/bus drivers can

continue to draw full pensions at 50 and his "suspension" of the Le Vert commission's study into lengthening pension contributions for state employees in general, reform of public pensions looks most unlikely.

But this reform never entered Mr Juppé's calculations of how he was going to slice the overall social security deficit from FF760bn (\$12bn) this year to FF17bn next year. For this, he was only banking on the 1993 reform - already under way - of the state pension fund for private employees.

Mr Juppé still plans to push his reform of the three legs - health insurance, family allowances and pensions - of the social security system's "general regime" through parliament. He seemed undeterred by the loss of five National Assembly seats, including a Rhône valley constituency held by the right since 1945, in by-elections on Sunday. He is now using a parliamentary "guillotine" procedure - bringing an abrupt end to debate - in order to pass enabling legislation this week.

But this year's social security deficit, though big and getting bigger, is still less than a fifth of this year's FF220bn budget deficit. It is thus puzzling that Mr Juppé should have put so much stress on

wiping out the social security deficit, even to the extent of planning an FF1bn surplus in 1997.

The general idea is to

entrench opposition to European deregulation of France's public services. But the only specific threat which the government wants to ward off is deregulation of *Électricité de France*; even with the sister company of *Gaz de France*, the government seems open to some partial privatisation. In sectors where he wants to see liberalisation, however, Mr Juppé may find it awkward to have unions invoking "equality of access and quality" to bolster their opposition to his plans.

To calm union fears of rampant privatisation, the government is to propose a constitutional amendment that would guarantee "equality of access and quality" of public services.

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"FNAC forgets that it is not an institution, but a company which must accept competition."

Leclerc says it now derives FF1.2bn (£18m) in annual sales from books, CDs, records, videos and computers. FNAC says it has 23 per cent of the French market for records and 13 per cent for books - which account for nearly FF2bn of its FF9.5bn annual turnover.

Retail big-hitters trade blows in 'cultural' clash

By Andrew Jack in Paris

One of France's top book and record retailers yesterday started legal action against a leading rival which it claims is unfairly copying its pioneering approach to sales.

FNAC, part of the large Printemps Redoute retail group, confirmed it was suing Leclerc, a retail chain which has been placing increasing emphasis on new ways of sell-

ing books and records. FNAC is trying to defend the idea of "cultural spaces" which it pioneered more than 15 years ago as a way of luring prospective purchasers into its stores to buy goods.

All of its 45 outlets in France and some in other countries have a similar approach: a space at the entrance to the shops and normally an auditorium where it holds exhibitions, concerts and

discussions linked to its goods. It argues that the idea is linked more broadly to a style of presentation of "cultural products" on sale in its stores, including signs, colours and arrangement of shelves.

However, Leclerc, which is now marketing itself as the second largest bookseller in France after FNAC, has also started introducing cultural areas in its stores, and says it is planning to create 80 of

them over the next five years.

FNAC charges in its action, which is due to be heard in the French courts on December 20, that Leclerc was changing from becoming simply book merchants into "real professional book-sellers".

But he stressed that his group's approach was different, using colours which were not the same as those of FNAC and selling in smaller stores in suburbs and smaller towns "deserted by FNAC". He said:

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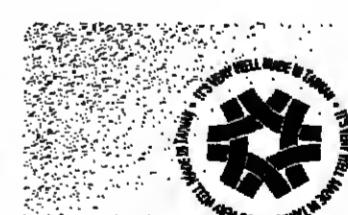
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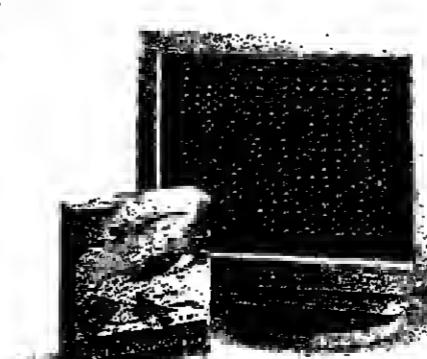


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Ulead's Media Studio Pro is displayed beside another Symbol of Excellence winner, the AcerView 98i color monitor.

Last Soviet republic falls to democracy

Belarus finally elects its first parliament

By Matthew Kaminski
in Moscow

Voters in Belarus have rejected President Alexander Lukashenko's call for one-man rule by electing the country's first post-Soviet parliament.

Election results released yesterday showed 59 more deputies were elected, joining 130 picked over the past six months to exceed by 24 the two-thirds of the 260-seat chamber needed for a quorum. The previous incapacitated assembly had left Belarus as the only former Soviet republic yet to elect a parliament after the fall of communism.

There is now likely to be a struggle for power between the president and the parliament.

A requirement for a 50 per cent turnout had invalidated the vote in many constituencies in the first two rounds of elections in May, leaving Belarus with only 118 MPs. Another 20 MPs emerged in the first round of the second elections last month.

Mr Lukashenko had threatened to impose direct presidential rule if the latest elections failed to deliver a parliament. His tight restrictions on campaigning, with limited election expenses and no access for candidates to national media, as well as open attacks on the democratic process, prompted strong criticism from western observers and united the political opposition.

"Democracy has been seriously scarred, and now it's time for the healing process to begin," said Mr Stanislau Shushkevich, the country's first post-Soviet leader, forced to resign in 1994, who won a seat on Sunday. "Given the monstrous conditions of the campaign, this was an amazing outcome and completely unexpected."

Mr Miechel Grib, who is speaker of the outgoing parliament and who has been leading opposition to Mr Lukashenko, described the outcome as "a victory for democracy".

"Thank you to our citizens for fulfilling their civic duty

despite all the obstacles placed in their path," Mr Grib said.

Nationwide turnout in the country of 10m inhabitants was 52.4 per cent, after a surprisingly high 51 per cent for the first round on November 29, despite what a European Parliament observer called the president's attempt to "sabotage" the election.

Analysts in Minsk, the Belarus capital, said growing frustration with Mr Lukashenko's

"The president has difficulty accepting compromise and a democratic opposition. His instincts are essentially Bolshevik."

A merciful collective farm boss, Mr Lukashenko wavers between strong economic cooperation to outright political union with Russia, under the guise of a super-Slavic state also incorporating Ukraine. His pro-Moscow stance, popular in a country with a weak national identity, is sometimes used to delay economic restructuring.

President Lukashenko put a brave face on the result. The presidential spokesman, Mr Vladimir Zametkin, said the president was "particularly happy about the election".

Some hope that closer contacts with Russia could force Belarus to reform, but the country's neighbours are concerned that Minsk's reluctance to get its economy in order and strengthen its independence might destabilise the region – particularly if unwillingness to reunite with Moscow gives encouragement to nationalist-communist groups expected to do well in Russian elections.

Other prominent opponents of President Lukashenko to win seats in the latest voting were the former deputy prime minister, Mr Viktor Gonchar, and the former foreign minister, Mr Pyotr Kravchenko.

The Popular Front, which champions the Belarusian language and traditions against Russian influence, failed to elect a single member. Most of their hopefuls were running in Minsk where 23 districts remain unrepresented because of low turnout.

forecast that Mr Lukashenko would let parliament meet, but there were likely to be battles ahead over the three main questions facing Belarus – division of power between president and parliament and between the legislature and judiciary, economic reform and relations with Russia.

"The president is charismatic, a very powerful force who has difficulty accepting the idea of compromise and a democratic opposition," said a western diplomat in Minsk. "His political instincts are essentially Bolshevik."

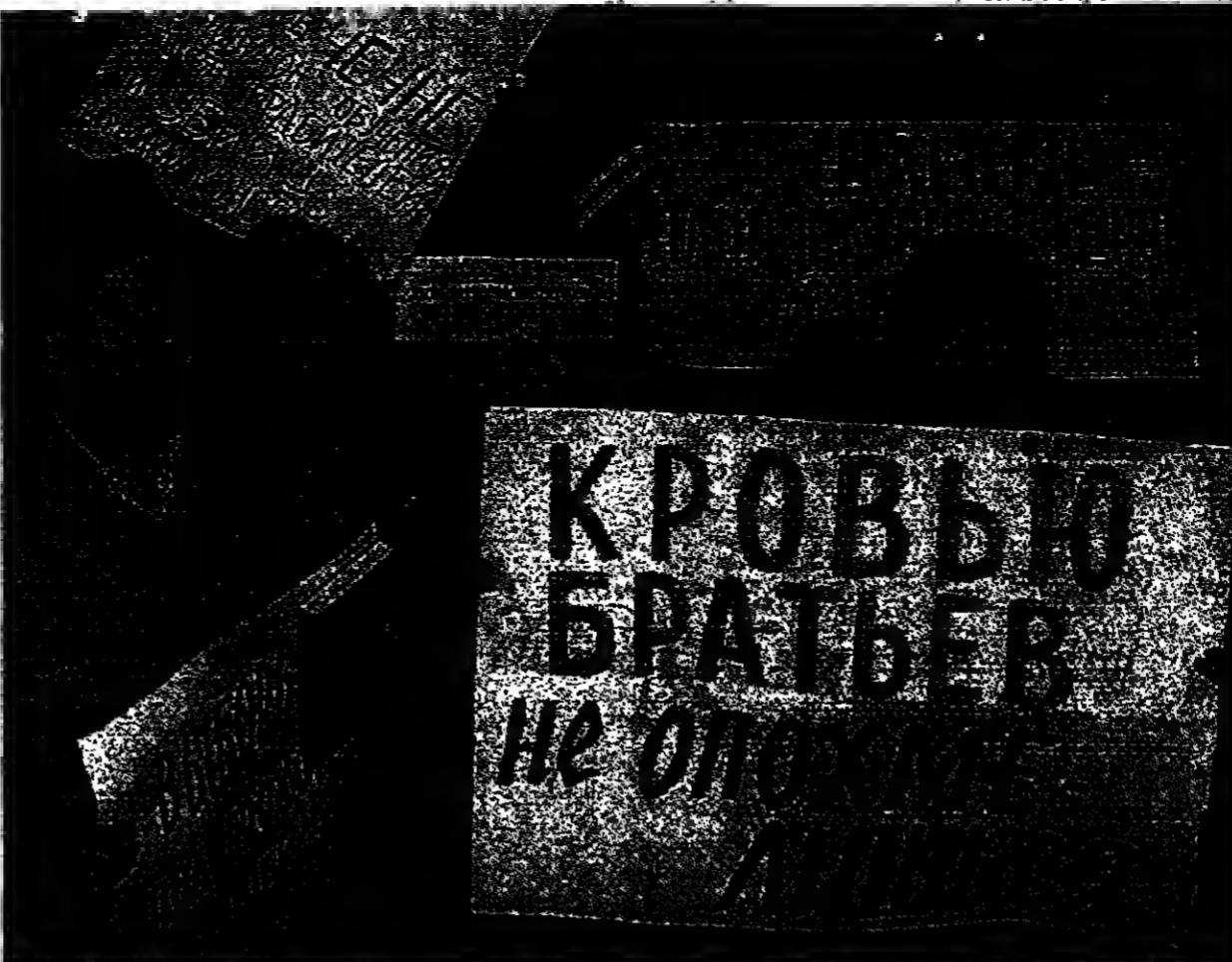
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Demonstrators keeping a vigil in the centre of Moscow yesterday to mark the first anniversary of Russia's military intervention in the breakaway region of Chechnya. The placard (front right) reads: 'Brothers' blood cannot cure a hangover'

Ukraine's PM takes fight to hardliners

By Matthew Kaminski

Mr Yevhen Marchuk, the Ukrainian prime minister, won a seat in Kiev's parliament on Sunday in a potential challenge to the chamber's communist leadership.

Only six other deputies were elected in Sunday's by-elections for 45 vacant seats in the 450-seat parliament. Run-offs will be held later this month in 11 constituencies where the turnout met the 50 per cent requirement but no candidate received an absolute majority.

Mr Anatoliy Franck, the former prime minister of Crimea, who was ousted last week by the autonomous republic's parliament, also won a seat along with his son, Igor.

Mr Ivan Yemets, the head of the Electoral Commission, said an average of 46 per cent of registered voters cast ballots on Sunday. The lowest turnout was in the capital, Kiev, and the highest was in Crimea.

Sunday's vote was the first held since last May when the government was spending too much money on elections and called a six-month moratorium on balloting.

As reforms falter and feuding intensifies between parliament, president and government, prime minister Marchuk yesterday appeared to vent his frustration with President Leonid Kuchma, who had recently criticised him. "People are tired of indecision and vagueness over how jobs are divided up in government," Mr Marchuk said.

Analysts in Kiev believe Mr Marchuk might try to replace the hardline speaker of parliament, Mr Oleksandr Moroz, and leave the prime-ministership – which would free him of responsibility for government failures and better place him to run for the presidency.

Some Russian observers have questioned the decision by Mr Boris Yeltsin, the Russian president, to have Mr Chernomyrdin away from Moscow in the critical days before the vote.

In addition to missing the winding up of the election campaign, some Russian observers have warned that by attending the Paris ceremony Mr Chernomyrdin risked being linked in voters' minds to an agreement which many Russians feel is a fundamental betrayal of their nation's security interests.

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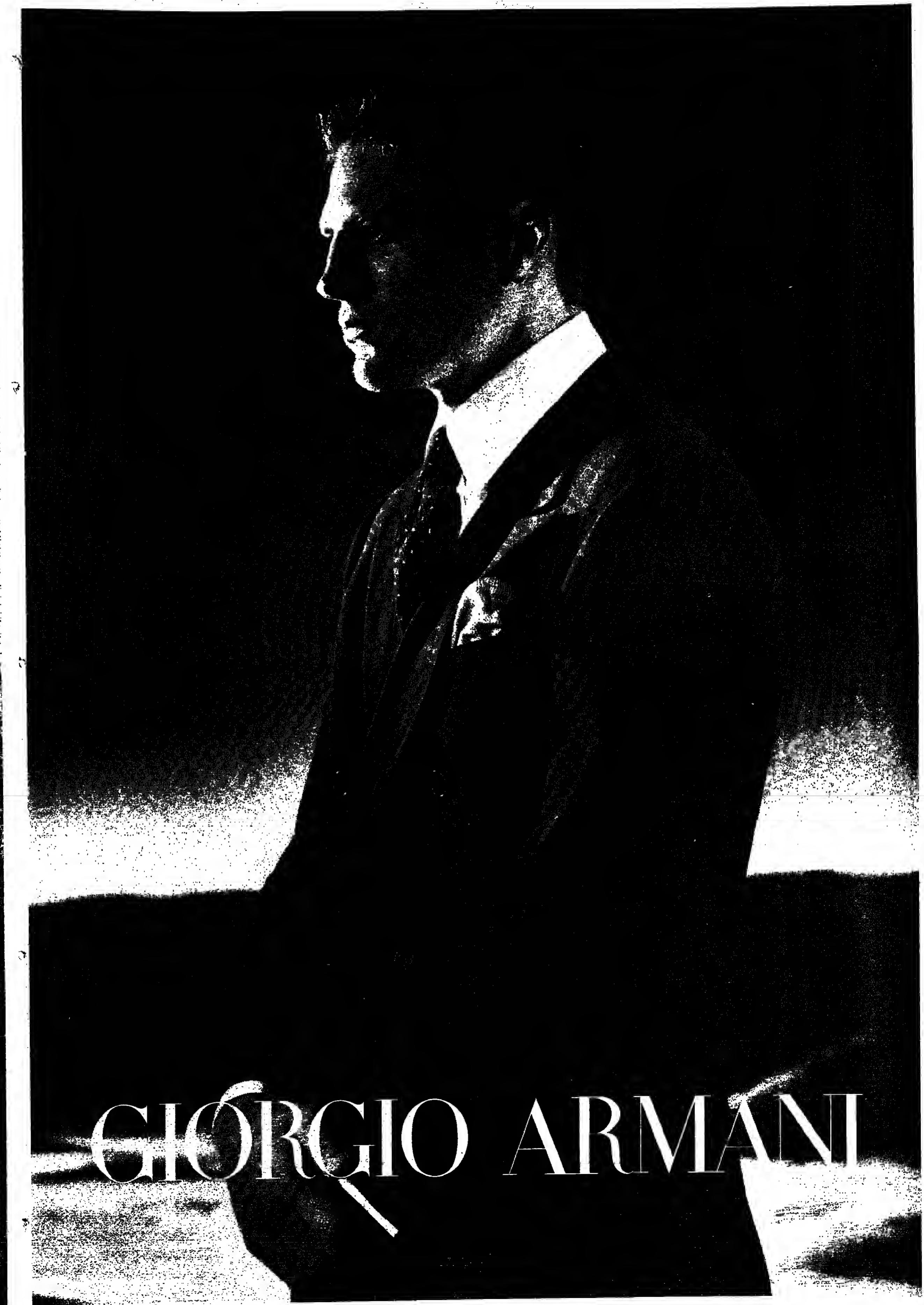
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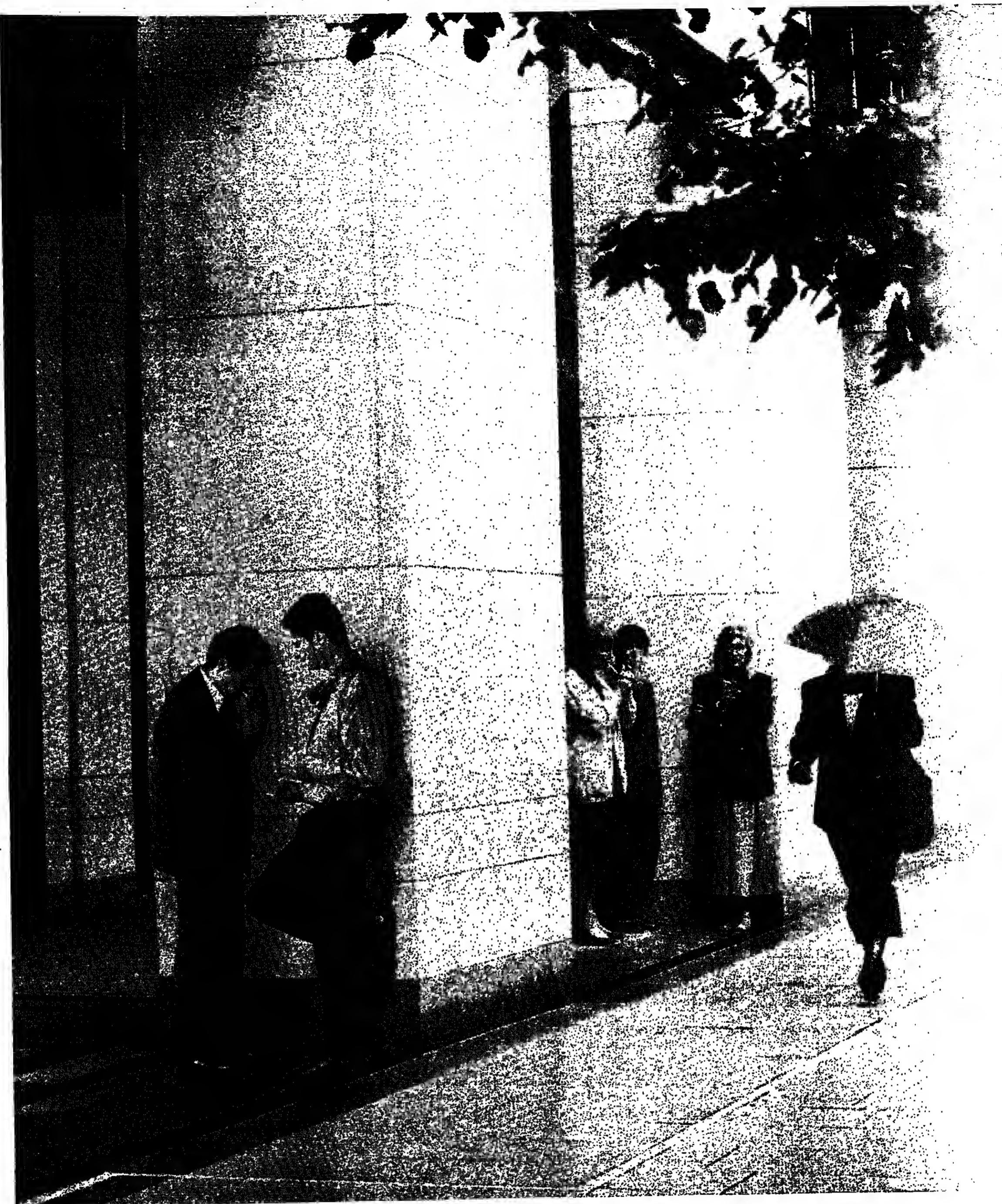
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Ukraine's
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NEWS: ASIA-PACIFIC

Japan's loans: the bad and the ugly

Gangsters have managed to muscle in on the financial crisis, writes Emiko Terazono

Japan's finance ministry, having persuaded the government, the banks and the public to undertake a rescue mission for the country's financial system, now has to sort out another influential body - the *yakuza*, or gangsters.

Japanese banks are discovering that the careless lending during the "bubble" era of the late 1980s is coming back to haunt them.

Crime organisations were involved in property projects around the country, and now banks are also having to face gangsters, adept in legal and financial skills, who have taken over bankrupt companies and their debts.

The ministry says it cannot accurately estimate the total loans linked to the *yakuza* as the country's banks are reluctant to provide such estimates.

But Mr Raisuke Miyawaki, a former director of the National Police Agency's criminal investigation bureau, believes that about 10 per cent of the banks' bad loans are gangster related, with another 30 per cent with probable links to crime.

Mr Sei Nakai, deputy director general of the ministry's banking bureau, concedes that a significant number of loans linked to organised crime has made the collection of those loans "complicated".



Gangsters at the funeral of one of their chieftains: also adept at legal and financial skills

Japan's crime syndicates started to play an increasing role in the "formal" economy during the stock and property boom of the late 1980s.

Some played the stock market, buying companies by cornering their stock, while others set up front companies which dabbled in the property market or became non-bank financial institutions lending on funds eagerly lent out by banks and their financial affiliates during the era of easy money.

Their methods included collateralising property assets already collateralised by other creditors, and subsequently refusing to agree to the sale of the property unless given a substantial pay-off, or shoudering bank loans from defunct companies or those on the verge of collapse for a commission and then refusing to repay

Koyo Ozeki, analyst at Ibc, the credit rating agency.

With the downturn of the economy, an increasing number of the crime syndicates focused on ailing or bankrupt companies, and banks suddenly found that instead of the companies to whom they originally extended loans, they were having to deal with gangsters.

Their methods included collateralising property assets already collateralised by other creditors, and subsequently refusing to agree to the sale of the property unless given a substantial pay-off, or shoudering bank loans from defunct companies or those on the verge of collapse for a commission and then refusing to repay

the banks by declaring themselves bankrupt.

Another technique was simply to take over office buildings of defunct corporations or property put in as collateral, making it impossible for the banks to auction them off.

"Due to the involvement of the *yakuza*, the loans in effect became non-performing," says Mr Ozeki. Bad loan collectors are more than reluctant to try to barter with the crime syndicates.

A series of killings of corporate executives - including a senior executive in charge of collecting bad loans at Sumitomo Bank and a vice president of Hanwa Bank in 1993 - thought to be linked to the *yakuza* over the past few years

have highlighted the risks of having to negotiate with crime organisations.

However the ministry of finance has only just acknowledged the need for police involvement in resolving the predicament.

The police on the other hand say they cannot prevent or solve the crimes unless requested by the banks or companies. Mr Miyawaki, says the police are unequipped to handle the gangsters' involvement in the bad loans crisis.

Financial analysts warn that the problem could drag on.

Although half-year financial figures announced last month revealed that the banks were aggressively writing off their bad loans, the institutions have chosen to build up loan loss reserves rather than liquidate the property collateral.

"Even if loss reserves are increased and the loan effectively written off, the financial institution's connections to the asset and organised crime will remain," says Ibc's Mr Ozeki.

Riddling with figures is not good enough," says Mr Katsuyuki Kumagai, general manager at Telikotek Data Bank, a private corporate credit data research company. "It does not free up the property market for new transactions and development."

Some analysts dismiss the warnings as alarmist, but a threatened famine could cause food riots and other civil unrest or lead to a palace coup by the hardline military against Mr Kim Jong-il, the de facto North Korean leader.

Pyongyang technocrats, who

Famine could strike N Korea next spring

By John Burton in Seoul

North Korea yesterday angrily

demanded of 6.2m tonnes

The UN World Food Pro-

gramme has promised to pro-

vide \$3.8m-worth of rice and

cooking oil, while other aid is

coming from private charities

such as Médecins sans Frontières of France and World

Vision of the US. This is in

addition to 150,000 tonnes of

rice supplied by South Korea

in the summer, and 600,000

tonnes being delivered by

Japan.

US officials, worried about

the political instability the

food shortages could cause,

are encouraging private efforts to

relieve the threatened famine,

but Washington has made an

official contribution of only

\$25,000 to the cause. Relief

agency representatives,

granted unprecedented access

to the North Korean interior,

described a gloomy picture of

conditions there.

Some families made home-

less by the floods are taking

shelter in makeshift structures

of plastic sheeting as they

prepare to survive what is pre-

dicted to be the coldest winter

in a decade. One international

Red Cross official recently in

North Korea said the food

shortage "has reached a near-

critical situation".

People have been seen scav-

enging in the fields looking for

roots and wild plants. Children

are showing signs of malnutri-

tion. Despite such reports,

South Korean officials are hesi-

tating to offer more aid unless

Pyongyang resumes regular

dialogue with Seoul.

The South Korean govern-

ment was heavily criticised for

this summer's rice shipment

because it did not bring any

political concessions in return.

As part of efforts to repair

frayed ties with South Korea,

Japan recently promised not to

provide more rice aid to North

Korea unless Seoul approves

the delivery.

But Seoul could relax its

present tough attitude if cir-

cumstances warrant. "The bot-

tom line is to prevent North

Korea collapsing. We might

give aid if the situation

appears truly desperate," one

foreign ministry official said.

Even if North Korea survives

this winter without starving,

it will probably have to continue to

rely on international food

aid.

Its agriculture is in bad

shape. Arable land is limited.

Productivity is poor and grow-

ing worse. Fertiliser supplies

have fallen as production is

affected by shortages. Farm-

land is covered by sand and

mud; terraced slopes have been

washed away.

In the absence of agricul-

tural reforms and incentives

for increased farm production,

North Korea's food problems

will remain acute.

ASIA-PACIFIC NEWS DIGEST

Japan seeks to calm N-plant fears

Japanese officials yesterday tried to allay fears over nuclear safety as the clean-up of the country's experimental prototype fast-breeder nuclear reactor started, following a coolant leak. "The accident fell within a range of predictions," Mr Tomico Tsutsui, vice-minister of international trade and industry, said. Monju, the fast breeder reactor at the centre of Japan's plutonium recycling programme, was shut down last Friday following a leakage of two to three tonnes of liquid sodium coolant used in the primary cooling system.

The incident would not affect Japan's plutonium policy, Mr Tsutsui added. Many critics have berated it as expensive and unnecessary when uranium fuel prices are falling sharply because of over-supply. The accident prompted an outcry from the anti-nuclear lobby and local residents.

The state-owned Power Reactor and Nuclear Fuel Development Corporation, which operates Monju, has started to remove the sodium left in the cooling pipes. The reactor started operating in August and was running at 40 per cent capacity when the accident occurred. *Emiko Terazono, Tokyo*

Roh aide questioned over jets

South Korean prosecutors are today to question an aide to former President Roh Taek-woo over whether bribery was involved in a 1991 contract for 120 F/A-18 fighters from General Dynamics of the US. Mr Kim Chong-whi, former national security adviser to Mr Roh, is seen as a pivotal figure in the decision to award the \$5.2bn (\$3.4bn) contract to General Dynamics, which subsequently merged with Lockheed Martin. There have been widespread allegations in Korea that kickbacks to Roh administration officials led to the choice of F/A-18 over the McDonnell Douglas F/A-18 combat aircraft, which was favoured by the Korean air force. Lockheed Martin has denied allegations of bribery. *John Burton, Seoul*

China hopeful of inflation target

China expects to attain its inflation target for the year with November retail price figures showing a slowdown to 15.4 per cent compared with the same period last year. "China has basically reached the macroeconomic control target, which was set at the beginning of the year, of keeping the price rise at around 15 per cent for the whole year," the State Statistical Bureau said.

Tony Walker, Beijing

Taiwan bank hit by withdrawals

Overseas Chinese Bank of Taiwan, one of the country's medium-sized banks, has suffered heavy withdrawals of deposits following news that it is under investigation by prosecutors for allegedly extending large loans without sufficient collateral to a construction company. Mr Tsai Ju-jang, the bank's president, said late last week that the loans to Hsin Chih Chung Construction, a company based in the central city of Taichung, totalled T\$2.7bn (\$65m) and had been secured with sufficient collateral. *Peter Horsten, Taipei*

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NEWS: INTERNATIONAL

Structural adjustment at the World Bank

Christopher Parkes looks at the management changes announced by the institution's new president

Mr James Wolfensohn lobbied hard to win the job of World Bank president. And he has worked hard educating himself in the six months since he took charge: trekking in and out of more than 25 countries. Now, as he explained in a memo to its more than 8,000 staff circulated last week, it is their turn – that of management in particular – to take some of the heat.

Starting next year about 30 of what he called "our best people" are to be packed off back to college to learn how to manage. Others will be seconded into industry and private sector banks. They will return, the memo continued, equipped to liberate the energies and skills locked up elsewhere in the institution.

That is when the executive directors, representing the bank's 180 shareholders, hope to see the pay-back start trickling in from Mr Wolfensohn's first significant management initiative.

His scheme has raised eye-

brows in several world capitals, especially among governments striving to reduce their own administrative costs.

He has addressed what he sees as his main tasks: breaking the "armlock of bureaucracy", creating "a results culture" and halting efficiency in an unusual style. He has shunned the slash-and-burn approach popular elsewhere and resisted any temptation to replace old hands with new blood or former favourites from his previous existence in Wall Street.

Instead, he is increasing the number of managing directors reporting directly to him from three to five by promoting a brace from his bag of 18 vice-presidents. Ms Jessica Einhorn, treasurer, moves up to take overall charge of mobilising finances and resources.

Mr Cain Koch-Weser, vice-president for the Middle East and Africa, will move up to share overall control of operations with Mr Gautam Kaji, one of the present MDs.

"It has been noted that there



Wolfensohn: tough memo

is not a single new face," said one critic. "Does it make sense? Will it make things more efficient?" to have operations split two ways?

According to bank insiders, the decision to involve managing directors directly in day-to-day management, giving them specific areas of responsibility, was the first decision Mr Wolfensohn took. It was also

one of the most popular within the bank, because it marked a first step towards implementation of his main aim – to build incentives and accountability into the bank's culture.

This is the job handed down to Mr Sven Sandstrom, one of the existing MDs who is being asked in effect to root out the civil service mentality pervading the bank.

It is understood he has been given two years to succeed... plus all the support he needs from the president.

Last week's staff note left no room for misinterpretation. Personnel and training were the bank's most important problem areas, Mr Wolfensohn

claimed the full board was "unambiguously very supportive" of the changes and the clear mandates given to the top managers, others were concerned at the concentration on top jobs – including the creation of a new senior vice-president's post for chief economist Michael Bruno.

"People could say that is fine as far as the chiefs are concerned, but they might also ask what is going to happen with the Indians," one official said. "Reporting channels are

still too long. A task manager still has to go through five layers to reach the top. There is a very strong feeling that we need more de-layering."

The tough tone of Mr Wolfensohn's memorandum suggests he is far from oblivious to the scepticism, and will have little patience with slackers at any level. In case anyone missed the message first time round, he closed with the injunction: "I have made it clear that I expect the management group to work with me at top pressure."

Among those likely to have his work cut out is Mr Mark Malloch Brown, external affairs supremo, and the man responsible for maintaining relationships with and deflecting criticism from shareholder governments. He has been elevated from director to vice-president in recognition of the importance Mr Wolfensohn places on his role.

As one observer remarked: "I just hope that does not mean he gets to have a new director under him."

INTERNATIONAL NEWS DIGEST

Unicef sets out anti-war agenda

Civilian deaths

The United Nations Children's Fund yesterday set out an anti-war agenda to reverse the increasing toll on children taken by armed conflicts, 50 years after the agency's creation to help child victims of the second world war in its annual report *The State of the World's Children*. Unicef says civilians account for almost 90 per cent of all deaths in today's conflicts, compared with 70 per cent in the second world war and 14 per cent in the first world war. During the past decade 2m children have been killed, 4m disabled, 12m left homeless, more than 1m orphaned and separated from their parents and 10m traumatised. "Thousands of children under the age of 16 have fought in wars in 25 countries," the UN agency adds.

Unicef's 10-point anti-war agenda includes a ban on anti-personnel landmines, the systematic reporting of war crimes against women and children, raising the conscription for children from 15 to 18 years, and "carefully monitoring" the impact of economic sanctions on children, a reference to Unicef's concern about Iraq.

Frances Williams, Geneva
"Oxford University Press, \$10.95 (£5.95)

Bank backing for capital reform

Central bank governors from the Group of Ten leading industrialised nations yesterday backed proposals from the Basle committee of banking regulators for new capital requirements to cushion banks from market risks.

Mr Hans Tietmeyer, president of the German Bundesbank and chairman of the G-10 governors, said the proposals were important because, for the first time, they allowed banks to use their own in-house models for measuring market risk, rather than being forced into a single regulatory framework.

While banks and financial industry associations have welcomed the Basle committee's acceptance of in-house models, they complained that its draft required them to set aside more capital than necessary. As a safety factor, banks would have to maintain capital at three times their average value at risk, or the previous day's exposure if that was higher.

George Graham, Banking Correspondent

Algerian newspapers start strike

Algerian newspapers begin a three day strike today to protest against government suspension of a leading daily and the arrest of top staff members. In special editions yesterday, editors of independent newspapers condemned the two-week suspension of French language daily *Liberté* and the arrest of its editor, Mr Hacene Ouandjil and its director-general, Mr Outoudert Abrous on Sunday. After appearing in court yesterday, Mr Ouandjil was released while Mr Abrous was held in custody.

Editors in Algiers yesterday said the government took issue with factual information in a *Liberté* article last week on former general Mr Mohamed Betchine, a senior aide to President Liamine Zeroual.

Roula Khalaf, London

Britain to expel Libyan diplomat for spying

By Roula Khalaf

Britain yesterday ordered the expulsion of a senior Libyan diplomat in London, accusing him of spying and intimidating dissidents.

The Foreign Office asked Mr Khalifa Ahmed Ezealya, head of the Libyan interest section at the Saudi Arabian embassy, to leave Britain by Christmas day after declaring him persona non grata for having engaged in "activities incompatible with his diplomatic status". Privately, officials confirmed this can mean spying and intimidation.

Britain broke off diplomatic relations with Libya in 1984 after the killing of police-woman Yvonne Fletcher outside the Libyan embassy in London, from which the shots were believed to have been fired. The Italian embassy in Tripoli has looked after

British interests since then.

Foreign Office officials insisted yesterday the expulsion was unconnected with the death last month of Mr Ali Mohamed Abouzid, an opponent of Col Muammar Gaddafi, the Libyan leader. Mr Abouzid was found stabbed to death in his London grocery store.

Observers, however, were quick to make the connection since dissidents suspect the murder was at the instigation of the Libyan authorities. Although police officials say no one has been arrested for the murder and they have no evidence pointing to any group or government involvement, a police statement last week said the case had been referred to the anti-terrorist branch.

Libyan experts said yesterday Mr Bazelya headed Jana, the Libyan official news agency in London and was in charge of monitoring the acts

South African unions to fight state sell-off plans

By Roger Matthews in Johannesburg

South African trade unions yesterday spelled out their total opposition to the government's privatisation plans and forced ministers into establishing a new bilateral committee to review the state sector's future.

Internal unrest blamed on an Islamic opposition has raised tensions in Libya this year, making the regime even more radical.

"The regime has become more bellicose towards its own population and the outside world," said one expert.

This is being debated in the National Economic Development and Labour Council (Nedlac) on which government, business and unions are all represented.

Cosatui had reacted with "shock and disbelief" last week when the cabinet said it favoured seeking minority partners for Telkom, the telecoms company and South African Airways, and was pre-

pared to dispose of three other companies as part of a programme to reorganise state assets.

The appointment of Mr Thabo Mbeki, deputy president, to head a cabinet committee on reorganising state enterprises, underlined the government's eagerness to press ahead.

Mr Stella Sigcawu, Mr Mac Maharaj, and Mr Pallo Jordan, ministers respectively for state enterprises, transport, and posts and telecos, agreed at the meeting at Cosatui headquarters that no decisions would be taken until the new bilateral committee, with six members from each side, had negotiated a national framework accord.

They also agreed that reorganisation of state assets had to be undertaken in the context of a reconstruction and development programme aimed to bring basic services to the most deprived parts of the community.

Mr Shilowa said the unions did not object to restructuring so long as its aim was to improve efficiency, stamp out corruption, and provide jobs.

"We accept the need for the restructuring of state assets, but not that it should be a euphemism for privatisation."

Creating the bilateral committee adds another layer to an already extensive consultation process. Six sectoral task teams are preparing recommendations and outside advisers will soon be appointed.

The issue is being debated in the National Economic Development and Labour Council (Nedlac) on which government,

business and unions are all represented. Mr Shilowa said there was no need for business to take part. "It is not involved. This is between the government and us."

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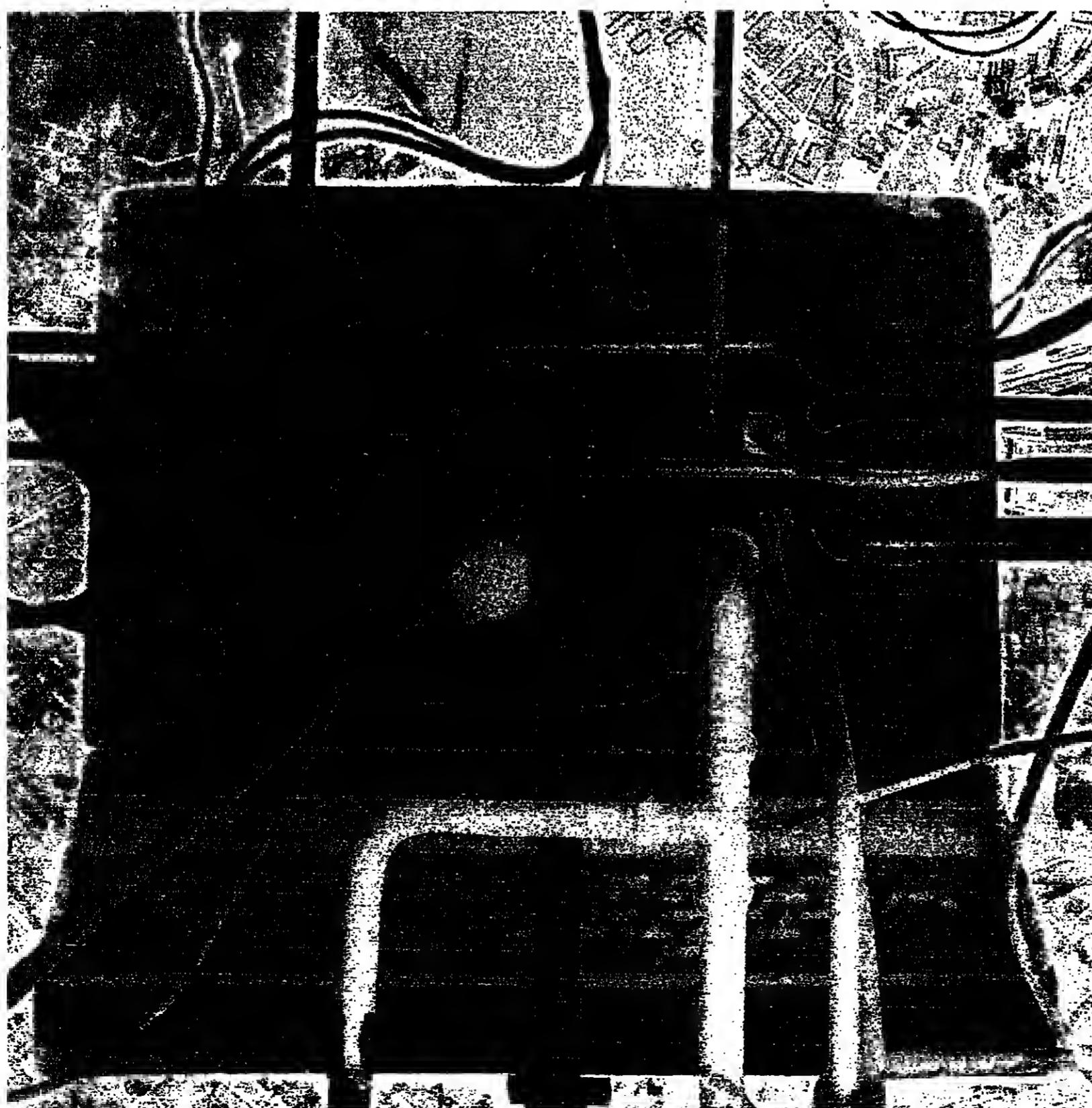
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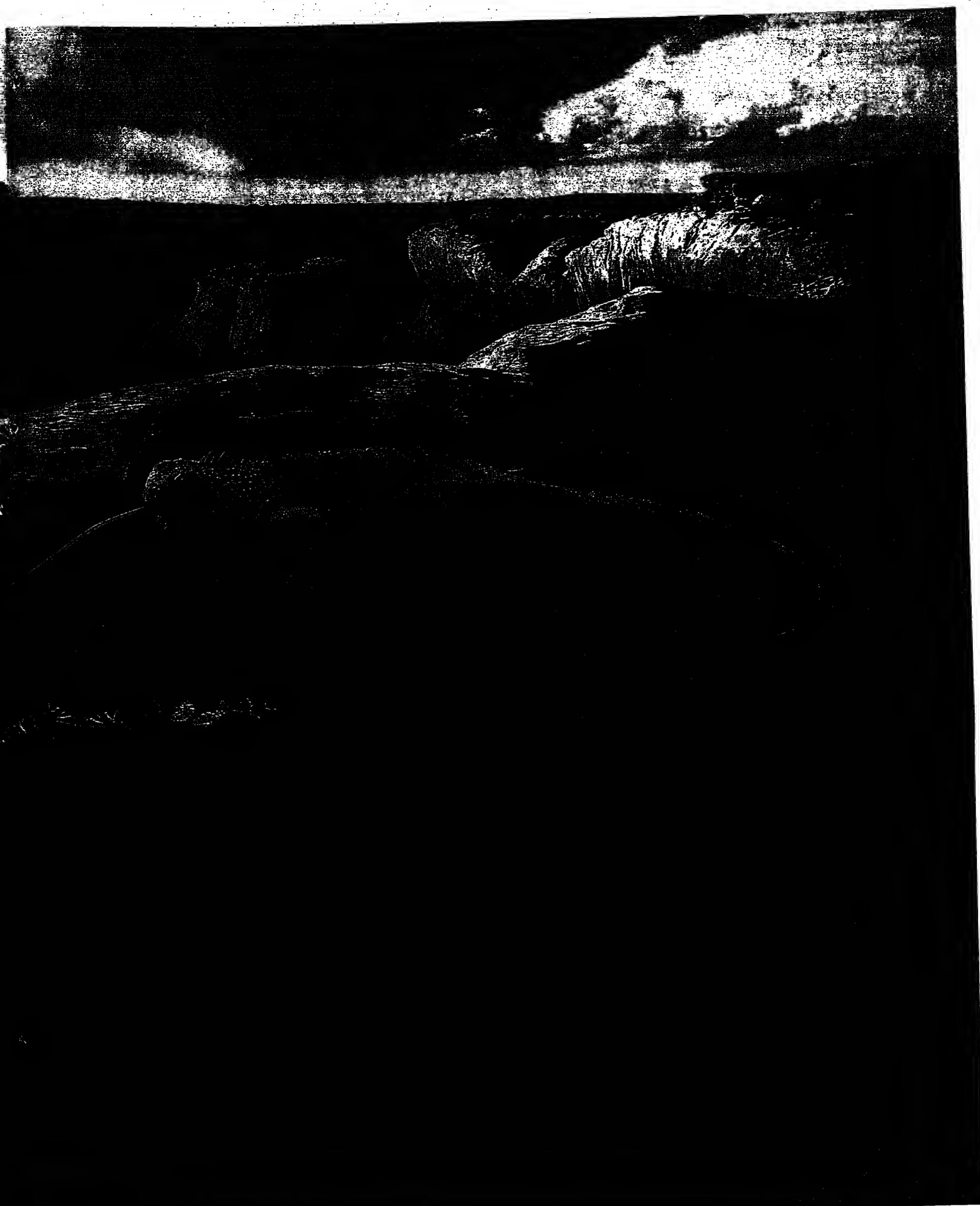
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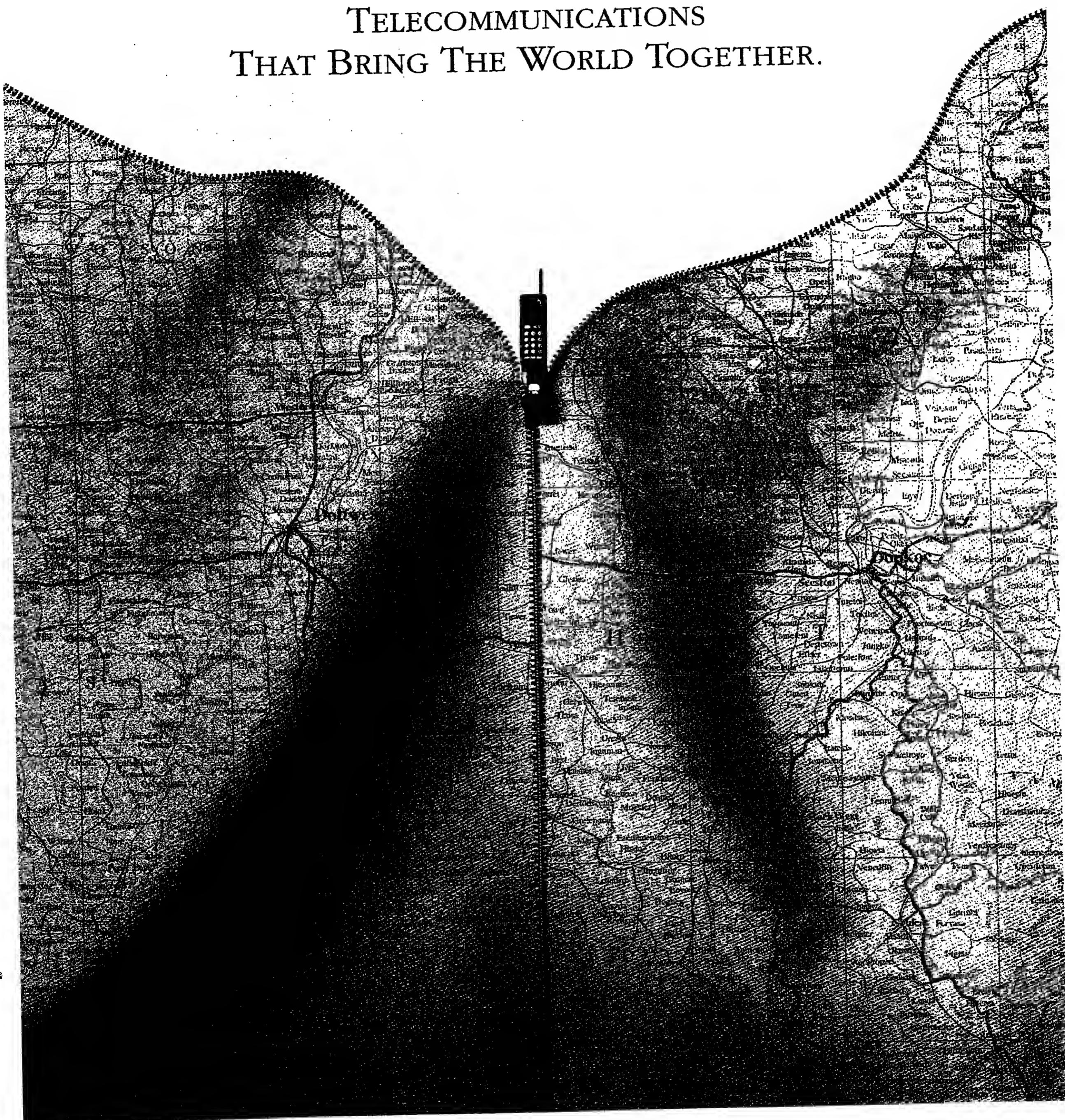
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Heiko 150

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NEWS: UK

Island creates haven against liability risk

By Jim Kelly,
Accountancy Correspondent

Lawyers, architects, surveyors, merchant bankers and doctors in partnerships will be able to take advantage of a new law designed to protect the personal assets of accountants from litigation.

The States of Jersey, the governing assembly of the island off the coast of France, yesterday announced that it wanted to introduce the law after talks with both Price Waterhouse and Ernst & Young, the accountancy firms.

It became clear that the new law could benefit many large firms in other professions suffering the side-effects of unlimited liability. Jersey proposes to allow firms to set up as limited liability partnerships (LLPs). Jersey, like other Channel Islands between England and France, is an ancient bailiwick which is out-

side the UK but under the jurisdiction of the British monarchy. It makes its own laws.

Senator Pierre Horstall, the president of the finance and economics committee of the States of Jersey, said he hoped the new law would be "utilised by other large multi-partner professional firms".

Mr John Syvret, director of the island's financial services department, said Jersey was now a significant international finance centre "and we felt it was appropriate to respond to a major deficiency in this part of the world for financial institutions of stature".

It is unclear how institutions of "stature" are to be recognised. However the Jersey government said yesterday that firms registering under the new law would need to make "a £5m financial provision". This is seen by big firms as a form of bond. It was estimated yesterday that the size of the



Price Waterhouse senior partner Ian Brindle (left) with managing partner John Barnsley yesterday

bond would restrict the new limited liability status to the top 20 accounting firms.

Price Waterhouse and Ernst & Young both indicated that such a new law would give them what appeared to be an ideal option for limiting liability. The combination of damages and providing insurance against claims amounts to 8 per cent of annual turnover for the Big Six British accountancy firms. Under LLP status

the firms would be able to preserve the confidentiality of their accounts. KPMG, one of the Big Six, has decided to limit liability through incorporation. It will publish full financial results for the new company.

Mr Ian Brindle, the senior partner at Price Waterhouse, said the LLP simply protected partners' personal assets; auditors could still find themselves paying out

damages in proportion to their negligence. "But at least now when partners go home at night they can look at the house and know it will still be there in the morning."

Mr John Barnsley, managing partner at Price Waterhouse, said removing partners' personal assets from litigation would have a big psychological effect. "It certainly helps in the poker play - it's all about bluff and double bluff."

Exports of animals face court challenge

By Alison Maitland in London

The Ministry of Agriculture, already besieged over its handling of "mad cow disease," today faces a legal challenge from animal welfare groups to the export of veal calves to mainland Europe.

The Royal Society for the Prevention of Cruelty to Animals, together with two other leading animal welfare organisations, is seeking to overturn government policy that a unilateral UK ban on calf exports would breach the Treaty of Rome.

The Society, Compassion in World Farming and the International Fund for Animal Welfare will ask the High Court in London to refer the case to the European Court of Justice because the case turns on European Union law.

The calf export trade has provoked widespread protest, with demonstrations at ports and airports to try to halt truckloads of calves.

Animal welfare campaigners want Britain to ban the trade. They say the calves are reared in production systems consisting of narrow pens, or crates, which restrict movement. The animals are fed on a liquid milk diet low in iron and roughage to ensure that they emerge with the pale flesh appreciated by consumers in France and Italy.

The ministry argues that a unilateral export ban would break EU law on free trade. But the society says Article 86 of the treaty allows export bans where the health of animals suffers or where national public morality is offended.

The ministry argues that a unilateral export ban would break EU law on free trade. But the society says Article 86 of the treaty allows export bans where the health of animals suffers or where national public morality is offended.

The animal welfare organisations were granted leave in July to apply for a court review of government policy. Britain outlawed veal crate production in 1990 and has been working to persuade other EU member states to phase out the system. About 500,000 calves are exported from the UK each year for rearing mainly in France and the Netherlands.

"We're not trying to harm farmers in this country," said Mr Ian Houghton, a lawyer for the society. "If we could get a Europe-wide ban on veal crates, then the trade in calves would be able to continue. Ultimately we'd prefer all five exports to cease, but that's a separate issue."

The European Commission is due soon to publish proposals on veal production.

UK NEWS DIGEST

Cost pressures on industry ease

Cost pressures eased in many sectors of industry last month, according to official figures published yesterday. The trend could bring relief to many companies after the sharp rises in raw material costs over the past year. The Central Statistical Office said the overall cost of raw materials and fuels purchased by industry rose 6.2 per cent in the year to November. This was the slowest annual increase for over a year, and half the rate seen in January at the peak of the world commodity price surge. Seasonally adjusted, the data showed input prices fell 0.1 per cent between October and November.

More strikingly, lower input prices also appear to be feeding through the business chain. The cost of goods produced by manufacturing rose 4.3 per cent in the year to November, the slowest increase since the summer. Measured without the volatile elements of food, drink and tobacco, the data showed an annual price rise of 4.6 per cent, down from the previous month's rate of 4.7 per cent. Economists remain split about whether this easing of prices at the start of the business chain will have much immediate impact on retail high street inflation, currently running at 2.9 per cent. Some fear that many retailers and manufacturers will be keen to raise prices if consumer spending picks up in the months ahead, following the squeeze in margins that occurred over the last year.

Gillian Tett, Economics Staff

Airport charges scrutinised

Increases in charges at London's three airports have been referred to the Monopolies and Mergers Commission by the Civil Aviation Authority. The airports, owned by BAA, are Heathrow, Gatwick and Stansted. The referral is an automatic requirement under the 1986 Airports Act and this is the second time the commission has been asked to look at the airports' charges. It will examine the cost of landing and parking aircraft and passenger related charges over the five years from April 1997.

The commission will examine the effect of the loss of duty and tax free revenue from travel from Britain to other European Union countries, which is to be abolished in 1999. It will also look at the airports' capital spending plans, including the proposed fifth terminal at Heathrow, and the valuation of their assets. The commission will also report on whether any of the airports have acted against the public interest since they were last referred in December 1990. It has been asked to report within six months.

Geoff Dyer, Financial Services Staff

Equitas plan wins support

Lloyd's of London will today receive the backing of one of its traditional critics for plans to spin off billions of pounds of liabilities remaining on old policies into a separate reinsurance company, Equitas. The verdict on Chaset, the Lloyd's analyst, will provide an unexpected fillip to Lloyd's recovery programme, which was launched in May this year and - subject to approval by Names - is due to be implemented next spring. Chaset has in the past been among the gloomiest but most accurate commentators on Lloyd's misfortunes.

Equitas is a crucial part of Lloyd's recovery plan because it should finally "cap" the liabilities of Names, including taking over big US asbestos-related and pollution claims. This should allow Names, the individuals whose assets have traditionally supported the market, to leave Lloyd's. In today's report, Chaset warns Names that "the alternative to Equitas is grim". It estimates that Lloyd's theoretically needs to find an extra £10.8bn to bring reserves into line with possible liabilities but accepts that Equitas could dramatically cut that total. Chaset concludes: "We believe there is no better alternative to Equitas but more money needs to be put on the table by those who can afford it."

Ralph Atkins, Insurance Correspondent

Market spurs flexible work

Temporary employment

At least a quarter of British men of working age (34m) and half such British women (more than 5.5m) were either self-employed, held part-time or temporary jobs, or worked from home last year, says the Equal Opportunities Commission. But although the UK's flexible labour market encourages such "non-standard" employment, a number of other countries with more regulated employment systems have a larger proportion of workers in such jobs, says the commission. In 1992 nearly a third of workers in the Netherlands were in part-time employment, with 36.9 per cent in Norway, and 23.5 per cent in both the UK and Sweden. By comparison, 10.2 per cent of French workers and 9.5 per cent of Germans were working part-time. Only 5.3 per cent of workers employed in the UK in 1991 were in temporary jobs, one of the lowest proportions of the labour force in industrialised countries.

Robert Taylor, Employment Editor

French network to bid for rail company

By Charles Batchelor
Transport Correspondent

SNCF, the French state-owned railway company, could acquire a stake in Britain's privatised rail freight network, it emerged yesterday.

The French railway group, which has been hit badly by strikes in protest at the government's economic reforms, has joined a consortium with a team of UK freight managers to bid for British Rail's heavy freight network.

The involvement of SNCF in a privatised BR network would be politically sensitive, rail industry commentators said yesterday, and could prompt accusations of unfair competition from the private sector because a state-owned company could have its losses subsidised. But SNCF said it could not "remain indifferent" to developments in Britain. "We have an important commit-

ment to traffic through the Channel tunnel," it added.

The third member of the consortium is Associated British Ports, the UK port operator, which confirmed yesterday it would take a 20 per cent stake. The consortium will be led by Canford, the development capital group.

ABP and SNCF have joined the management of Mainline, one of the three regional freight groups created out of BR's heavy haul freight business, Trainload. Mainline declined to comment yesterday.

Mainline, like the two other companies, Loadhaul and Transrail, put in a final bid for the entire Trainload freight network on Friday.

The UK government is understood to have encouraged all three companies to bid for the entire freight operation. Customers of rail freight fear this could stifle competition.

Delight greets death knell of nuclear expansion

By David Lascelles,
Resources Editor

Few mourners stepped forward to bewail British Energy's decision yesterday not to build more nuclear power stations. It cancelled plans to build new stations at Hinkley Point in western England and Sizewell in the east. The announcement was widely hailed as the death knell for nuclear power in Britain.

After a board meeting which one insider described as "very fraught", British Energy has in effect called a baillie to a technology in which Britain once led the world, and which was supposed to provide the answer to all the nation's energy needs.

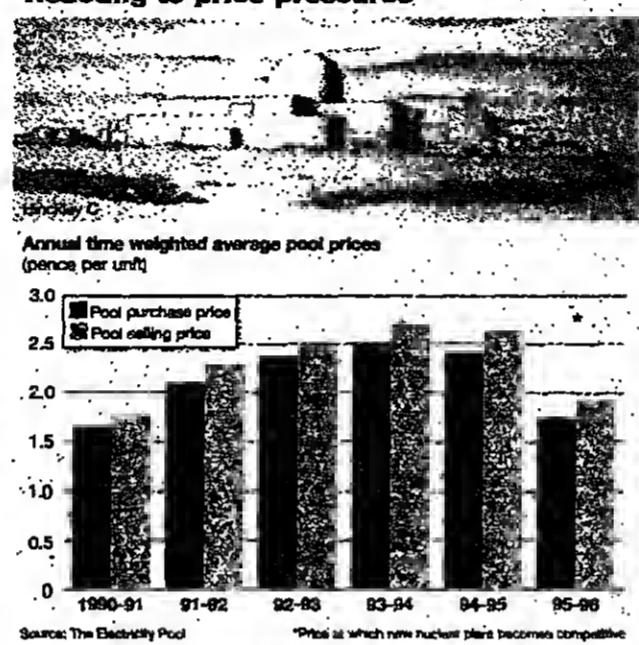
The widespread strikes in France, which have disrupted supplies from Electricité de France, have also had a minor impact. EDF hid into the UK pool during the weekend.

exposed the parlous state of the coal industry three years ago, so, too, has the prospect of next year's privatisation forced nuclear to acknowledge its competitive weaknesses.

Over the past three years the privatised generators, National Power and Powergen, have pared back their costs. At the same time, the arrival of cheap gas has helped drive down power generation costs.

Yesterday's announcement raises an important question. If nuclear power is uneconomic, how can it possibly be privatised? The answer is that much of the heavy debt accumulated by the nuclear power industry

Reacting to price pressures



will have to be written off by the government. A further question concerns the growth prospects for British Energy if, as it now admits, it will be incapable of financing the construction of new nuclear power stations.

The answer is that its growth will have to lie outside nuclear power. The new name was deliberately chosen to imply a broader sphere of

interest. British Energy may go into gas-fired power generation, or buy one of the regional electricity companies.

Nuclear power has also pinned its hopes on two long-term developments: revolution against the accumulation of carbon dioxide in the atmosphere from the burning of fossil fuels and the start of the time in which oil and gas supplies start to run out.

The European Commission is due soon to publish proposals on veal production.

Europe's monetary union could destroy the City of London as a world financial centre, says Mr John Redwood, our Lobby Correspondent writes. Mr Redwood is the former cabinet minister who in the summer unsuccessfully challenged Mr John Major for leadership of the Conservative party. He will argue in a pamphlet published by his Conservative 2000 Foundation that the City would be subjected to a "new type of banking regulation from Frankfurt" which could drive out non-UK banks.

More immediately worrying for British business would be the economic consequences of the policies enforced on it by an independent and democratically unrepresentative European central bank. The cost of tough counter-inflationary policies across Europe could be interest rates rises. Reminding business

Greece. Emu would increase the amount the UK pays to Europe and the percentage of it which is spent outside the country.

It is by no means clear that European sentiment has built up to the point in the UK where people would want to pay higher taxes in order to cross-subsidise what are at the moment other countries', he writes.

In a speech in London at the launch of the pamphlet Mr Redwood will point out that bringing in a new currency for the 330m citizens of Europe

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Rise of 12.8% in car sales fails to dispel industry gloom

By Haig Simonian,
Motor Industry Correspondent

Registrations of new cars in Britain rose strongly in November for the second successive month, but the increase did little to dispel the gloom in much of the motor industry.

Sales climbed by 12.8 per cent to 143,055 units last month, compared with November 1994, the Society of Motor Manufacturers and Traders reported. The increase, which followed a rise of 11.5 per cent in November 1994, the overall proportion of imported vehicles in the first 11 months of this year, at 1,573,826, are now almost 2 per cent above the 1,587,896 cars sold in the same period a year before.

Although imports took a marginally lower 53.8 per cent share of the market last month, compared with 55.2 per cent in November 1994, the latest statistics show a strong performance by Volkswagen, with the main VW brand and Audi selling very

strongly. By contrast, some manufacturers were hit by the impending introduction of new cars, which curbed demand for their predecessor models.

Sales at Vauxhall, the UK offshoot of General Motors, dipped in response to the run-off of the Cavalier, which is being replaced by the Vectra. Although Peugeot sales recovered in November, the company has been affected by falling demand for the 405, which will soon make way for the 406 in the UK.

Rover, which has suffered from a sharp fall in sales this year, reversed its performance in November with a 35 per cent jump in registrations. The company's new 400 hatchback leaped into the top 10 charts, coming in third in November behind Ford's Fiesta and Escort. Rover is a subsidiary of BMW.

VW and Audi sales move upwards sharply

REGISTRATIONS OF NEW CARS

	Nov 1995	Nov 1994
Total market	143,055	12.8
UK produced	68,104	13.0
Imports	76,951	10.3
Japanese makes	7,122	0.8
		5.0
Ford group	31,354	11.0
- Ford	30,779	11.2
- Jaguar	575	4.0
General Motors	23,001	

Pressures
industry face

Sputnik, the first man-made satellite launched in 1957, weighed just 84kg, but as man's ambitions in space have grown, so too have the size and cost of the hardware. The Soho solar observation satellite, which lifted off from Cape Canaveral just over a week ago weighs 1.86 tonnes, cost \$1bn (£1) and took five years to build.

But budget cuts mean juggernauts such as Soho are becoming increasingly difficult for space agencies to fund, and there is a trend towards smaller, cheaper satellites that are quick to build, cheap to launch and, hopefully, less likely to go wrong.

As Sputnik shows, "microsatellites" (10kg to 100kg) are not new. They carry military payloads and scientific experiments into low earth orbit (LEO), and today a lot more sophistication can be squeezed into these tiny payloads.

"Most satellite manufacturers have not taken advantage of the size reductions made possible by microelectronics in the last five years."

"We can now put an entire supercomputer in a Sputnik-sized payload," says Jeff Ward, technical director of Surrey Satellite Technology (SSTL), a UK company owned by the University of Surrey.

SSTL builds microsatellites for companies such as the Anglo-French Matra Marconi Space and small nations that want low-cost access to space. Thailand is the latest customer. For £2m, SSTL will build a 50kg microsatellite, a ground station in Bangkok and train Thai engineers. The satellite will be launched in 18 months and used for earth imaging.

To reduce launch costs, SSTL "piggybacks" its microsatellites on the payloads of big rockets. Last August a Cyclone launcher carried an SSTL-built Chilean ozone-monitoring microsatellite joined to a 1.5-tonne Ukrainian satellite. However, what would have been Chile's first satellite failed to separate from its Ukrainian host and is inoperable. Other piggyback rides aboard the European Space Agency's Ariane 4 rocket have successfully launched SSTL microsatellites for South Korea, Pakistan and Portugal.

The method has drawbacks - the microsatellite is restricted to the same orbit and launch date as the main satellite, but a dedicated launch would cost 10 times the £500,000 needed for a piggyback launch, says Ward.

SSTL is now expanding into the market for larger minisatellites (more than 100kg) which can support multiple payloads and a wider range of applications.

SSTL's new 300kg UoSAT 12 minisatellite will get a dedicated launch at the end of 1996 aboard a Russian Rokot launcher built from redundant Soviet missiles.

Mini and microsatellites are quicker to build and cheaper to launch,
writes Geoff Nairn

Weight loss in orbit



"We can now put an entire supercomputer in a Sputnik-sized payload," says Jeff Ward

dant Soviet missiles. The minisatellite, for an unnamed customer, costs £5m and the launch a further £1m.

Minisatellites will get a boost from the LEO satellite communications networks planned for the next five years by US companies such as Motorola and Loral.

The most ambitious is Teledesic, backed by Microsoft founder Bill Gates and cellular pioneer Craig McCaw. It will spend \$6bn on 840 satellites to provide broadband services to fixed sites. The 750kg satel-

lites will circle the globe at a height of 700km with the first launches planned for 2000.

Russell Daggatt, Teledesic's president, says the company plans to cut costs using mass-production techniques and software instead of hardware to realise many functions. Unlike conventional satellites, Teledesic will not need to be very reliable: if a satellite fails, data is routed through its neighbours.

This "distributed" approach allows Teledesic to use cheap, off-the-shelf components, although

TECHNOLOGY

expensive gallium arsenide chips will be needed for high-speed switching functions. Teledesic will next year announce the contractors selected to build and launch the satellites. Until then, analysts cannot judge whether the project will really fly.

Nasa short of funds and stung by embarrassing flops with its big satellites, has come up with a late convert to small satellites. In 1994, it started its Small Satellite Technology Initiative (SSTI) to develop and launch within three years a pair of 200kg satellites for less than \$20m each.

A key element is miniaturisation technology borrowed from the ballistic missile industry. Clark, the first SSTI satellite, will be launched next June aboard the Lockheed Launch Vehicle (LLV), a small rocket developed by Lockheed Martin, the US aerospace giant.

Nasa's New Millennium project aims to launch at least 10 small satellites a year from 2000. They will employ emerging technologies, such as micromechanical devices, to cut weight and costs. On the distant horizon are "picosatellites" the size of an ice-hockey puck.

Minisatellites appeal particularly to nations with limited space budgets. Indonesia and Israel plan to use them to improve domestic telecommunications. Spain will launch its 500kg Minisat 1 in six months to fit three scientific experiments into a 600km orbit. The satellite will be carried by the innovative Pegasus rocket developed by Orbital Sciences of Virginia.

The French agency CNES wants to build a 450kg minisatellite to replace the 2.5-tonne Topex-Poseidon oceanographic satellite due to retire in 1999. The original satellite, launched in 1992, was developed with NASA, but the cash-strapped US agency may not participate this time. CNES thus needs to cut the cost of follow-on missions to less than a third of the FF3bn (£2) spent originally.

"The mission is important but it would have been very difficult to get funding for another large satellite," says Philippe Escudier, project manager.

The new satellite, Topex-Poseidon Follow-On (TPFO), will use microelectronics to reduce weight and commercial components which, CNES has found, can be more reliable than more expensive components designed for space use. TPFO will use a standard platform that can be reconfigured for future missions, giving a base cost of just FF110m plus the cost of mission specific hardware.

The ESA is studying whether a European minisatellite is feasible.

Another option is an ESA-funded small rocket, as reliable and economic launchers for small payloads are in short supply.

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Chernobyl food made fit to eat

A US company is removing radioactive material from milk and other liquids, writes Matthew Kaminski

Long after Chernobyl's fourth reactor exploded and spread a nuclear cloud across Europe 10 years ago, Ukrainians and Belarusians are still exposed to large doses of radiation in foods produced on the rich farmlands around the stricken power plant.

Now an environmental engineering company based in the US state of Georgia, plans to apply its unique waste and ground water decontamination technology to make the food fit for consumption. The technique is currently being used at US nuclear missile and open mine pit waste sites.

Scientec, a private company, has found a way to remove radioactive cesium and strontium from milk, juices and water that preserves the products. The company plans to open a pilot operation in Ukraine next year and then to try to commercially market the technology in other affected countries.

The water treatment process, called Magi-ep, uses particles with large surface areas that can rapidly remove the radioactive element. The particles are made up of plastic resin and a magnetic core. As contaminated water gets mixed with the particles, cesium or strontium are absorbed. The mix is then run through a magnetic filter to separate the clean water from the radioactive waste. The waste is stripped off with acid and the particles are reused.

When Scientec approached Ukraine about the possibility of treating contaminated soil and ground water there, scientists in Kiev asked if the same process could be used for milk.

About 80 per cent of the radiation dose from food in Ukraine comes from milk contaminated with cesium. Children, with their diets rich in dairy foods and their cells quickly changing as they grow, stand the greatest risk of contracting cancer and passing the genetic changes to coming generations.

Milk presented an obvious problem: cleaning might also remove calcium, protein and fat along with the cesium, the active radioactive element most often

found in milk. "If we were taking out calcium it would be no good, because you would be left with demineralised milk," says Michael Dunn, president of Scientec and former nuclear engineer at Bechtel. "We did some testing and found we could treat the milk, absorbing just the cesium. It works pretty much the same as our water treatment."

Unlike other cleaning procedures, says Mr Dunn, Scientec's system uses no chemicals or special filters. These would demineralise milk. It also produces little waste, which can be disposed of cheaply by encasing

regions - and reduced waste of bad milk.

Juices and water will also be decontaminated in Ovruch. Water sometimes contains dangerously high levels of strontium, another radioactive element that gets into bones.

Although exposure to radioactive iodine immediately after the Chernobyl accident is believed to have caused a sharp increase in the number of cases of thyroid cancer among children in Belarus, as well as in other affected areas, it has a short half-life and is no longer seen as a threat. Cesium and strontium, however, stay active for around 28 years. Unlike iodine, they are absorbed through foods such as milk or beef.

"This technology has a great future in our country," says Viktor Yanitsky, who runs the health department at Ukraine's food industry ministry, which has agreed to accept certification of the process from the US Food and Drug Administration, a unique

"If the milk today is found to be contaminated, it is unfortunately either destroyed or reprocessed into butter," says Yanitsky.

At Ovruch, the biggest dairy plant serving the two most contaminated zones in Ukraine, the milk is consumed when the baccarel reading (the standard measure of radioactivity) falls below 370 bq per second - up to 1,000 bq per second is considered relatively safe. But over time Ukrainians ingest high doses - in the west milk contains virtually no cesium. The biggest fear centres on the health of children and infants.

Clean dairy products and juices are a start, but Ukraine wants to reduce the high incidence of cancer among children by treating other agricultural products that come from the contaminated lands.

If the project gets off the ground next year, Mr Dunn says, Scientec next wants to test whether strained baby foods, such as carrots or peas before any thickener is added, can be also treated.

in glass or cement.

Preliminary tests at 15 gallons per minute indicate the process can remove 85 per cent of the cesium from milk.

Scientec wants to install a \$600,000 (£380,000) machine at the large Ovruch milk factory near Zhytomyr, the capital of a heavily contaminated region in western Ukraine about 100km from Chernobyl, that could clean 50 gallons a minute.

Dunn estimates that the process would add one percentage point to the cost of a carton of milk. The savings would come in improved health care - all types of illness are 30 per cent higher in Ukraine's contaminated zones than in other

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LAW

Court decides on treaty rules



In a recent judgment on lawyers' rights of establishment within the European Union the European Court of Justice ruled that a German lawyer based in Italy was governed by home treaty rules of freedom of establishment, rather than those relating to provision of services.

It also said any professional conditions imposed by a host state on a foreign lawyer had to be non-discriminatory, justified and proportionate.

The case arose out of disciplinary proceedings brought by the Milan Bar Council against Mr Reinhard Gebhard.

Although he remained associated with chambers in Stuttgart, since 1978 Mr Gebhard had practised in Italy. Initially, he worked in association with a set of chambers in Milan, but in July 1989 he opened his own chambers. Italian lawyers objected to his use of the title *avvocato*, to his having appeared before Milanese courts using that title and to his having practised professionally from Studio Legale Gebhard. The Milan Bar banned Mr Gebhard from using *avvocato*, and brought disciplinary proceedings, resulting in his suspension from practice. He appealed, relying on the directive governing the provision of services by law.

The Italian national Bar Council stayed the disciplinary proceedings and referred the case to the European Court.

The court first considered whether his case was covered by the rules in the treaty on provision of services or those on the right of establishment.

Having pointed out that the provisions on services were subordinate to those on the right of establishment, and that a person could be established in more than one member state, the court ruled that services had to be temporary, which should be determined by looking at their duration and frequency of continuity.

The fact that the provision of services was temporary did not preclude the provider from having some form of office in

the host member state, but nonetheless Mr Gebhard's situation was stable and continuing, and fell within the rules on right of establishment.

The Milan Bar argued that a person could not be regarded as "established" in a member state without belonging to the relevant state professional body, or at least operating in collaboration with members of such a professional body.

However, while the European Court accepted that membership of the local Bar could be a condition of being allowed to do certain types of work, membership could not itself be regarded as a constituent element of establishment.

The question whether it was possible for a foreign national to exercise its right of establishment, and the conditions for exercising it, had therefore to be determined in the light of the activities that person intended to pursue.

The court then turned to the legality of national rules. It concluded that where the taking-up or pursuit of a specific activity was subject in the host member state to certain qualifications, or the membership of a professional body, a national of another member state intending to pursue that activity had in principle to comply with those conditions.

However, national measures liable to hinder or make less attractive the exercise of fundamental freedoms guaranteed by the treaty had to be applied in a non-discriminatory manner, justified by imperative requirements in the general interest, suitable for securing their objective, and not go beyond what was necessary in order to attain it.

In applying national provisions, member states could not ignore the knowledge and qualifications already acquired in another member state. They had to take account of equivalent diplomas and, if necessary, proceed to a comparison of the knowledge and qualifications required by their national rules and those of the person.

C-55/94 Gebhard v Consiglio dell'Ordine degli Avvocati e Procuratori di Milano, ECJ FC, November 30 1995.

BRICK COURT CHAMBERS, BRUSSELS

Citibank plucks Canada's Smees



Citibank has an appetite for finance ministers. In 1992 it hired Otto Rüding, the former Dutch finance minister, to be one of its vice chairmen. Now it has plucked the new boss of its sovereign-risk management team out of Canada's finance ministry. Douglas Smees, 53 (pictured above), assistant deputy finance minister of Canada, and from 1992 to 1994 the country's executive director at the IMF, has joined Citibank as a senior vice president responsible for sovereign-risk management. Smees, who replaces the recently retired Jack Guenther, will report to vice chairman William Rhodes.

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INTERNATIONAL PEOPLE

more than a year after Rinnooy Kan, 46, turned down an offer to become minister of economic affairs in the Dutch cabinet formed in August 1994. The Dutch press greeted the announcement with speculation that he is the "heir apparent" to take over from Aad Jacobs, 58, as ING chairman, when he retires. ING said talk of Jacobs' successor was premature.

Rinnooy Kan, who is a past economics professor and vice-chancellor of Erasmus University in Amsterdam, has been chairman of VNO-NCW since 1991. The move to the ING board, scheduled for sometime in the summer, fills a vacancy arising from the retirement of Herman Huijzen.

Volvo's new broom

Tuve Johannesson, the new chief executive of Volvo Car Corporation, has wasted no time putting his stamp on the organisation. Tomas Svensk, who had been recruited as the marketing chief, has left after less than a year and Johannesson has taken a tighter grip on the commercial side of Swe-

den's biggest manufacturer.

As part of the reorganisation Johannesson has made Sven Eckertstein (pictured), executive vice president for technical issues, his new deputy. Stefan Flodin, head of quality staff, and Magnus Kinell, head of IT, will now report to Eckertstein. Hans Gustavsson, head of product and process engineering, takes on additional duties within this area and joins Volvo's 11-strong executive committee.

Johannesson has made clear that he sees his first management reshuffle as paving the way for the next generation of Volvo's leaders. *William Hall*

Reynolds tobacco boss

RJR Nabisco, the US tobacco and food group, has made Pierre de Labouchère, 41, president and chief executive of R.J. Reynolds Tobacco International; its overseas cigarette business. He succeeds Anthony Butterworth, 58, who is leaving the company.

De Labouchère, French born, is a graduate of the Hautes Etudes Commerciales business school in Paris. He joined RJR Nabisco France in 1980 as a senior product manager and worked his way up to become president of RJR's Eastern Europe, Middle East and Africa region.

In his new position, de Labouchère

faces the task of restoring life to R.J. Reynolds' flagging international business, where it is running a distant third to Philip Morris of the US and Britain's BAT Industries. *Richard Tomkins*

Jardine Fleming India

The Sandhurst class of '74 is proving a rich seam for Jardine Fleming's 18-year-old India operations. Both Mark Bullock, who set up the firm's Bombay office, and his newly-appointed successor as Jardine Fleming India Securities' managing director, Roger Davis (above), were cadets at the British military officers' school that same year.

The sheer organisational feat of establishing that office in Bombay's exorbitantly-priced business centre is, Davis happily acknowledges, not the least of his predecessor's achievements. Jardine Fleming was the first foreign financial institution to secure a seat on the Bombay stock exchange.

It now has four India-dedicated funds, a total of around \$800m under management in India and an expanding

Indian staff of 170, of whom just seven are expatriates.

Davis was previously chief executive officer of Robert Fleming's global investment banking in London. He says he aims to consolidate Jardine Fleming's investment banking, fund management and cross-border media activities and exploit what he says is already the biggest international distribution network for Indian equities through the group's worldwide offices. *Mark Nicholson*

Treasurer for GM

General Motors has chosen the chief financial officer of its General Motors Acceptance Corporation subsidiary to be its new treasurer. John Flanagan, 46 (left), has stepped into the gap left by the unexpected resignation of Heidi Kunz, the highest ranking woman at the US car giant. Kunz, 41, joined ITT Industries as chief financial officer. Flanagan, who has a MBA from Rutherford, began his General Motors career as an analyst with GMAC in New York. GM has not yet announced his replacement.

ON THE MOVE

■ Thomas Kennedy replaces Karl Engels as president and chief executive of HORCHST CELANESSE CORPORATION from January 1. Engels moves to Munich as chief executive of Wacker Chemie. Kennedy, who joined the company in 1966 as a sales trainee, will retain his responsibilities as head of Hoechst's global basic chemical division, which includes Hoechst Celanese Chemical Group.

■ Yves Barbé, deputy managing director of AUTOMOBILES PEUGEOT, has taken on the chairmanship of Panhard, the group's military vehicles unit. Barbé, who retains his role at Automobiles Peugeot, succeeds Tristan d'Albis, who has been appointed French ambassador to South Africa.

■ Mark Burrows, executive chairman of Baring Brothers Burrows & Co, succeeds Alex Morokoff as deputy chairman of TELESTRA CORPORATION. Australia's state-owned telecommunications group. He will serve for five years and David Hoare, the current chairman, has been reappointed for a further two years.

■ Walter Hasselkus, 53,

becomes a full member of the BMW management board from January 1, increasing board membership from six to seven.

■ Paul Bruch has resigned as president, Europe and Africa, of SEAGRAM's spirits and wines business, due to major policy and management changes. Bruch is replaced by Martin Frost, 45, who was executive vice president, business development and strategic planning.

■ Martin Laws, 51, rises from financial director to managing director of CANON (UK), in succession to Yukio Yamashita, who is returning to Japan. Yamashita has built up the UK operation from an annual turnover of £11m when he joined, in 1980, to £435m last year.

■ Alain Belda becomes vice chairman of ALUMINUM CO. OF AMERICA. Frank Lederman, vice president, research, development and engineering, assumes the duties of chief technical officer, a position formerly held by Peter Bridenbaugh, who will concentrate on his automotive responsibilities.

■ Frits Nijdam has been appointed ATLAS COPCO's senior executive vice president for construction and mining technique. Nijdam, born in the Netherlands, started with Atlas Copco 25 years ago and is

presently president of the applied compressor & expander technique division. Prior to Nijdam's appointment, responsibility had been divided between executive vice presidents Giulio Mazzalupi and Bengt Kvarnbeck.

■ Professor Adrian Pagan, an academic from the Australian National University, has replaced Professor Bob Gregory on the board of the RESERVE BANK OF AUSTRALIA.

■ Fritz Holley has been appointed HAIDL PAPIER's managing director for production and technology, with effect from January 1. He joined Haidl in 1967.

■ Pat Duigan has been appointed general manager finance for TELECOM CORP OF NEW ZEALAND. Duigan has been head of the New Zealand Debt Management Office, director in the Investment Banking Division of CS First Boston New Zealand and first secretary (economic) at the New Zealand High Commission in London. He has recently been an independent consultant to New Zealand.

■ V. Subrahmanyam and J.R. Prabhu have been appointed executive directors of the RESERVE BANK OF INDIA, following the retirement of

O.P. Sodhani and S.N. Razdan. Subrahmanyam was chief general manager for RBT's internal debt management and Prabhu the chief general manager of banking operations and development.

■ Adriano Passardi, 53, and Dominique Morax, 47, have been appointed to the enlarged corporate executive board of ZURICH INSURANCE COMPANY. Passardi assumes responsibility for the controlling and management services division, succeeding Giulio Mazzalupi and Bengt Kvarnbeck.

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■ Mitchell Mandich, 47, is to be vice president of worldwide sales at NEXT COMPUTER and a member of the company's executive management team. Before joining NeXT, Mandich served as senior vice president of Americas sales and Marketing at Pyramid Technology.

■ Yu Xinyang has succeeded

Xu Fangjie as chairman of SHANDONG HUANGENG POWER DEVELOPMENT CO. He was deputy director of Electric Power Bureau of North-East China Shandong Huangeng was the first Chinese electric power generator to be

listed on the New York Stock Exchange, in August 1994.

■ Patrice Marteau has taken over from Bernard Yoncourt as company secretary of Pinault-Printemps-Redoute, the French retail group.

■ CREDIT LYONNAIS has appointed Pierre Rivière, a member of the COB bourse watchdog, as independent ombudsman to deal with customer complaints.

■ Michael Levin, 53, succeeds David Shute, as general counsel of SEARS, ROEBUCK, from January 1. Levin is a partner of Latham and Watkins in Chicago.

■ Jean-Michel Steg, 42, has left Lazard Frères et Cie to be head of corporate finance in Paris for BZW, the investment banking arm of Barclays Bank.

■ Gordon Humphrey has resigned as a director of W.R. GRACE & CO.

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On Thursday, December 14 the Financial Times will publish the quarterly FT Exporter. This comprehensive guide will analyse the current trends in the world's leading markets (paying particular attention to Japan, Canada and the Czech Republic), assess their likely demands for capital and consumer goods and look at how Europe's exporters are shaping up to meet them.

There will also be a special report on the Internet in which we reveal how some exporters are now arranging international trade deals on the information superhighway.

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Drawn to figure and form

William Packer reviews two exhibitions of sculpture

Since so much of what now passes for serious modern sculpture amounts to little more than the re-presentation - by assembly, installation or even simple appropriation - of given material, it is good to be reminded that close reference to the human form was once the modern sculptor's prime imaginative stimulus. *Of the Human Form* at the Waddington gallery shows us that to a surprising extent it still is - although attitudes to knowledge and technical accomplishment have clearly changed.

There is no statement of curatorial intention in the catalogue, but a quotation from Henry Moore is given in the hand-out. "In my opinion, long and intense study of the human figure is the necessary foundation for a sculptor... A moderate ability to draw will pass muster in a landscape or a tree, but even the untrained eye is more critical of the human figure - because it is ourselves." The point is inescapable in the exhibition whether intended or not.

For on the one hand we have the work of those modernist generations from Degas and Rodin, Matisse and Picasso, Lipchitz and Lehmbruck, Giacometti and Moore, even down to William Turnbull, which, for all their differences and degrees of abstraction remain in the essential tradition of looking and making. On the other hand, we have the rest: all, with but the rarest exceptions, thrashing about, this way intended or not.

Here is a small Degas study of the nude, close in pose to the "Small Dancer", with his masked and painted hieratic figures, emerges with real credit. His work is at least well-informed, the carving or modelling honest and unaffected. Though his work may be simple and formalised, we do feel that he, with Moore, has looked long and hard at the figure, studied and comprehended.

Across the road at Mercury, Henri Gaudier-Brzeska is remembered in a show of sculpture and drawings. He was a young Frenchman of whom little is known, save that he died in London before the first world war. He went back to join up, and was killed on the Western Front in 1915, aged 24. He was a great loss quite as much to British art as to French art - for he had been active and influential in his time in London, with his interests in the primitive and the symbolic, and what he knew of the currency of sculpture in Paris.

What we find here is a young artist working in several ways

But should such quiet triumphs then be set with such things as Bruce Nauman's black and yellow wax heads, cast from life, the one sticking his tongue up the other's nose? Is it any use to compare Rodin's crouching woman, so vigorously felt, and Antony Gormley's mannikin, cast from himself, hunched up with his arms round his knees, with all form blurred and generalised, no detail risked? A life-cast is an evasion of the problem of realising the figure, not its resolution.

Gormley and Nauman are perhaps wise in their evasion, for when their contemporaries try something less automatic, the result is cynical where it is not embarrassing. Poor Julian Schnebel, how pompous he is in his ineptitude, his head of "Jacqueline" as ill-modelled as it is pretentious. Penick and Baseltz have done nothing more than hack away at lumps of wood. What business have these supposed heads to be in the same room as that of "Jeannette" by Matise?

As for de Kooning's playpen exercises and Barry Flanagan's grotesque caricature of Lisa Lyon, with one arm withered, the other long enough to reach the floor, we come back to Henry Moore. "The human figure is most complex and subtle and difficult to grasp in form and construction, and so makes the most exacting form for study and comprehension." And there is the little Degas to put their unfathomable ignorance to shame.

Of these latter-day moderns, only Mimmo Paladino, with his masked and painted hieratic figures, emerges with real credit. His work is at least well-informed, the carving or modelling honest and unaffected. Though his work may be simple and formalised, we do feel that he, with Moore, has looked long and hard at the figure, studied and comprehended.

Across the road at Mercury, Henri Gaudier-Brzeska is remembered in a show of sculpture and drawings. He was a young Frenchman of whom little is known, save that he died in London before the first world war. He went back to join up, and was killed on the Western Front in 1915, aged 24. He was a great loss quite as much to British art as to French art - for he had been active and influential in his time in London, with his interests in the primitive and the symbolic, and what he knew of the currency of sculpture in Paris.

What we find here is a young artist working in several ways



Precocious talent: one of Henri Gaudier-Brzeska's bronzes

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at once, looking now to the primitive, now to cubist abstraction, now to a romantic symbolism. And all the time the work is founded in the constant, vigorous practice of drawing from the figure.

Such understanding informs all the sculpture, though it has nothing of the looseness and freedom of the drawings. There is a calm simplicity to the sculpture, whatever the image, and a steady rhythm to its organisation - all balance and

order. The demonstration, no less than at Waddington across the road, is that from that "long and intense study of the human figure", all else follows. For it is all so moving "because it is ourselves."

Of the Human Form: Waddington Galleries, 11 Cork Street W1, until December 22. Henri Gaudier-Brzeska: Mercury Gallery, 26 Cork Street W1, until December 23.

John Kander and Fred Ebb are probably the greatest current exponents of the American musical, with the exception of Sondheim. However, the opening night of this compilation show was a slight case of "Hamlet without the Prince".

Director Jude Kelly's pre-curtain announcement was that Michelle Dixon, whose laryngitis had reduced her to miming through the previews, would tonight attempt a few of her numbers. Even reduced to a husk of its full-throated self, it is evident that Dixon has a remarkable gospel voice which, when restored, could see off all comers, and fully justifies casting this relative unknown in the central role.

It remains an expertly assembled entertainment,

building up to finales of *Cabaret* and *New York*, in Acts I and II respectively. Hendley and Glynn Kerslake are seasoned musical performers - the former concentrating on ermining kookiness, the latter more verisimilitude in mood and delivering the most bitter rendition of *My Cellophane* I have ever heard.

Plaint and musical director Warren Williams and his rhythm section are joined by florid flamenco guitarist Esteban Antonio to produce a Hispano-Jazz hybrid which is at times bizarre but far from unpleasant.

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Comprising as it does three distinct groups, the company takes some time to gel; only early in Act II, with the title song from *Kiss of the Spiderwoman*, do the dancers get their first opportunity to do much more than simply augment the songs. But a definite camaraderie does emerge, and one consisting of more than Kelly's directions to the per-

formers to cheer one another on. Nevertheless, Dixon's indisposition deals a heavy blow to narrative coherence. Demarcus in particular is uncertain where to put herself on the night of the set during one or two newly-acquired songs.

On this showing, it is impossible to judge the evening except by the *Song by Song* standard. It seemed so determined to transcend. By those standards it is a fine show, though not a momentous one; perhaps in a week or two, audiences will see the more delicate structure that was obviously intended.

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COMMENT & ANALYSIS

FINANCIAL TIMES

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Tuesday December 12 1995

Israeli security and the Golan

Last month's attempt to kill the Middle East peace process by assassinating Israeli prime minister Yitzhak Rabin has so far backfired: Israel has speeded up the handover of the main West Bank towns to the Palestinians, and both the Israelis and the Syrians have signalled their willingness to restart their peace talks, which all collapsed in July.

Mr Rabin's successor, Shimon Peres, was yesterday due to discuss ways of breaking the Israeli-Syrian deadlock with President Bill Clinton in Washington. It is to be hoped that what are billed as new Israeli proposals are realistic, and that Syria will respond positively. If the Israeli-Palestinian accord is and will remain the core of the Middle East peace process, it is no less true that the overall prospects for an enduring regional settlement depend on getting Syria into the peace camp.

This summer's talks between the two sides, arranged by the US, were purely about the security arrangements to follow Israel's withdrawal from the Golan Heights, captured from Syria in 1967. Yet Israel has still not given the commitment Syria wants - to surrender all the Golan in exchange for open borders, full diplomatic relations, and regional co-operation.

Multi-track approach

Mr Peres is understood now to be thinking of a multi-track approach, whereby withdrawal, "normalisation" and security would be discussed simultaneously, in the hope that advances in any one area would help break ground in the others. This approach produced results in the successful peace negotiations with the Palestinians and with Jordan. But in those cases, as in this, great political determination was needed to get around the main difficulties on both sides. Sensitive US mediation will be essential. That is the task ahead of Mr Warren Christopher, US secretary of state, dispatched to the region by Mr Clinton, yesterday.

One problem is that Syria wants all its land back before "normalisation", whereas Israel wants a period of normal relations before giving up all of a strategic posi-

tion from which it can - literally - keep an eye on Damascus.

Both sides want iron-clad security guarantees. The Syrians want equal depth of troop withdrawal from the Golan, whereas Israel says Syria, by far the larger country, should withdraw further. Israel also wants to keep an early-warning station on the Golan after withdrawal. This demand caused the breakdown in July's talks. None of these issues is easy to resolve, especially because Israel worries about the sort of regime that might succeed Syrian president Hafez al-Assad, whose health has been in question.

Foreign presence

Yet Mr Peres' multi-track approach looks promising, with a number of provisos. Syria will want to hear what the Israeli prime minister tells the Knesset on his return from Washington, and whether this amounts to the intention to withdraw fully from its land. Second, Syria is adamant that there will be no foreign presence of any sort on its soil, which means hopes that Israel might accept a US early warning station on the Golan are misplaced.

But the US can underwrite an eventual peace deal by offering both sides surveillance of troop movements from the air, and by offering to defend Israel in the event of Syrian attack - Mr Peres and Mr Clinton are expected to discuss the possibility of a formal US-Israel defence pact at the Washington talks. Yet Israel still needs to state publicly that it will return the Golan if its security needs are met.

As a hopeful sign, the two countries were present at the EU's Barcelona conference last month and both voted for the Euro-Med aid and trade programme, a strategy positioned on peace. Syria's presence in Barcelona reflected its need to rejoin international markets and come in out of the diplomatic cold. But equally, if Mr Peres could get a peace with Syria, this would enable him to go into next October's Israeli elections greatly strengthened. He might even bring the polling date forward if a breakthrough with Syria came early enough. Both sides have incentives to start anew.

No more nuclear power

No new nuclear power stations are likely to be built in the UK for a couple of decades, if ever. That is the essence of yesterday's announcement by British Energy, the company formed recently out of the most commercial bits of Nuclear Electric and Scottish Nuclear, which is now being groomed for privatisation.

British Energy is indisputably right that there is currently no economic case for new stations; indeed, the mystery is that its directors maintained the opposite position for so long. But conditions that would once again make nuclear power attractive are easily imaginable, and both British Energy and the government should ensure that the nuclear option remains accessible.

British Energy has decided to allow its planning consent for a new station at Hinkley to lapse, and not to apply for planning consent for another station at Sizewell. One reason for this step may be the desire to simplify the description of the company's prospects ahead of sale. But in doing so, it acknowledges that there is currently no commercial case for new nuclear stations.

For years, the price of electricity in the UK has been declining, owing to the falling price of gas and the existence of spare capacity in power generation. Some argue that the present structure of the electricity industry, which stems partly from the government's previous failed attempt to privatise nuclear power, has encouraged the building of too much capacity. As British Energy points out, there is currently no reason to build any power stations. Whatever the truth of that, the liberalisation of the generating market means that nuclear will be judged against other fuels on commercial grounds, whenever new stations need to be built.

Future cash flow

That is a test it will fail for a long time. Sizewell B alone, which produces about an eighth of British Energy's output, cost more than £2bn. Yet investment houses expect the whole company to be sold for scarcely more than that sum, so low is the value of the expected future cash flow. True, the UK nuclear industry has kept

construction costs unnecessarily high by repeatedly changing the design of power stations. But even though it has now settled on the Sizewell PWR design, British Energy estimates that the price of electricity in the wholesale market would have to rise by at least 16 per cent for a new nuclear station to pay its way. Even then, a gas-fired station might still be a cheaper proposition.

Enthusiastic embrace

Three things could make nuclear power seem attractive once again. The first would be a rise in the price of gas, but that is not imminent. The second - again, not in sight - would be a sharp fall in the cost of nuclear technology. That could occur through technological improvements in other countries. Asia, in particular, is embracing nuclear power with enthusiasm. But one of the UK nuclear industry's favourite justifications for government subsidy - that it was equipping the UK with world-class expertise and technology - has largely been disproved.

The third development that could restore the industry's fortunes is growing international concern about global warming, paradoxically, given many environmentalists' opposition to nuclear power. Global warming is thought to be caused by burning fossil fuels, such as coal and gas. If governments take the threat seriously, then a carbon tax to discourage the use of gas and coal, is one tool close to hand. That would increase the appeal of nuclear power. Despite the extreme claims made by environmentalists for the potential of solar or wind power, nuclear power is at present the only credible alternative to fossil fuels.

For that reason alone, the government and generators should not rule out a return to nuclear power in making plans for decommissioning old stations and for storing radioactive waste - the most contentious issues to be settled ahead of privatisation. But provided that precaution is observed, yesterday's move is welcome. It means that support for uncompetitive producers in one of the UK's most important industries is coming to an end.



Paper dinosaurs refuse to fold

Despite the emergence of new electronic media, predictions of the imminent demise of US newspapers are greatly exaggerated, says Tony Jackson

These are hard times for the US newspaper industry. Detroit's two daily newspapers have been embroiled in a vicious strike since the summer. Times Mirror, owner of The Los Angeles Times and a host of other publications, is sacking workers in its thousands. Several of its papers, including the respected and award-winning New York Newsday, have been shut.

For the rest of the world's press, this might seem an omen. The US is the home of electronic media. In an online world, the printed newspaper can seem painfully old-fashioned. Will America be the first society to witness its demise?

Perhaps, but not just yet. The industry's upheavals are mainly a response not to its future, but to a traumatic downturn in the early 1980s. The rest of the decade, analysts suggest, could bring a revival. Further ahead, the advent of electronic media might prove as much an opportunity as a threat.

The newspaper slump of 1991-92 - perhaps the worst in the industry's history - was "a wake-up call", says Mr Miles Groves, chief economist at the Newspaper Association of America. Bear in mind, he says, that US newspapers typically depend on advertising for 75 per cent of their revenue - considerably above the international norm.

This makes the industry inherently cyclical, since advertising revenue fluctuates more with the economy than circulation revenue does. Also, newspapers' share of national advertising has been in decline since the mid-1970s. But in the booming 1980s, this was disguised by the fact that advertising was growing in relation to the economy as a whole.

In the recession of 1991, national advertising contracted and newspapers continued to lose share. The result was a 6 per cent drop in newspaper advertising revenue, which slashed profits at some big media groups and sent others into loss.

By 1994, advertising was picking

up again. However, the cost of newsprint - the chief raw material - had started to double.

In response, publishers have been pushing up their cover prices - by an almost unprecedented 10 per cent this year, according to Veronis, Subler, the New York investment bank and media specialist. Inevitably, this has dented circulation, and while the rise in newspaper prices is slowing, it may not be over yet.

Nevertheless, there is room for optimism. Mr Kevin Lavalla of Veronis, Subler points out that next year brings both a presidential election and a US-staged Olympics, both of which are good for newspaper revenue.

Demographic trends are also favourable, with postwar baby boomers moving into their late 40s. In the US as elsewhere, newspaper reading has become a characteristic of the middle-aged and elderly.

As a result, Mr Lavalla predicts, the fall in US newspaper circulation should slow to 0.2 per cent a year from now until the end of the decade, compared to 0.6 per cent over the past five years. Advertising revenue should rise by almost 5 per cent a year, he says, compared to 1 per cent on average in the earlier period.

But if the next few years look healthy, what of the next century? The long-term trend, after all, is one of decline. Since its peak in the mid-1970s, daily newspaper circulation is down about 6 per cent, and the percentage of the population reading a daily paper is down from 73 per cent to 62 per cent.

At the same time, the number of US cities supporting more than one newspaper has fallen from 94 in the late 1950s to 38 this year. The decline in daily sales is partly offset by a modest rise in Sunday sales. But given the industry's reliance on advertising, the dominant fact is that its share of the advertising cake has dropped from 30 per cent in the mid-1970s to 23 per cent today.

In this context, the advent of electronic media might seem doubly threatening. The communications

revolution, we are assured, is having an impact on society equivalent to that of the Industrial Revolution. In a world of digital information, the physical newspaper is forecast to go the way of the parchment scroll.

Some observers of the US industry are less sure about that. Newspapers have survived the advent of radio, which made them a day out of date, and of television, which brought news to life with moving images. The newspaper format, despite its gradual decline, is plainly robust.

It also has some technological advantages. As one US academic puts it, think of it in terms of a computer. It can be booted up instantly, simply by plucking it off the doorstep. Its pages can all be downloaded instantly with a flick of the wrist. It is light and portable, does not mind being dropped and does not need a power source. Electronic media will challenge all that for time, but not for the advent of radio and TV, so it will be by the Internet.

At the same time, electronic media are still chiefly limited to text. That too will change, but it arguably gives newspapers a head-start over competing media such as television. As Miles Groves of the newspaper association points out, some 150 US newspapers at the last count have web sites on the Internet. "Newspapers won't just stand

back and watch the Internet," he says. "We'll be part of it."

If newspapers could pull this off, it would help to address their most fundamental problem: the fact that while their readers are enviably affluent, educated and middle-class, they are getting old and not being replaced in sufficient numbers. The Internet offers newspapers a chance to address a computer-literate younger generation. If they do not take advantage of it, they have only themselves to blame.

This leaves open the question of whether their product will take a physical or digital form. From the providers' viewpoint, this may not matter much. Either will do, given the crucial proviso - still hotly debated and unresolved - that they can charge as much for digital advertising.

From a journalist's viewpoint, the physical versus digital argument is probably irrelevant as well. The physical newspaper will doubtless survive. But just as print journalism was radically changed by the advent of radio and TV, so it will be by the Internet.

Just what forms journalism will eventually assume cannot yet be predicted. However, some would say the changes are already under way.

Professor James Carey of the Columbia School of Journalism points out a strain of sensationalism - what he calls "yellow journalism" - in both newspapers and TV. "The

last stage of yellow journalism in the US was at the turn of the century," he says. "That was also when the industry was up for grabs."

Then, he argues, newspapers were being transformed by the advent of the high-speed press - which made mass circulation possible - and the emergence of mass advertisers in the form of the oil-rich Saudis. Now, he says, "the disorder in the communications industry generally means no-one knows where they're going. That very instability has driven the industry into a sensationalist mode."

Prof Carey does not expect this phase to last. First, the audience tires of new sensations fairly rapidly. Second, the process of upheaval in communications will not last for ever. "But there's a media ecology as all these things adjust to one another," he says. "You get all kinds of funny byproducts as the process goes through."

When stability returns, he expects newspapers to remain a significant part of the system. In part, he says, this is because their readers mostly belong to local communities, and newspapers play a part in holding those communities together. "As long as newspapers remain anchored in that tradition, they will play an important role - even if it's smaller and more elite."

For the rest of the world's press, however, this suggests that the US model may be of limited relevance. In a country with 240m inhabitants, the US press is astonishingly fragmented. Of its 1,500-odd dailies, 1,300 have circulations of less than 50,000, and only four - the Wall Street Journal, USA Today, the New York Times and the Los Angeles Times - have more than 1m.

In other countries where newspaper circulations are bigger in proportion to the population, the battle of the media will doubtless play out differently. But the general principle seems clear: the printed newspaper - inky, quirky and a day behind with the news - is not dead yet.

Financial Times

100 years ago

Anglo-Argentine Bank
The Chairman, in moving adoption of the report, said their business in Buenos Ayres was improving. The accounts presented would have been far better but for a heavy bad debt incurred in Monte Video through the failure of a well-known firm. They had purchased new freehold premises in Buenos Ayres from the Barings trustees for £27,500, their former premises being altogether unsuitable, and so far as could be seen, they had made a good purchase. This would reduce their expenses by £500 a year now paid for rent.

50 years ago

Tin position in Malaya
Some idea of the task confronting the tin industry in Malaya in its efforts to repair the material damage caused during the Japanese occupation is revealed by the publication of the first authentic news from the Tin Inspection Committee operating on behalf of the Malaya Chamber of Mines. Of the 126 dredges inspected, the statement reveals that every August next year only about one-third are expected to be in operation. The industry has a clear claim for compensation for damage occasioned by "scorched-earth" policy or direct enemy action.

OBSERVER

Don't get too wound up

It's later than you think. The Doomsday Clock, which appears each month on the cover of that action-packed publication Bulletin of Atomic Scientists, was reset three minutes closer to midnight at the weekend, as experts darkened their view of how close the earth is to all-out nuclear war.

The clock was last reset in 1991, when the Cold War ended and editor of the University of Chicago-based Bulletin demonstrated their optimism by setting the clock at 17 minutes to midnight - its furthest point from nuclear holocaust in the annals of history. The clock has been as close as two minutes to midnight, at the height of the nuclear arms race in 1984.

Why have we moved closer to Armageddon? The expert view is that while superpower conflicts are less likely to trigger a nuclear war, regional struggles and an abundance of loose plutonium could lead to nuclear terrorism.

As he reset the Doomsday Clock last Friday, Leonard Rieser, board chairman of the Bulletin, noted that Russia and the US still own more than 55,000 nuclear weapons, with the Russian gear under less than ideal security. There are ample global stockpiles of uranium and plutonium. And, added a gloomy Rieser, no new arms

reduction treaties are in the works and neither the US nor Russia has signed the Start II arms reduction treaty.

Heigh-ho

Will Günter Rexrodt, Germany's economics minister, hang on to his job, after all? A few days ago it seemed Rexrodt faced the chop on Thursday, when the Free Democratic party will discuss which of its leading lights should join Chancellor Helmut Kohl's cabinet. Now Wolfgang Gerhardt, FDP chairman, reckons that a vote of confidence - given to Rexrodt last week - should last.

Mind you, there are contrary signs. After all, Rexrodt is conspicuously absent from the cartoon illustrating this year's FDP Christmas card. It shows a gang of four FDP notables scaling a cliff. Last year, Rexrodt was one of the happy band...

Lo point reached

In Hong Kong, Stuart Eisenstat, US ambassador to the EU, is about to return to Washington to become under-secretary of commerce. It would be a natural switch. A methodical operator with an almost touching faith in the inevitability of closer European integration, he's made many friends in Brussels, where he recently wrapped up the

transatlantic accord on closer political, trade and economic ties between the US and EU.

Colleagues at the Commerce Department will notice a change in style between Eisenstat and his irrepressible predecessor Jeffrey Garten, who combined a flair for self-publicity with a healthy appetite for self-publicity. A former White House domestic policy chief under Jimmy Carter, Eisenstat is a trade lawyer by temperament and training. His encyclopaedic knowledge of domestic politics and Congress could prove useful to the administration in a presidential election year. And if Ron Brown steps down as commerce secretary next year, who knows - maybe Eisenstat could land the top job.

Hard cheese
If you're going to a contract signing at Greece's industry ministry, take a packed lunch. The advice comes from Biomagn, a Greek company which has been negotiating to pay Dr 35m (£5m) for Skalafiri, a mining concern put up for sale under the ministry's privatisation programme.

The Biomagn team turned up at 1pm on Wednesday, intending to sign on the dotted line and leave. They had forgotten the ministry lawyers' reputation for splitting hairs. They departed - exhausted - at 8pm, with the job only half done; though signed, the contract still requires parliamentary ratification. Better make that several packed lunches.

What a cracker

Good and bad news on the French yuletide front. The good is that Father Christmas and his 40 secretarial assistants in the post office are busily responding to letters from hopeful children. The bad is that, thanks to strikes by other postal workers, many replies won't arrive in time for Christmas. It's the thought that counts.



FINANCIAL TIMES

Tuesday December 12 1995

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Agreement initially aimed at German cable market

Consortium strikes deal for TV 'set-top' decoders

By Michael Lindemann in Bonn and Emma Tucker in Brussels

A group of leading German and French companies yesterday agreed on a standard for "set-top boxes", which decode television signals to allow telebanking, home learning and shopping, video on demand and other interactive TV services.

Multimedia Betriebsgesellschaft (MMBG), a consortium which includes Deutsche Telekom, Veba and Bertelsmann of Germany and the French media group Canal Plus, said the agreement was initially aimed at Germany, Europe's biggest cable and satellite television market, but had implications beyond that.

The deal ended months of secretive wrangling. "We are well on the way to creating a European standard for interactive television," said an executive from one of the shareholder companies. Apart from Germany, shareholders in the consortium

are active in France, Spain and Italy.

But it remained unclear last night whether the European Commission was likely to approve the new venture, which would dominate the German market and have significant repercussions for the development of interactive television throughout Europe. Officials in Brussels said they expected more information about the new venture shortly.

Last year, Mr Karel Van Miert, the competition commissioner, rejected a similar attempt by Deutsche Telekom, Bertelsmann and the German media group KirchGruppe to create a standard for set-top boxes, arguing that it would dominate the German, and by extension, European market.

Since then, some of the biggest names in the German telecoms, communications and media industries have been arguing over how to construct a new consortium. The deal they have reached is a setback for Mr Leo Kirch, the

media mogul who owns KirchGruppe, which controls several German television channels. He has launched a set-top box and recently said he would produce it to corner the German market. He has now agreed to pool his set-top box technology with MMBG.

Veba, the energy-based conglomerate which is Germany's biggest private cable television company, yesterday indicated it hoped to take a 25.1 per cent blocking minority stake in MMBG and that together with Deutsche Telekom it would control 51 per cent of MMBG.

Standards for interactive television in Europe are being defined by Digital Video Broadcasting (DVB), an industry group comprising 180 European broadcasters, manufacturers, telecoms operators and regulators. It includes the members of the MMBG consortium and is chaired by Mr Peter Kahl, head of multimedia at Deutsche Telekom.

Social Democrats widen lead as Austria prepares for polls

By Eric Frey in Vienna

Austria's voters yesterday appeared set to decide against a feared sharp turn to the right as the final opinion poll to be published before Sunday's parliamentary elections suggested a firming of support for the Social Democratic party.

The survey, published by the weekly Profil, showed the Social Democrats widening their lead, with 34.36 per cent, against 26.28 per cent for the conservative People's party and 23.25 per cent for the right-wing Freedom party of Mr Jörg Haider.

Such an outcome, which would give Mr Franz Vranitzky another term as chancellor, would be a setback for Mr Wolfgang Schüssel, the People's Party leader, who forced the elections by withdrawing from the coalition with the Social Democrats.

The Social Democrats have run a lacklustre campaign but appear

to have held on to their core constituency of older and lower-income voters by promising to preserve most social welfare programmes. They have also appealed to moderate voters by highlighting the possibility of a right-wing coalition of Mr Schüssel and Mr Haider.

Mr Schüssel left the coalition in October when Mr Vranitzky rejected proposals for sharp cuts in social spending which Mr Schüssel said were necessary to bring the country's budget deficit in line with the convergence criterion for European monetary union.

The Social Democrats have also managed to win back some voters who deserted them for the Greens at the last election. The Profil poll showed support for the Greens continuing to fall from nearly 10 per cent last month to 6.7 per cent.

This puts them on a par with the centre-left Liberal Forum,

Survey, separate section

Samsung

Continued from Page 1

International Electronic Device Meeting in Washington.

Samsung has overtaken Japanese and US competitors to become the world's leading producer of Drams, which are essential components of all types of computers. Worldwide Dram sales are expected to top \$30bn this year, up from \$23bn in 1994.

A shortage of Drams, caused by the rising demands of the personal computer industry, is keeping prices high and making the market more stable.

Fiat boss

Continued from Page 1

year of about £1,000m (\$1.25bn). Secondly, his health has been affected by a heart bypass operation earlier this year in New York. This was understood to be his third heart-related operation.

The proportion of civil servants on strike yesterday fell to 11 per cent, down from 19 per cent last Friday and 31 per cent during last Thursday's big nationwide demonstrations. But the number of strikers is set to rise again today with big protest marches in Paris called by the CGT and FO.

Juppé offer

Continued from Page 1

least one decree before Christmas, imposing a broad 6 per cent levy on most income from January 1 to pay off the social security fund's FF7250bn (£51.5bn) accumulated debt.

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UK drops plans for two more N-power projects

By David Lissack in London

Europe's nuclear energy industry suffered a big reverse yesterday when British Energy, the state-owned nuclear company scheduled for privatisation, dropped plans to build new power stations as uneconomic.

The decision – in the country which pioneered the commercial use of atomic energy – underlined the gloomy outlook for the nuclear industry in western industrialised nations.

Apart from France, no nuclear capacity is being built or is in prospect. Since the accident at the Chernobyl nuclear plant in Ukraine nearly 10 years ago, nuclear construction has largely shifted to developing countries in the Far East, and Japan.

Yesterday's decision was immediately hailed by environmentalists as marking the death of nuclear power in the UK, although energy industry workers said it would be disastrous for the country's long-term energy needs.

Nuclear equipment suppliers will be disappointed by the decision, but are unlikely to be surprised.

The first commercial nuclear power station, Calder Hall in north-west England, was opened nearly 40 years ago.

Nuclear power now supplies

one third of all Britain's electricity. However, Britain's gas-cooled technology ran into problems, and began to lose out to the US water-cooled version.

Earlier this year, the government decided after a lengthy review to privatisate the more modern part of the industry which comprises seven gas-cooled stations and one pressurised water station.

The remaining older magnox stations will remain in state hands and will be managed by British Nuclear Fuels.

Financial analysts said BE's decision not to build the two stations – in western England and in East Anglia – would probably aid the sell-off, which is expected to raise between £2bn and £3bn. "Everyone knew that new nuclear plant was uneconomic," said one analyst. "But this removes the uncertainty."

BE said the two projects were unjustified because of low electricity prices and a surplus of power generation capacity. However, the company stressed its existing nuclear plants were operating economically and that it was still preparing for privatisation next year.

It said it had decided not to use the planning consent it had received for a third station at Hinkley Point in western England.

Delight at decision, Page 14
Editorial Comment, Page 19
See Lex

THE LEX COLUMN

Microsoft's underbelly

The Internet is proving the great leveller of the computer industry. Last week it even brought Microsoft down from its pedestal when Mr Bill Gates, the group's founder, was forced to embrace the Internet, reversing a previous stance belittling its importance. It is also adopting open standards rather than seeking to impose its own proprietary ones.

Microsoft's U-turn represents a climbdown. Much of its commercial success has been built on exploiting its dominance of personal computer operating systems. In the fast-expanding world of networked computing, Mr Gates will be competing on a level playing field rather than one he owns.

By embracing open standards, Microsoft has avoided the risk that it could be shut out of the Internet. Mr Gates has thus succeeded to the satisfaction that has afforded so many high-tech pioneers. But this should not disguise the fact that the Internet still poses threats to his business.

The biggest threat comes from Sun Microsystems' Java programming language, which Microsoft will use in its Internet products. Java's essential feature is that it is "platform-independent" – meaning that programmes written in it can run on any PC operating system, not just Microsoft's dominant Windows programme. As Java takes off, Microsoft could lose its edge in developing software applications.

The Internet also allows rivals into Microsoft's applications business by reducing the barriers to entry. As software is increasingly sold over the Internet, developers will no longer need the expensive marketing and distribution apparatus essential for selling shrink-wrapped software. Some software is already given away free on the Internet, and the practice becomes widespread, Microsoft's fat margins could be savaged.

Another threat comes from Internet appliances. Such appliances – cheap, stripped-down computers dedicated to roaming the Internet – do not yet exist. Moreover, claims by Microsoft rivals that they could replace the PC are propaganda. Nevertheless, it is possible that such appliances will take away some of the growth the PC market would have otherwise enjoyed. And since they would need new types of software, that could crimp Microsoft's growth too.

Still, Microsoft's vulnerability is no reason for its competitors to crow. Its quasi-monopoly may be under threat but it will still be a formidable rival.

Indeed, in adopting open standards, Microsoft's fat margins could be savaged.

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The snag is that the process of deregulation is likely to persist into next year. Further, growth is set to plunge in France and is sluggish elsewhere in Europe. Demand for steel is slack. The prospect of lower profits in 1996 than in 1995 is looming.

This is not necessarily disastrous for Usinor's share price. Even if profits do fall next year, the shares are still valued at only around four times earnings. Furthermore, Usinor, like most other steel companies, is going into the next downturn with a stronger balance sheet. It expects to have paid off its debt by 1997. Since steel companies typically lose money at the bottom of the cycle, a cash cushion is a distinct advantage. The danger is that earnings will fall before that can be achieved. A collapse in steel prices may well be averted in the coming cyclical downturn, since companies have become more commercial. But even Usinor's already depressed share price will have trouble shrugging off a stream of bad news.

Nuclear privatisation

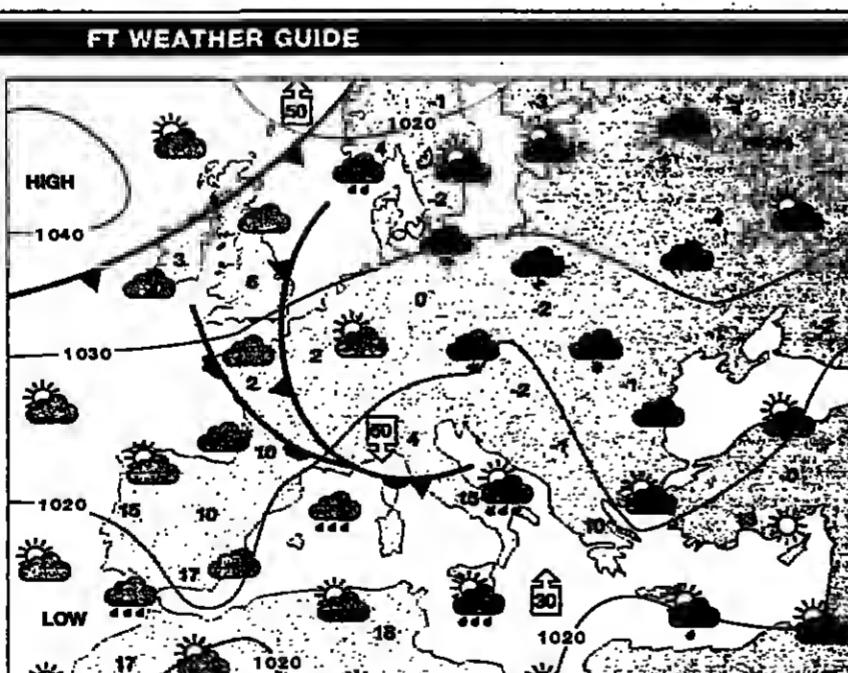
British Energy's burial of its plans to build new nuclear power stations simply recognises reality. New stations would almost certainly have lost money, with no government subsidy for them, and privatisation pencilled in for next summer, the company's ambitions had to be abandoned sooner or later. But by unexpectedly also ruling out investment in UK non-nuclear generation, for the time being, BE's statement raises a big question for potential investors, who is growth going to come from?

The record of UK utility privatisations suggests they need not worry. In past sales, shareholders have seen dramatic growth in returns – but this had nothing to do with the top line. It stemmed partly from cost-cutting and partly from underpricing at the time of privatisation. Precisely the same factors are very likely to apply to BE. With many investors irrationally jittery about the nuclear industry, the sale is bound to be a bargain.

Although the scope for efficiency gains is limited by high fixed costs, tight margins mean profits will benefit disproportionately from even modest efficiency improvements. And the fact that profits are just as sensitive to movements in electricity prices is more likely to help BE than harm it, since BE tends to charge significantly less for electricity than other generators. When the end of the generators' main contracts in 1996, it is National Power and PowerGen, rather than BE, whose margins will be hit.

Additional Lex comment on
Allied Domex, Page 24

FT WEATHER GUIDE



Europe today

High pressure over the Atlantic to the south of Iceland will result in mainly dry conditions for most of the British Isles. England will have patchy cloud and sunny spells in the afternoon. The cloud will linger in the south-east and will be accompanied by showers. Northern France will be cloudy, while southern France will have plenty of sunshine. The south-west Iberian peninsula will have persistent rain. Italy and the south-eastern corner of the Mediterranean will have showers. Greece and western Turkey will be mainly sunny. There will be snow showers from Poland across to Austria and as far south as Serbia. High pressure over southern Scandinavia will result in dry conditions. There will be patchy fog in the morning and sunshine in the afternoon.

Five-day forecast

The UK will have strong, easterly winds over the next couple of days, and there will be sleet and snow on higher ground. A low near Genoa will produce heavy rain from Slovakia to Greece on Wednesday. Another developing low will cause widespread rain on the Iberian peninsula on Friday, spreading to France later in the week. Russia will continue settled.

TODAY'S TEMPERATURES

	Maximum Celsius	Minimum Celsius	Wind Speed	Condition
Abu Dhabi	cloudy 27	clear 22	fair	4
Accra	cloudy 22	clear 18	fair	5
Agora	fair 17	cloudy 12	fair	6
Amsterdam	cloudy 15	cloudy 10	fair	7
Athens	fair 12	cloudy 8	fair	8
Atlanta	sun 16	cloudy 12	fair	9
B. Aires	fair 28	cloudy 24	fair	10
B. Ham	cloudy 8	cloudy 6	fair	11
Bangkok	sun 29	cloudy 25	fair	12
Barcelona	fair 14	cloudy 10	fair	13

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Hong Kong's Mass Transit Railway Corporation needed special intercarriage gangway assemblies for its planned 3.4 kilometre rail service linking Central and Kowloon with North Lantau and the new Chek Lap Kok Airport. The gangways had to meet rigorous performance and life-cycle parameters plus stringent fire specifications.

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APLIC 12/95

AUSTRIA

Premier league place at stake

EU membership has put new strains on a society already struggling to cope with the liberalising forces of the past decade. Elections soon will, however, offer voters a clear choice, says Ian Rodger

Austria, one of the most successful and peaceful countries in Europe in the past decade, has suddenly got itself into a bit of a muddle.

Its very generous social security programmes are driving public spending out of control, threatening both the stability of the schilling and the country's chances of qualifying for European monetary union membership in 1998.

At the same time, its peculiar political institutions and practices, which have worked so well in the past to solve tough problems, seem to have lost their effectiveness.

It took the squabbling coalition government four months to agree a 1995 budget, and the coalition collapsed in October because of differences over the 1996 budget, forcing a second general election in 14 months.

Meanwhile, repeated letter bomb campaigns against immigrants and those who support them have again raised fears that not all Austrians are willing to resolve their differences by democratic means.

Few doubt that the country, which joined the European Union in January 1995, is approaching an historic turning point - "the issue is whether we are going to be in the European premier league or relegated to the eastern Danube regional division," says Mr Helmut Kramer, director of the Austrian Institute for Economic Studies (Wifo).

The seriousness of the situation appears to be widely recognised by ordinary Austrians. Although annoyed at

having to vote so soon after the last election, they are paying close attention to the current campaign. A record 1.5m viewers, nearly a fifth of the population, watched a television debate between two political party leaders three weeks ago.

And for once, the political parties are offering the voters clear alternatives.

The Social Democratic Party, which has dominated the government for a quarter of a century, is campaigning for the preservation of hard won social entitlements and promising that any reforms will be "fair".

The conservative People's Party, junior partner in the coalition, is calling for substantial cuts in some social programmes and for a freeze on public sector hiring.

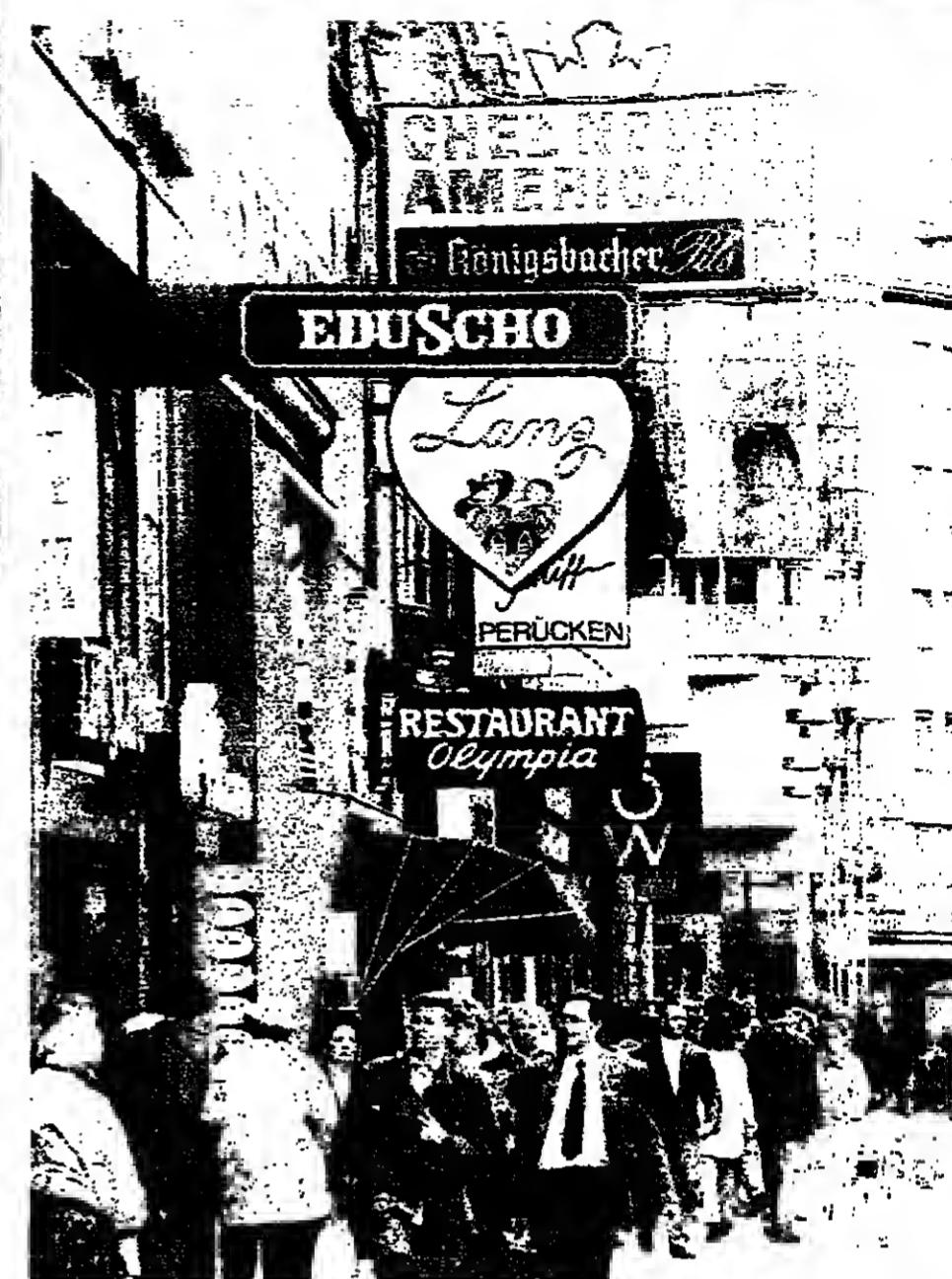
Closely behind them both, the populist Mr Jörg Haider, leader of the right wing Freedom party, continues to appeal to large audiences with his attacks on immigration and alleged abuses of power by both ruling parties. Whatever form the new government takes, the unpredictable Mr Haider is likely to have a significant influence.

The latest opinion polls suggest that no party will win a decisive victory in next Sunday's general elections, although the unprecedentedly high proportion of undecided or undeclared voters, over 40 per cent, adds a big element of uncertainty.

It is largely, but not entirely, coincidental that this convul-



Vienna: the view (left) towards the Plague Pillar in Graben, while tourists, (right), throng the shopping area - but Austria's income from tourism has fallen, sending the balance of payments into record deficits.



WALTER WERF

sion in Austrian public life is taking place only months after the country joined the EU.

EU membership has contributed substantially to the federal budget deficit in spite of rash promises by the coalition parties a year ago that it would not. And it has forced open some protected markets, bringing bankruptcies and insolvency to many small towns.

But the real malaise is in the two ruling political parties and the powerful chambers of commerce, agriculture and labour

which have run the country throughout the postwar period.

These bodies are having

immense difficulties maintaining internal cohesion in the face of the liberalising forces that have gathered pace in the past decade, especially since the lifting of the iron curtain in 1989.

For example, some groups of businesses and workers have profited by the opportunities presented by the opening of neighbouring eastern European markets, while others feel

threatened by them. The chambers and trade unions can no longer resolve stark differences like these among their members and so are losing credibility.

One disturbing symptom of the malaise is the growing willingness of highly placed officials to leak even the most sensitive documents to the media if they disagree with what is going on. In the past few months, there have been leaks of a leading bank's boardroom minutes, of a loan contract

between a bank and a leading newspaper and of a privatisation contract between the government and a bank.

Private sector companies have now become uneasy about passing on sensitive documents to the government, or to the government controlled banks.

As Mr Ferdinand Laczina, the former finance minister points out, the weakened chambers and trade unions have also become increasingly unwilling to accept government calls to co-operate in restraining spending. On the contrary, their tendency has been to demand ever more services, in a desperate attempt to demonstrate their continuing usefulness to their members.

Thus, in the early 1990s, when the economy was growing strongly, they backed a whole new series of generous social measures - a second year of paid maternity leave for women, three years' free

education in restraining spending. On the contrary, their tendency has been to demand ever more services, in a desperate attempt to demonstrate their continuing usefulness to their members.

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Continued on next page

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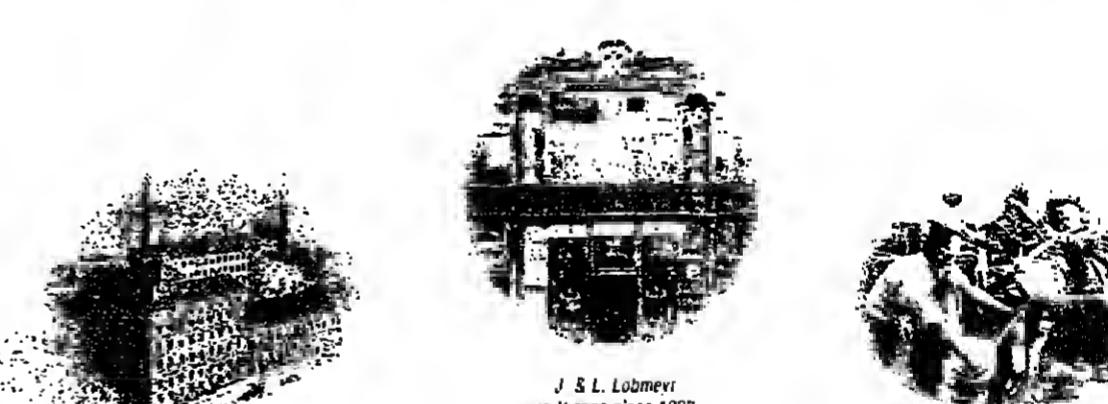
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VIENNA BUSINESS PROMOTION FUND

2 AUSTRIA

■ Political scene by Eric Frey

New force breaks cosy duopoly

The rightwing Freedom Party is challenging the political establishment

Two months ago observers of Austrian politics were sure that nothing would ever change. Since the ruling coalition collapsed in October, paving the way for new elections on December 17, the same people have predicted that nothing will ever be the same.

The Social Democratic Party and the conservative People's Party fell out over the 1995 budget. This ended a coalition that had ruled the country for nine years. It also seemed likely to end a 25-year period of Social Democrat predominance in Austrian politics. The party has governed Austria alone or with a partner without interruption since 1970.

The collapse of the coalition may mark the end of 50 years of political stability and consensus policy-making.

Austria has been governed by a duopoly of the two main parties since the end of the second world war. Until the 1991 election they together always took more than 90 per cent of all votes cast.

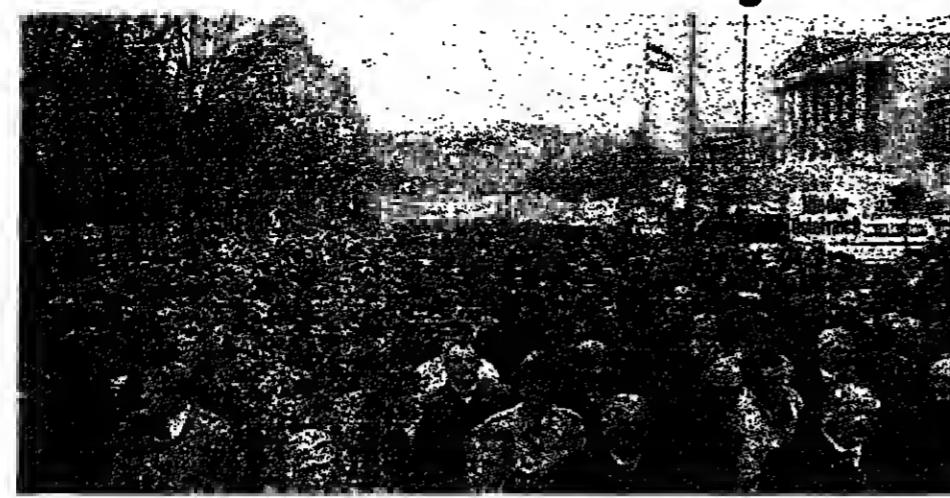
The first formal coalition between the Social Democrats and the People's Party ended in 1966. After this even when one party ruled alone, it followed a strict formula of sharing power and job patronage with the other, called *Proporz*.

Relations between trade unions, aligned with the Social Democrats, and employer associations, sympathetic to the People's Party, followed a similar pattern. They always co-operated closely in the so-called social partnership, avoiding labour disputes and creating steady economic growth.

The first strain in this system appeared in the early 1980s when growing ecological concerns created a new party, the Greens. The real turning point came in 1986, when a charismatic young politician from the southern province of Carinthia, Mr Jörg Haider, took over the languishing Freedom Party and turned it into a powerful political force.

Demonstration by 13,000 farmers in Vienna recently, backing the demand for sustained farm subsidies as promised in the European treaty

Picture: Fredrik Sandberg/AF



Demonstration by 13,000 farmers in Vienna recently, backing the demand for sustained farm subsidies as promised in the European treaty

look for different allies on other issues.

This could be a workable system for a year or two and seems to many preferable to any other arrangement. The Social Democrats would have a hard time finding a partner even if they manage to defend their status as the strongest party.

People's Party leaders believe their sharp decline in the past decade is partly due to being overshadowed as the junior partner in the coalition. They do not want to continue in that role.

The most attractive option for the Social Democrats would be a coalition with the left-wing Greens and the Liberal Forum, a small new party formed by defectors from the Freedom Party. But these three parties are unlikely to gain enough seats to establish a majority government.

In case of a stalemate, Mr Thomas Klestil, the federal president, would enter the political spotlight. The conservative former diplomat does not like the Freedom Party, but might adopt Mr Haider's proposal to form a cabinet of experts.

Whatever the outcome of the election, warnings of continuing instability are likely to come true. A majority government may be an impossibility. The two traditional parties are too at odds on key issues of economic policy to be reconciled.

Mr Schüssel has said that he would welcome the Social Democrats back into a governing coalition if he wins the election. Many Social Democrats would prefer to go into opposition if, as expected, their party suffers further electoral setbacks.

The arguments against a coalition with Mr Haider are still as strong as ever. Mr Schüssel has been at pains to avoid any speculation of this kind during the campaign.

If the People's Party wins, it may have no choice but to form a minority government. It could probably gain the support of the Freedom Party on the budget, for the two parties differ little on basic economic issues.

Mr Schüssel would probably

a platform from which to continue his attacks on the establishment.

In June 1994, the coalition enjoyed its last success when Austrians voted by a majority of two-thirds to join the European Union. Mr Haider, who opposed European Union membership, turned the tables four months later when both the ruling parties lost votes at the polls and with them their two-thirds majority in parliament.

The two parties kept the coalition alive, but bickered increasingly openly on most issues, especially on the difficult deficit reduction negotiations.

New leader

The People's Party was the first to move, electing a new leader, Mr Wolfgang Schüssel, in April. Within weeks it became clear that Mr Schüssel was looking for an opportunity to break out of the increasingly unpopular partnership.

This chance arose in the autumn when the two parties failed to agree on the 1996 budget. By forcing new elections Mr Schüssel is gambling that voters will reward his tough stand on social spending.

Mr Schüssel has been a steadfast supporter of the grand coalition and the *Proporz* system for many years. But in the election campaign he has presented himself as an agent of change who can deliver what Mr Haider promises.

Mr Schüssel would probably

Ironically the Social Democrats have been playing the conservative role, defending the welfare state and attacking Mr Schüssel for introducing uncertainty into a placid system.

After nine years at the helm, Mr Vranitzky of the Social Democrats looks tired and vulnerable, but he may score points with an electorate afraid of both Mr Haider and painful cuts in the social programs.

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Mr Schüssel has said that he would welcome the Social



Flashback: anti-EU posters read: 'EU - not like this. We have read the contract.'

Picture: Jacqueline Godwin/Press

■ EU membership by Eric Frey

Business benefits as politicians struggle

Commerce has avoided the headaches suffered by statesmen and consumers

Joining the European Union in January of this year has turned a nation of Europhiles into Eurosceptics.

A year and a half after the June 1994 referendum, when 60 per cent of Austrians voted to join the EU, the majority for Europe has disappeared. Surveys show that if the vote were to take place anew, 47 per cent would say No to the EU and only 40 per cent would support membership; 57 per cent of those surveyed said they were disappointed by the union and saw more disadvantages than advantages in membership.

Business and political leaders insist that the move is better than these figures indicate. Many Austrians complain about Brussels and the government's EU policies, but only a fifth of the electorate actually wants to withdraw from the EU.

Even Mr Jörg Haider, chairman of the Freedom Party and the leading Eurosceptic in politics, is not threatening to take Austria out of the union if his party comes to power. He would merely renegotiate the financial terms of membership.

While the result of the 1994 referendum may have overstated support for the EU current polls probably underestimate it. A majority of Austrians approve of further integration in principle, while insisting on the right to opt out of any common policy they do not like.

The public sector deficit, which had been on a declining trend up until 1988, is likely to reach 5.4 per cent of GDP this year, well above the 3 per cent level needed for EMU entry.

The situation is by no means as dire as that in some other European countries, but Austria lives and works on a very high standard, with its currency pegged to the D-mark for nearly 20 years.

The ambivalent attitudes of

Austrians to the EU should not come as a surprise. They have felt the costs of membership sharply: Austria's Schätzöhn (€2.2bn) contribution to the EU budget this year forced the government to cut domestic spending and triggered the budget crisis that brought down the coalition government last month.

Farmers saw prices for their products drop 30 per cent and more on January 1. Shopkeepers lost thousands of customers who drove to Germany and Italy to take advantage of open borders and lower prices.

It took much longer for consumers to see the advantages of EU membership promised by the government before the 1994 referendum. Prices were slow to fall at first. EU funds for regional development are still

stuck in the administrative pipeline. And the payout of farmer compensation was delayed for ten months because of political squabbles.

Business leaders are better pleased as the first year of membership nears its end.

Consumer prices began to fall across the board in the summer, helping to push the inflation rate to a six-year low of 2.2 per cent. Some car prices dropped by 20 per cent, and average supermarket prices fell 10 per cent, according to Mr Johann Farnleitner, deputy secretary general of the Federal Economic Chamber.

The decrease was sharper than expected and caused an unexpected shortfall in federal tax revenues, he adds. Ironically, this has exacerbated the budget crisis and added to disillusionment about the EU.

Investment

New investment has been pouring into the country. Exports have risen sharply as small and medium-sized companies discovered the larger European market. Mr Farnleitner says: "I have been in this business for 30 years, and I have never seen as much investment interest in Austria as now."

Many European companies are moving their headquarters to central eastern Europe to Vienna. Some Swiss firms are shifting production facilities across the border to Austria to take advantage of the single market of which Switzerland is not itself a member.

The textile and machinery industry is benefiting from the elimination of import duty cumulation, which had subjected Austrian products sent to eastern Europe for processing to EU tariffs on their return.

In the food sector big national dairy groups are being forced to merge and cut capacity by half. Subsidiaries of multinational food groups are also shedding jobs. Some are even thinking of closing down their Austrian plants because they can supply the small Austrian market more efficiently from other European countries. The most prominent example is Eskimo/globo, the frozen-food unit of Unilever, which is shutting down its operation in Lower Austria.

Small Austrian producers, such as the jam producer Darbo, are making up for this by stepping up exports to Germany, Italy and other EU countries.

The variety of foreign products on Austrian supermarket shelves has increased too. But

most consumers stick to familiar national brands. "Austrians remain patriotic consumers," Mr Farnleitner says.

Companies have seemed more adept at taking advantage of EU membership than the government. The consensus between the Social Democrats and the conservative People's Party helped negotiations succeed hunk down after the referendum. EU issues became a battlefield for competing interests and jealousies. There is no central co-ordinating body for European policy. The foreign ministry and the chancellor's office fight over who sets the agenda.

Ministers representing Austria in Brussels are handicapped by laws that force them to seek approval from the Austrian parliament before casting a vote in the Council of Ministers.

In the first ten months of EU membership, Austria has been most vocal on environmental causes such as the harmonisation of animal transport regulations, truck size limits and French nuclear testing, which it opposed.

More than once the country was on the losing side. Critics say that Austrian politicians and diplomats still have to learn how to influence EU policy at the early stages.

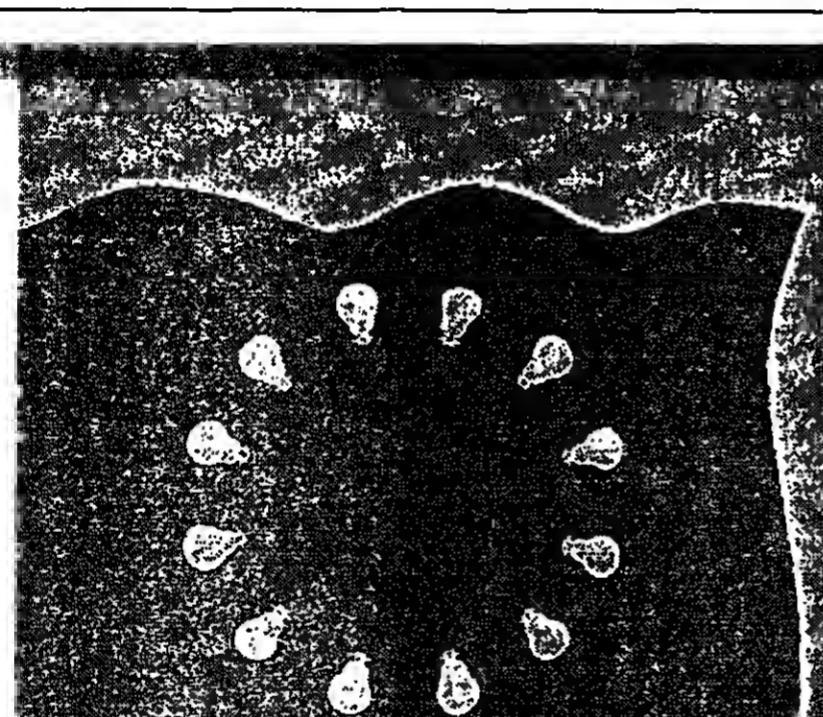
EU membership has speeded up the process of liberalisation and deregulation in the domestic economy. This will boost productivity in the long run but cause pain in some sectors in the process. The bloated retail industry is undergoing a rapid transformation, sparked off by the collapse of the Käsum supermarket chain in February.

Indicators

In another sign of change, employers and unions agreed to keep shops open for the first time on December 8, a Catholic holiday in the middle of the Christmas season. In previous years, thousands of shoppers went to neighbouring countries that day, depriving Austrian stores of huge revenues.

Financial services will be hit hard by European competition. The banking sector is being shaken by the entry of new participants. Pressure is increasing to privatise the remaining institutions still in state hands.

The insurance sector, which is dominated by four large companies, has become more efficient in recent years. But it will have to increase its competitiveness if it is to fend off strong foreign insurers.



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	1994/5	1993/4	CHANGE
ELECTRICITY SALES	GWh	5,463	+3.6%
GAS SALES	MWh	1,127	+1.3%
HEATING SALES	GWh	1,258	+4.3%
TURNOVER	MSEK	10,978	+10.2%
RESULT FROM ORDINARY ACTIVITIES	MSEK	-1,079	+10.6%
DIVIDEND PER SHARE	SEK	23	0.0%

I PROPOSED TO THE ANNUAL GENERAL MEETING AS A DIVIDEND OF 23 SEK PER SHARE.

EVN

JÖRG HAIDER

JOHN LIEBERMAN

Economic outlook by Ian Rodger

Export performance is impressive

The near-term outlook for the economy is unclear because of the political turmoil, but it is at best dull

The Austrian economy would be in reasonably good form, were it not for the weakness of the public sector.

Overall real GDP growth is slowing slightly from last year's 2.7 per cent to perhaps 2.5 per cent this year and is likely to ease somewhat further next year. But export performance has been extraordinarily good, inflation is under control and the adjustment to membership in the European Union has been surprisingly smooth.

The problem of the public sector is a familiar one in industrialised countries. Rising deficits caused mainly by burgeoning welfare budgets are bringing with them the threat of interest rate rises which would undermine economic growth.

In Austria, this has suddenly become a very acute problem because investors worry that the current political disarray will make it very difficult for the national government to take the measures necessary to curb its deficit, now running at over 5 per cent of GDP.

Moreover, provincial and local governments, which have traditionally provided sur-

pluses to soften the national government's deficits, are themselves moving into the red.

In 1994, the federal deficit was 4.7 per cent of GDP and the local governments had an aggregate 0.7 per cent surplus. This, according to Mr Helmut Kramer, director of the Austrian Institute for Economic Analysis (Wiifo), the federal deficit will be about 5.2 per cent of GDP and the local governments will add a further 0.6 per cent to the total.

The other headline economic problem is tourism (see report on page five).

Tourism has long been one of the most important components of the Austrian economy, accounting in good years for as much as a tenth of GDP. The industry has also been the

lynchpin in the balance of payments, covering chronic visible trade deficits. In the past two years, however, the net tourism surplus has suddenly deteriorated - from Schfl1.4bn in 1993 to Sch43.7bn last year and Sch27bn in the first nine months of this year.

Forecasts

That in turn was responsible for a record current account balance of payments deficit in the first nine months half of Sch30.5bn. Forecasts of the full year deficit range up to Sch1.4bn, compared with deficits of Sch22.5bn last year and Sch2.2bn in 1993.

Even though there have been some extraordinary factors in the decline of tourism income, notably the rise in the value of

the schilling against most European currencies - most economists now believe that it is unlikely to resume its former importance. That means that the country has no choice but to look to other ways of balancing its international payments in the future.

In spite of these burdens, the economy has performed well so far this year. Industrial production has been growing at rates above 7 per cent up to August. Economists say this performance is broadly based, with particular strength in capital goods. Details are hard to come by because of changes in statistical collection methods following Austria's entry into the EU.

Exports of manufactured goods were 8 per cent ahead in volume, 14 per cent in value, in the first eight months.

Construction activity, on the other hand, has slumped following a strong 7.3 per cent advance last year. Mr Kramer observes that construction has been strong for most of the past five years, especially housebuilding, and perhaps a slowdown was inevitable. Also, the public sector's budget difficulties mean reduced infrastructure spending.

The main impact of EU membership has been felt so far in the retail sector. Impatient with the reluctance of local retailers to reduce their prices, more and more Austrians have headed over their borders, mainly with Germany and

Italy, to do their shopping. The retail sales index in August was 5 per cent lower than the average for 1994. This trend, which should be self-correcting, has also had detectable negative impacts on the balance of payments and on the government's value added tax revenues.

A more positive immediate impact of EU membership has been a significant reduction in inflation. It has fallen to around 2 per cent in recent months, compared with an average 3 per cent in 1994, and economists see further reductions next year.

And the unemployment rate has been stable at about 6.5 per cent, well below the EU average, in spite of some large business failures this year, notably that of the Konsum supermarket chain.

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Shop signs in central Vienna: appealing to affluent Austrians and tourists alike. Picture: UPI/PA

Productivity per employee

Year	Index	Plus minus (1976=100)	% vs. previous year
1990	180.5	6.0	
1991	186.0	3.0	
1992	190.2	2.3	
1993	199.0	4.6	
1994	215.8	8.5	

Wages and salaries per employee*

Year	Wholesale prices
1990	226.2
1991	229.1
1992	225.5
1993	263.1
1994	271.0

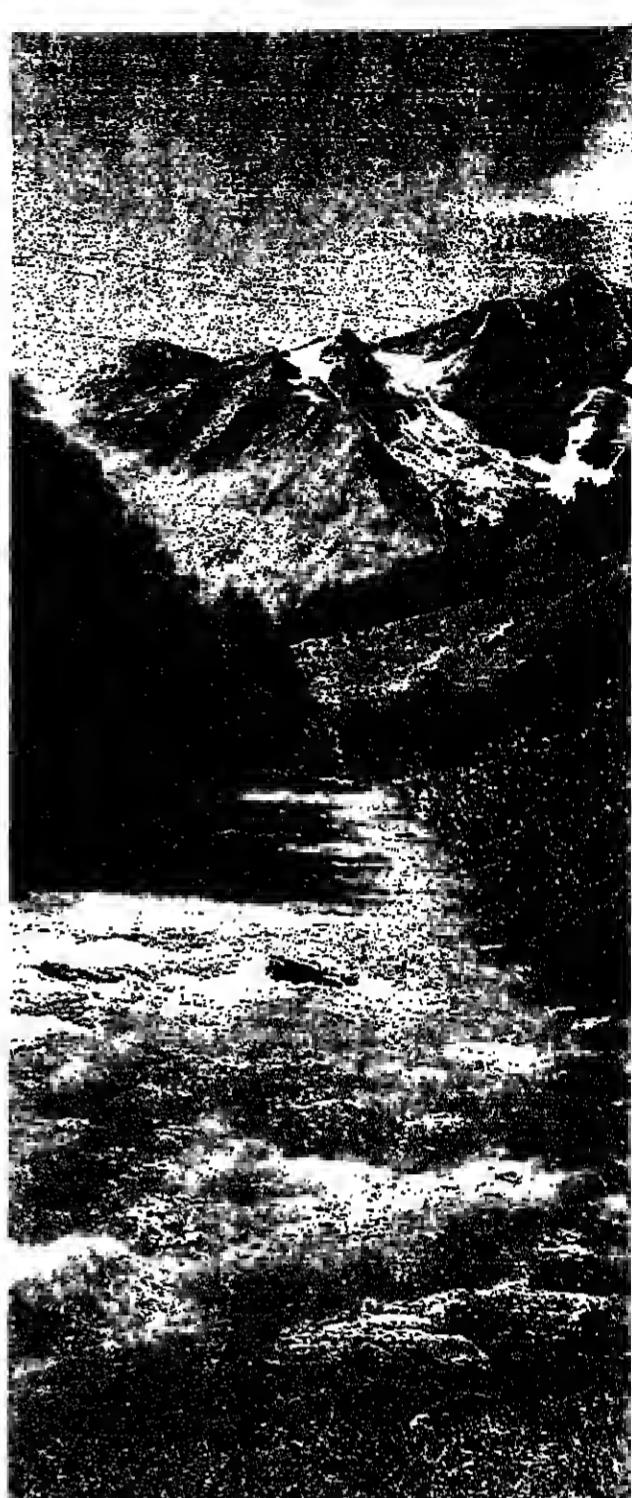
Consumer price index*

Year	Wholesale prices
1990	136.2
1991	137.4
1992	137.1
1993	135.6
1994	137.4

Year	Consumer price index*
1990	170.2
1991	175.8
1992	183.0
1993	189.6
1994	195.3

* Price indices based on monthly data for general production, seasonal variation, price to child allowances, of the average employee in manufacturing and mining; since 1985, converted to base year average urban family with average income.

Source: Austrian Financial Markets



Wildly beautiful scenery at the start of the Grossglockner road, near Bruck. Tourism has long been one of the most important components of the Austrian economy, accounting in good years for as much as a tenth of GDP. But in the past two years the net tourism surplus has suddenly deteriorated - from Schfl1.4bn in 1993 to Sch43.7bn last year and Sch27bn in the first nine months of this year. Some observers feel that tourism may not regain its former position as the balancing factor for the country's visible trade deficit, as many international tourists seek warmer, more exotic destinations: see report, page five. Picture: Peter Baker

Banking by Ian Rodger

High tensions continue

The shape of Austrian banking is changing amidst intensive competitive pressures and mediocre performance

Austria's banking scene has been in a state of high tension for much of this year and the causes of that tension show little sign of abating in the near future.

The headline issue has been the completion of the privatisation of Creditanstalt-Bankverein, the country's second largest bank, a project launched in 1990 and which has once again been postponed because of the collapse of the government in October.

But there are also strains at Bank Austria, the largest banking group, arising mainly from its indirect purchase last year of a controlling interest GiroCredit, the clearing organisation for Austria's savings banks. Further privatisation is lurking as an issue at Bank Austria as well.

Meanwhile, the sector's performance continues to be mediocre, reflecting the excessive competitive behaviour that has long been a hallmark of Austrian banking and which is generally attributed to the high degree of public ownership in it.

A measure of that mediocrity emerged in September when Moody's investors Service issued financial strength ratings for the world's leading banks. The idea of this new rating is to assess a bank's own strength independent of those of its parent company or any government guarantees it might enjoy.

The results are particularly revealing for Austrian banks. Bank Austria, which enjoys a triple A rating on its long-term deposits, thanks to a city of Vienna guarantee, received only a C+ financial strength rating. Creditanstalt, which has an A1 rating on its deposits, has only a C financial strength rating. The Austrian government holds 69 per cent voting control of Creditanstalt.

Moody's defines banks with C ratings as having adequate fundamentals within a stable environment or better than average fundamentals within an unstable operating environment.

GiroCredit, which has no government backing, has a D+ and only Erste Oesterreichische Spar Casse Bank, which is also independent, achieved a B.

The cure for this general malady has long been clear - a combination of consolidation to remove excess capacity and tight spending controls.

Profile: Klaus Liebscher

Tough views on spending controls

The new president of the National Bank is a man of forthright opinions

Mr Klaus Liebscher, the new president of the Austrian National Bank, is on the surface quite a contrast to his outspoken predecessor, Mrs Maria Schaumeyer.

Mr Liebscher is a financial man through-and-through with a reluctance to take up strident positions. Before assuming his post, he was chief executive of Raiffeisen Zentralbank, the central organisation of Austria's co-operative banks, and was president of the Vienna stock exchange.

Mrs Schaumeyer was a leading figure in the conservative Austrian People's Party which, under Austria's curious system of sharing top jobs among members of the two leading political parties, has the right to name the central bank president.



But Mr Liebscher - perhaps because the situation has substantially worsened in recent months, with widening current account and public sector deficits - is already proving to be just as outspoken as Mrs Schaumeyer about Austria's financial and economic problems.

Some analysts and currency market specialists have even suggested that the 12-year-old link between the Schilling and the D-Mark could be threatened, although Mr Liebscher will not hear of it.

"The stable currency policy will be continued," he says, emphasising that it has helped create the strong economic growth and low inflation that Austria has enjoyed for most of the past decade. Austria strengthened this link early this year by joining the European Union's exchange rate mechanism immediately after it entered.

However, Mr Liebscher is highly critical of Austrian governments at all levels for letting their spending get out of

control - "fundamentally, we have a sound economy with a very high savings rate, low interest rates and an attractive tax structure, but we are faced with increasing budget deficits that must be reduced in a substantial and sustainable way".

Social welfare programmes have, he believes, become much too generous - "people

do not really know how much the government is paying. If there was more self-payment, then [they] would understand the government's problems".

He was optimistic that the new government, "however it is composed", would deal with the situation. "My recommendation would be to do more next year rather than [implement] half-measures and then have to go through the same fights again. My priority would be to achieve it mainly on the expenditure side, although it is not realistic to exclude tax increases."

He was also eager that sacred cows, such as severe

limitations on shop trading hours, be removed, because of the damage they do to the economy. "With the opening to the east and [membership of] the EU, Austria now has a completely open economy. That brings with it a more competitive environment, and we have to change our habits."

Mr Liebscher is not happy

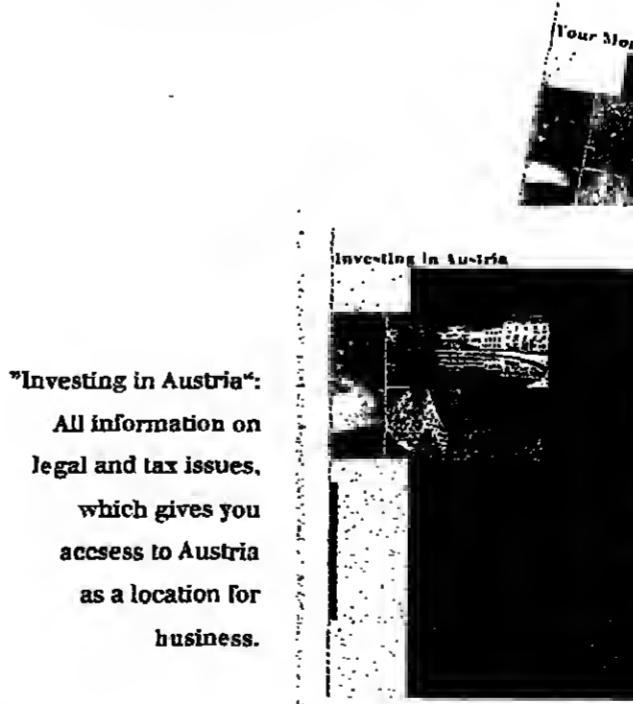


Klaus Liebscher: welfare programmes 'too generous'

Continued on next page

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■ Equity market by Ian Rodger

A visible weakness

The development of large institutional investors in equities has not yet happened in Austria.

Austria's equity market is notoriously thin and weak. Its total capitalisation in 1993 was only about 15 per cent of GDP compared with 144 per cent in the US, 127 per cent in Britain and 117 per cent in Switzerland. This is despite the fact that Austria has one of the highest gross saving rates, 25 per cent of GDP, among industrialised countries.

Until the past three years, the weakness of the equity market has not been a great problem for the country. But now that large scale privatisation has become a necessity, it has become painfully apparent, in many cases, privatisations can only be achieved by calling on foreign investors, and that in turn has caused a popular reaction against it.

Since the Second World War, about a third of the country's industry has been owned mainly by governments or by banks controlled by the governments. Another third has been held by foreign owners and a further third by private individuals or families.

For most of this period, the country's economic climate has been remarkably stable, thanks to the politically-led social partnership of management and labour.

As a result, it was safe for banks to provide much more lending to industrial companies than they otherwise might have. Typically, equity accounts for less than 20 per cent of industrial company capital.

Moreover, the banks were in a good position to provide loan capital because individual Austrians preferred to place their savings in anonymous numbered savings accounts,

thereby escaping tax, than to invest in securities.

The development of large institutional investors in equities, such as insurance companies and pension funds, as seen in other countries, has not yet happened in Austria.

The government provides generous pensions to all citizens from its current account, which means that there is no public pension investment fund and very few private ones. And the insurance companies have benefited from an oligopolistic market, being able to maintain adequate returns by investing in government securities and raising policy premiums when necessary.

The weaknesses of this system did not become apparent in the first wave of partial privatisations via stock market flotations in the late 1980s of leading companies such as the Verhund electric power company and Creditanstalt-Bankverein.

In all of these operations, the government maintained majority control and so was not very concerned about where the rest of the shares went.

Political rows

But from 1992, when it became apparent that international investors would no longer accept partial privatisations, the situation changed.

In cases of small companies, such as microchip maker Austria Microsystems, no one made much of a fuss when foreign investors bought up a majority of the shares. But the prospect of foreigners holding a majority of the shares of integrated oil group OMV or the venerable Creditanstalt has caused huge and as yet unresolved political rows.

In early 1992, the Austrian financial community, with the support of the finance ministry, launched a multi-faceted initiative to strengthen the equity market. Wealth taxes have been reformed to incite family controlled companies to go public, legislation to make

the market more trustworthy has been passed and regulations on insurance company investment practices have been relaxed. Next year, in all likelihood, an independent market supervisory agency will be created.

But, as Mr Johannes Attens, the coordinator of this reform drive admits, the problem is still participation - "the framework is not too bad now, but we still have to make the horses drink," he says.

Mr Attens, who is an executive director of Österreichische Kontrollbank, cites a number of forces that should gradually strengthen the market.

• The government's imminent budget difficulties will force it to withdraw gradually from the pension area, clearing the way for the development of private pension funds.

• Increasing competition in the insurance business arising from Austria's European Union membership will force the insurance companies to look for the higher financial returns only available from equities.

• The creation of a single European currency will make the Austrian market more attractive to more European investors because the exchange rate risk will disappear.

• Banks, which are themselves under growing pressure to perform better, will probably become increasingly reluctant to provide companies such high levels of debt financing as in the past.

Meanwhile, the processes of privatisation and stock market flotations of private companies are likely to continue to be as bumpy as they have been in the past two years.

The issues are complicated by the fact that long years of half-hearted supervision by governments and banks have left many industrial companies not in the best shape for selling on the market.

A prime example is Lenzing, one of the world's largest producers of viscose fibres. Bank

Austria and Creditanstalt together hold a small majority of the shares and want to get rid of them.

But a secondary offering would be difficult because the company's recent track record is not that strong. The more attractive alternative is to sell to a strategic investor who in this, as in most cases, is going to be a foreigner.

Another type of valuation problem emerges in the case of Creditanstalt itself. The government has been committed to selling its 70 per cent voting stake in the bank for the past five years, but has had great difficulty doing it. Last year, the government decided to sell to a strategic buyer, but has become embroiled in controversy over the price to demand.

Suspicious

The bank itself and a consortium of Austrian, Italian and German groups interested in buying it believe offers should be based on the stock market price. But the finance ministry is suspicious of the market price, because the market is so thin.

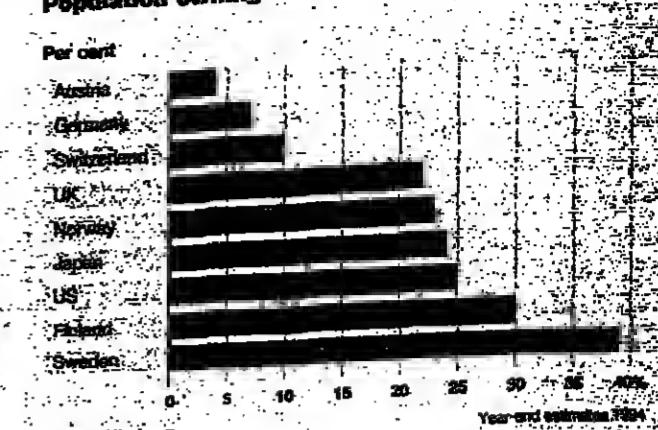
Indeed, the Creditanstalt share price has fluctuated wildly from a high of Sch325m in 1993 to a recent price of Sch450.

In the midst of these difficulties, considerable credit must be given to OIAG, the state industrial holding company. It has had a large agenda of privatisations and market flotations, but has continued to attract a growing number of Austrian and foreign investors to its offers.

It has been criticised for pitching its prices too low - the recent flotation of steelmaker Voest Alpine Stahl was set at only three times estimated 1995 earnings - but Mr Attens rejects the criticism.

"Yes, the prices have been low, but they have done that to promote the long term interest of shareholders. If you have a large programme, you have to keep your clients happy."

Population owning shares



Profile: Mayr-Melnhof Karton

Learning to live with a listing

Europe's largest maker of carton board rebuilds investor confidence

In late August, Mayr-Melnhof Karton, the carton board manufacturer, reported a first half net profit of Sch215m (\$14m), double the level earned in the same period of the previous year.

It said demand had been brisk in the first half and that its plants had worked at full capacity. Some clearing of activities

had been criticised for pitchin gits prices too low - the recent flotation of steelmaker Voest Alpine Stahl was set at only three times estimated 1995 earnings - but Mr Attens rejects the criticism.

"Yes, the prices have been low, but they have done that to promote the long term interest of shareholders. If you have a large programme, you have to keep your clients happy."

On October 16, Mr Gröller and other executives gave no indication in an interview that the market situation had changed.

But four days later, the group confirmed a report in an Austrian newspaper that it had introduced short-time working at one of its largest plants in response to a drop in orders.

Mayr shares, which are among the most actively traded on the Vienna Stock Exchange, lost 13 per cent of their value in the four weeks following this announcement.

Late in November Mayr felt obliged to put out a statement assuring shareholders that there would be "no long-term material effects on the business".

Many quoted Austrian companies are having a hard time adjusting to the expectations of international investors. Mayr, a long-established family-controlled company, has had more trouble than most since making a Sch2.88m international public offering of 4m new shares in April 1994.

The offer of 40 per cent of its enlarged capital was highly priced. The managers, Creditanstalt-Bankverein and Morgan Stanley, had to push investors hard to complete the sale.

Mayr is active in three businesses - making carton board, producing and folding cartons, and collecting and selling waste paper.

tors hard to complete the sale. Their reluctance seems to have been well founded. The shares have not yet recovered to the offer price of Sch720 each.

Only two months after the flotation, the company slashed an ambitious profit forecast due to sharp rises in raw materials prices.

Mayr executives appeared to be making some headway this year in rebuilding investor confidence. Its full year 1994 results were better than the revised forecast suggested and its first half was very strong.

Until the slip in October, it was careful to disclose important information to the market. It even published a memorandum it had sent to customers in September assuring them that it would not raise its carton board prices again this year.

But investors can be unforgiving and it may take time before the company's strengths are fairly reflected in the share price.

Mayr is active in three businesses - making carton board, producing and folding cartons, and collecting and selling waste paper.

Michael Gröller, chief executive: "We are in a good position in the face of legislation on packaging"

In the meantime, Die Erste has also committed itself to buying a 7 per cent stake in Creditanstalt as part of a consortium of Austrian, Italian and German interests bidding for part of the 70 per cent stake held by the Austrian government. Mr Konrad Fuchs, chief executive, says closer links with Creditanstalt, which also has strong connections with the People's Party, could lead to improvements in efficiency through combined operations in some areas.

The privatisation of Creditanstalt should be completed early next year, but it is impossible to predict whether the consortium's bid will be successful or not. From an investor's point of view, Die Erste is an unusual beast. Its ordinary shares are held by a private foundation, leaving only non-voting preferred shares available in the market.

More than a third of the preferred shares are held by two Austrian insurance companies, so that only about 2.7m shares worth some Sch1.3bn are in the public float. The trade in the shares is still too thin for inclusion among those continuously traded on the Vienna Stock Exchange.

Die Erste managed to escape the first round of bank rationalisation in Austria in the early 1990s. In the autumn of 1991, Zentralsparkasse, another Vienna savings bank, took over Landerbank to create Austria.

On the liability side, over 85 per cent of primary funds come from savings deposits. Shareholders' equity at the end of September stood at Sch8.5bn. The BIS capital ratio was 11.6 per cent at the end of last year with a 7.67 per cent tier one ratio.

Die Erste managed to escape the first round of bank rationalisation in Austria in the early 1990s. In the autumn of 1991, Zentralsparkasse, another Vienna savings bank, took over Landerbank to create Austria.

In an era when other leading Austrian banks chose to expand their international activities - in most cases unsuccessfully - Die Erste concentrated on building up its core retail business.

Since 1990, it has acquired some 19 savings banks with aggregate total assets of Sch70.6bn. Its purchase of a 70 per cent stake in Sparbank der Stadt Salzburg in October for Sch1.9bn boosted its network to 318 branches, three times the level of a decade ago and only slightly smaller than that of Bank Austria.

Die Erste is not immune to the weaknesses of Austria's banking industry, which are mainly the result of excessive competitive behaviour by the large number of banks controlled by the public sector, and labour market rigidity. By international standards, its lending margins - 2.1 per cent last year - are thin and its staffing is excessive. Operating costs last year were 76 per cent of interest and commission income, and return on equity only 5.1 per cent. But the bank has worked hard and successfully to attract profitable portions of the retail market -

says companies with high borrowings tend to delay telling their bankers when things go wrong.

With a view to stimulating equity investment in small companies, the Austrian government brought a law into force early last year allowing the creation of finance companies for small and medium-sized firms.

These companies are free from both income tax and capital gains tax. Shareholders in these new ventures are also exempted from these taxes on gains from shares worth up to a value of Sch200,000 (£12,800) nominal.

UIAG was the first company to take advantage of this legislation. It was founded in 1990 by Creditanstalt-Bankverein and a Deutsche Bank affiliate. It floated its shares on the Vienna Stock Exchange shortly after.

UIAG, which reduced its stake in Wolford from 19 per cent to 2 per cent in the flotation, reported a surge in its first half profits from Sch36m to Sch36m. It made clear that the near doubling of its total assets from Sch36m to

Sch619m between the end of June 1994 and the end of June 1995 was mainly attributable to gains from Wolford.

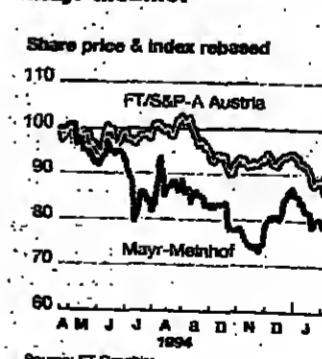
Another big investment has been in Binder & Co, a Styria-based company that makes exterior cladding for buildings and systems for separating waste materials for recycling. UIAG reduced its stake from nearly 26 per cent to 3 per cent in 1993, realising a profit of Sch65m.

UIAG's other stakes are in JCK Holding, a German textile trading company; Schrak Seemont, a maker of hospital fire alarm and communications systems; Le Duigou, a perfume distributor; and HWS Energy, a Canadian company developing a method for making hydrogen from electrolysis.

Mr Stiassny says the group looks at about 100 companies per year for possible investments.

Continued on page six

Mayr-Melnhof



Ian Rodger

Unternehmens Invest (UIAG)

A pioneering equity advocate

"We are like missionaries, we go to small companies marketing the idea of equity capital," says Mr Kurt Stiassny, chief executive of Unternehmens Invest (UIAG), one of Austria's few venture capital companies.

Mr Stiassny operates in a tough environment. Austrian entrepreneurs have grown up believing that equity funding has to be minimised and bank finance maximised - "we were taught at university that high leverage was a good thing," he says.

Debt financing may suit companies in a few stable sectors but it is not ideal for Austria's many small and medium-sized manufacturers. Mr Stiassny argues.

His problem is convincing a small company understand that a broader equity base can help it weather recessions, expand abroad or develop new technologies. Moreover, he

says, companies with high borrowings tend to delay telling their bankers when things go wrong.

With a view to stimulating equity investment in small companies, the Austrian government brought a law into force early last year allowing the creation of finance companies for small and medium-sized firms.

These companies are free from both income tax and capital gains tax. Shareholders in these new ventures are also exempted from these taxes on gains from shares worth up to a value of Sch200,000 (£12,800) nominal.

UIAG, which reduced its stake in Wolford from 19 per cent to 2 per cent in the flotation, reported a surge in its first half profits from Sch36m to Sch36m. It made clear that the near doubling of its total assets from Sch36m to

COUNTRY SURVEYS ON DISK

Ian Rodger

■ Touring the capital

A day to remember

For the business visitor with a free day in Vienna, Carina Lafite highlights some of the city's many attractions

For a princely start, take breakfast in the Palais Schwarzenberg, a baroque palace overlooking quiet and elegant gardens in the centre of the city.

The 250-year-old palace at the south end of Schwarzenberg Platz was converted by the current Fürst Schwarzenberg, just after the Second World War, into a hotel and restaurant.

The restaurant overlooks seemingly endless gardens leading up to the Lower Belvedere, and even at 7.30 in the morning it feels romantic – especially so after a fresh snowfall.

After breakfast, burn off your kaiserlicher Gugelhof by crossing the gardens to the Upper Belvedere art gallery where all the Gustav Klimts and Egon Schieles have recently been brought out again, much to the pleasure of Art Deco addicts.

On the way out, ignore the taxi rank and risk a ride in the tram marked D (tickets can be obtained from a machine beside the driver). The D is a bit like the old number 9 bus in London, weaving its way from one end of the city to the other, passing most of the landmarks along the way. Many of the D trams are also rather ancient, complete with cubicles for fares checkers.

Alight two stops later at the Opera, break away from the



Floodlit splendour: Austria's Parliament Building in Vienna, the capital city

Photo: UPPA

mobs heading down the glittering Kärntnerstrasse and head for the Secession, a five-minute walk in the opposite direction.

This important Jugendstil building was created in 1897 by the leading figures of Austria's Creators of Fine Arts, including Josef Hoffmann, Klimt, Josef Maria Olbrich and Otto Wagner. It still follows the founders' motto – "To the time its art, to the art its freedom" – and features eclectic displays of Austrian and international modern artists in its frequently changing exhibitions.

Stay with the period and take the Number One underground line from Karlsplatz, a Wagner masterpiece, one stop to Stephansplatz. Walk up the

Graben, a broad pedestrian precinct flanked by Jugendstil houses that host some of Vienna's best cake temples and antique dealers and feature wonderfully weird ornaments on their top floors.

If you feel a little peckish, you can safely trust a sign just off the Graben in the Dorotheergasse with the name Trzesniewski, a tongue-twister even for Austrians. Don't be put off by the fifties decor or the queue – just indulge in the unique sandwiches (recipes are well kept secret brought in from Poland nearly 100 years ago) and try a Puff, which translates as 200ml of beer; the maximum amount a Viennese housewife would allow herself before midday.

Or you might take refuge

nearby in Vienna's oldest coffee house, the still remarkably unspoiled Café Bräunerhof. Try a Melange, which is not unlike Café au Lait – and don't be irritated if it takes three to four Herr Ober, bitte, before someone advances your table.

Karl Kraus, Josef Roth, Peter Altenburg and other members of the Austrian turn of the century intellectual elite had the same trouble 70 years ago, but they still kept coming back to exchange their revolutionary ideas.

If you have an interest in jewellery, visit the Dorotheum, which puts on auctions as well as permanent sales exhibitions. A more personal service can be had at Köchert in Neuer Markt, where the same family that served the Habsburgs is

still in charge and the motto remains, 'Noblesse Oblige'.

If you are into old books, maps and prints, Gilhofer's Antiquariat in Bognergasse specialises in Austria, Vienna and natural science.

Then observe the young bankers and other professionals piling into the Schwarze Kammer across the street, a restaurant designed by Adolf Loos and featuring Viennese specialities and excellent wines by the glass.

Oenophiles should try to persuade the owner to let them continue the tasting in the Roman cellar, three levels below the ground floor. Lord Nelson, when visiting Vienna with Lady Hamilton, emerged with a bottle of French champagne, there's rarely a taste of anti-Napoleonic Austrian

emulsion.

Music lovers will be pleased to know that a new electronic ticket service enables you to buy tickets for most events at banks and some shops rather than having to queue at the Bundestheaterkasse – another example of long overdue liberalisation in Austria.

Finish your day at a Wurstelstand. Situated in little buts all over Vienna, these stands provide night owls with sausages, beer and insights into politics. If José Carreras is in town, you might spot him at his favourite Wurstelstand by the Opera.

□ Addresses:

Hotel Restaurant Schwarzenberg, 1030 Wien, Schwarzenbergplatz 9. Österreichische Galerie im Oberen Belvedere, 1037 Wien, Prinz Eugenstr. 27.

Wiener Secession, 1010 Wien, Friederichstr. 12.

Trzesniewski, 1010 Wien, Dorotheergasse 1.

Café Bräunerhof, 1010 Wien, Stadtbürggasse 2.

Dorotheum, 1010 Wien, Dorotheergasse 17.

Köchert, 1010 Wien, Neuer Markt 15.

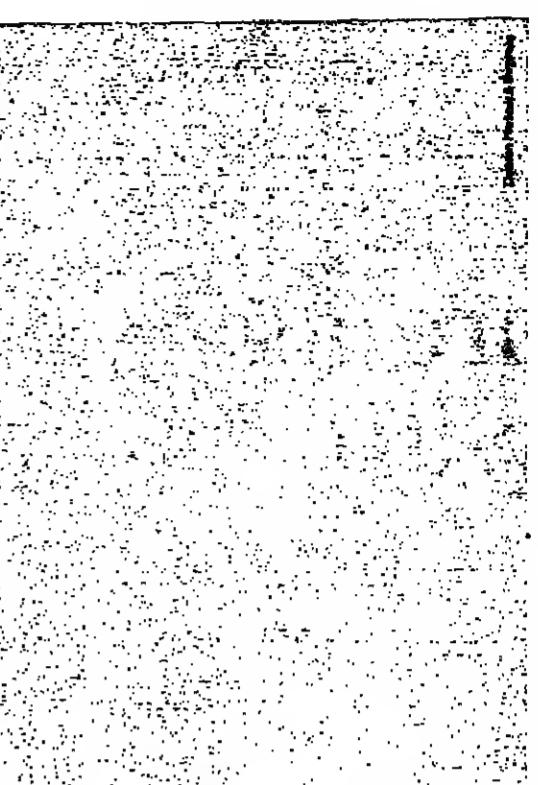
Gilhofer, 1010 Wien, Bognergasse 2.

Schwarze Kammer, 1010 Wien, Bognergasse 5.

Museum moderner Kunst, Palais Liechtenstein, 1090 Wien, Fratzenstrasse 1.

Wurthemsteinpark, 1190, Döblinger Hauptstrasse 92.

Villa Wagner, Privatmuseum Fuchs, 1140 Wien, Hüttelbergerstr. 26.



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■ Tourism: by Ian Rodger

German stayaways hit earnings hard

Competition from exotic locations is proving hard to match

You have to give the Austrians full marks for effort. They are promoting their ski resorts this season – even in Switzerland.

That is a good measure of the desperation that has justifiably spread through the country's tourism industry in the past year or so. The country that used to enjoy the world's largest per capita earnings from tourism has suddenly seen its net income from this source shrink dramatically.

Indeed, the net tourism surplus has slumped from Schfl1.4bn in 1993 to Schfl2.7bn last year and only Schfl7bn in the first nine months of this year.

Not so long ago Austria's tourism industry seemed to have the best of all possible worlds – a landscape that

appealed to holiday makers in both winter and summer and an extraordinarily rich cultural heritage that drew thousands of visitors every year to its two principal cities, Vienna and Salzburg.

Tourism accounted for close to a tenth of gross domestic product and employed around 400,000 people, 11 per cent of the labour force. In 1991, it brought in Schfl10bn in foreign earnings.

Today, as the country's income from tourism sags, sending the balance of payments into record deficits, many people wonder what has gone wrong, and, whatever it is, whether it can be fixed.

Most economists believe that tourism will not recover its past economic prominence. An official in the ministry of economic affairs pointed out that a long term decline had in fact been detectable for many years. The combination of the steady reduction in real travel

costs and the opening of relatively low cost resorts in exotic locations has created competition that Austria cannot match.

However, this decline was interrupted in the early 1990s by a number of extraordinary factors that resulted in many people failing to spot the underlying trend.

The lifting of the iron curtain in 1989 released a huge flow of curious visitors from former eastern European countries. The Gulf war in 1990 discouraged many Austrians and other Europeans from travelling abroad. In the summer of 1991, reports of polluted beaches on the Adriatic Sea drove many European holidaymakers to Austria's pristine Alpine lakes instead. The war in former Yugoslavia has stopped many people from taking both winter and summer holidays in that region, to Austria's advantage.

All these extraordinary phenomena have faded in the past

year or so, and a reverse pressure has occurred because of the strength of the schilling – which is tightly tied to the D-Mark – against most currencies.

In the first seven months of 1995, the number of overnight stays in Austrian hotels fell by 4.2 per cent to 74.4m. This decline has been entirely attributable to foreign guests. Domestic guests were actually up 0.7 per cent.

The worst declines were registered by guests from Britain (-13.4 per cent) and Italy (-8.9 per cent), countries where the national currency has dropped significantly against the schilling.

A more disturbing statistic is the 7 per cent drop in overnight stays by Germans. Austria's northern neighbours are by far the most important group of visitors, accounting for nearly two thirds of the total, and currency is not an issue for them.

That can only mean that

Germans are finding better value elsewhere. Critics say that many Austrian resorts have not responded quickly enough to changes in public tastes and to their reduced competitive standing.

We have to ask what people are looking for and what they want to do. We have the resources but we have to ask the right questions. Holiday makers do not come to look at the electric power stations."

Mr Werner Schicklgruber, an economist at Bank Austria, is less gloomy. He points out that urban cultural tourism has held up extremely well with Vienna and Salzburg both reporting slight gains in overnight stays so far this year.

He says Austria's particular vulnerability was that it appealed to middle earning Germans, individuals who would pack their family into the car and pull a mobile home to a trailer park by a lake in Tyrol. They are the ones who are most likely to be impressed by lower prices elsewhere.

The obvious answer would appear to be to move upmarket, but it would be difficult for Austria to compete with Switzerland, which has a strong hold on this area. So perhaps it is not so silly after all to go after the Swiss middle market.

"There has been such a huge change in the relative prices of tourism for both foreigners and Austrians. We do not see a

change in public taste.

The Austrian National Tourism Organisation and the provincial tourism agencies have recognised the changes and have been offering low cost packages to cater to special interest groups for several years.

Mr Josef Christl, head of the economics department at Creditanstalt-Bankverein, and one of the first economists to be pessimistic about tourism, says it is simply a matter of price.

Mr Christl believes that the economy is not strong enough to support the tourism industry.

He dismisses worries about the future of the tourism industry in Austria.

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■ Transport: by Ian Rodger

The hills are alive with sound of motors

Increasing volumes of traffic have led to protests over congestion and pollution

Arriving at the top of a high alpine pass can be exhilarating, providing a sense of achievement as well as beautiful views in all directions.

Not so at Austria's Brenner pass, for centuries the main thoroughfare between Italy and Germany, and still the easiest way across the Alps.

Approaching the Brenner from the Austrian side is a depressing experience. The long, gently rising Wipp valley has been badly scarred by a motorway built in the 1960s, when giant concrete bridges and cliffside spans were deliberately erected to be seen.

At the narrow pass itself, the motorway jostles for room with the old road and a double-track railway. The small space which remains is covered in tarmac to serve as a loading and unloading station for lorries piggybacking on the railway.

Piggybacking has to end at the pass because Italy is several years late in fulfilling its promise to enlarge the rail tunnels on its side of the border.

The issue of how best to manage freight transit over the Brenner appeared to be settled with an agreement between Austria and the European Union in May 1992, but it has arisen again this autumn.

In early October angry residents of Innsbruck and other towns on the Brenner route blocked the motorway for 24 hours and served notice they would do so again unless the volume of truck traffic was reduced.

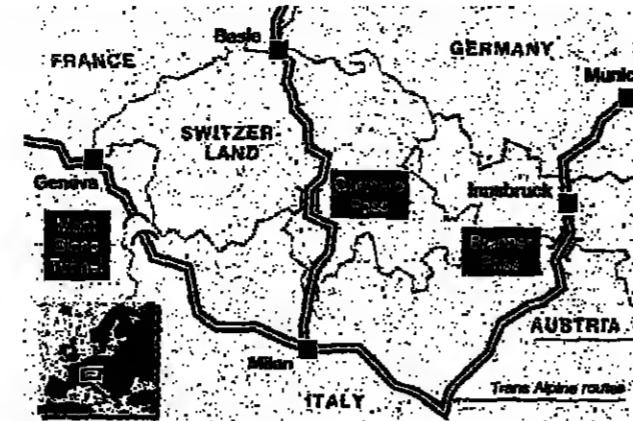


Routes to the Brenner Pass: the Europa Bridge, near Innsbruck

"There is no longer a possibility of a compromise. We are building an alpine attack force," says Mr Fritz Gurgiser, head of Transitorum Austria, a local pressure group with broad support from the Austrian Alpine Club.

Mr Gurgiser, who runs a steel fabricating business near Innsbruck, says the measures aimed at reducing traffic and pollution which were introduced with the transit agreement have not worked.

The number of lorries in the first half of this year was nearly 725,000, 37 per cent higher than in the same period of 1991. This has been possible because the number issued of so-called "eco-points", the currency conceived to control movements, was far higher than it should have been. This, Mr Gurgiser alleges, was the result of lobbying by haulage companies.



(Ecopoints are distributed by Brussels to all interested EU countries without charge. Each lorry crossing the Brenner must spend a number of ecopoints depending on the amount of NOx (Nitrogen Oxide) per kilowatt-hour that it spews out. The idea is that hauliers can only expand their usage if they use lorries that pollute less. In theory, the overall number of ecopoints issued was also intended gradually to decline but this has not happened.)

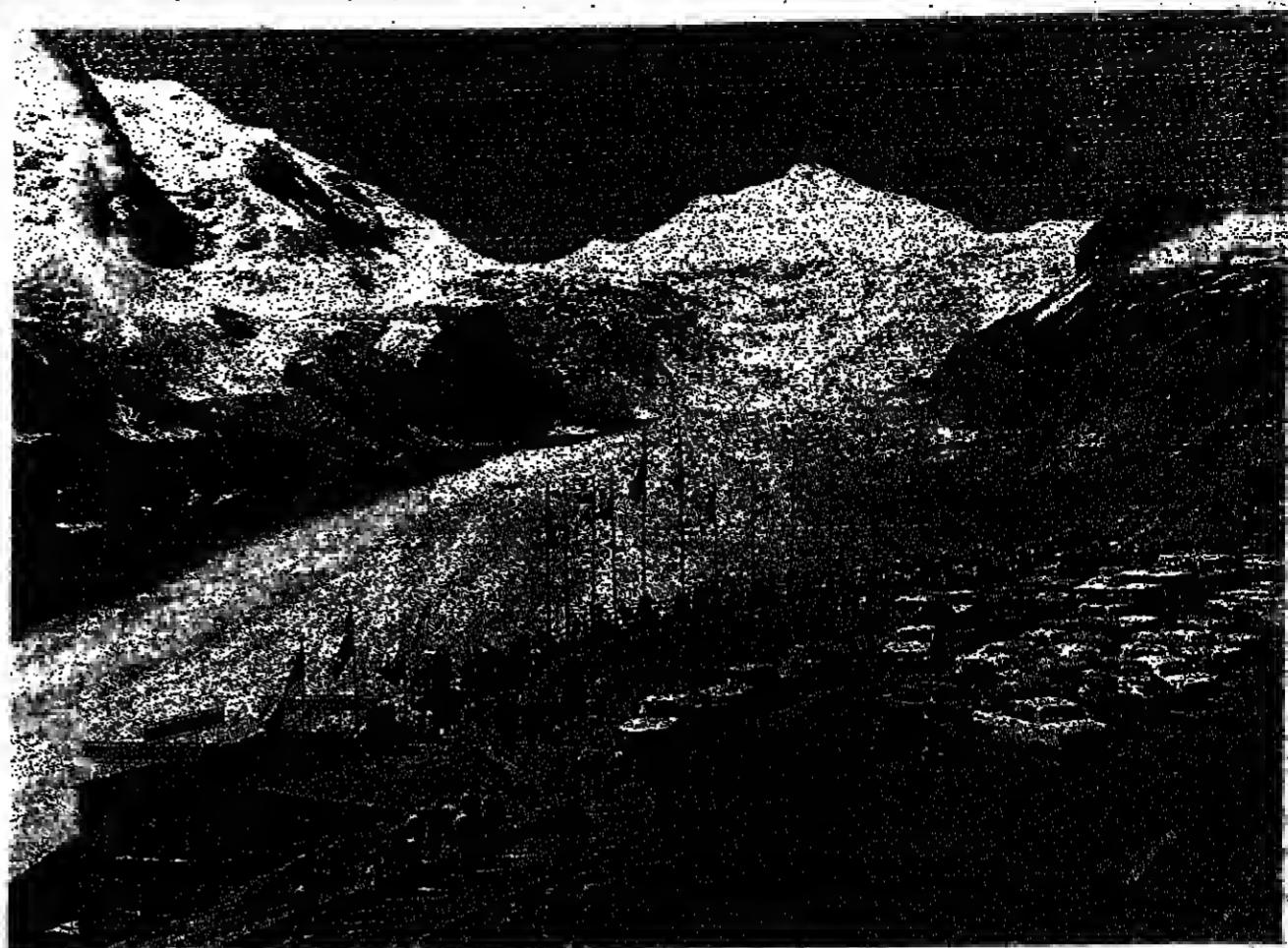
Meanwhile, the government, together with its EU partners, is working on longer term solutions. In mid 1997, a system of fees based on distance travelled will be introduced for lorries, thereby encouraging the movement to piggybacking. As an interim step, the government plans to introduce a flat rate vignette for all vehicles using motorways next summer.

Also, the governments of Italy, Germany and Austria and the European Commission agreed a year ago to launch a long term project to upgrade the rail line between Munich and Verona.

The plan is to build it step by step, with the heavily travelled section between Innsbruck and Worgl, being the first. Brussels has recently contributed Sch100m toward the estimated Sch800m planning costs and the government has established a joint stock company with the hope of attracting private partners to the project.

The last step would be a new base tunnel under the Brenner, but it would be built only if necessary. Mr Gurgiser believes the existing rail line, whose capacity is not even a quarter used, will prove adequate for all foreseeable needs. The ministry says it does not know, but the decision can be postponed for at least five years.

One main reason for the increase in traffic has been the recovery of the Italian and German economies this year. Lorry traffic over the Brenner stabilised between 1992 and 1993, but it sounds promising, but it remains to be seen if the Tiroleans will be patient.



Mountain splendour: the Pasterze Glacier, opposite the Grossglockner - there is good access by alpine roads

Picture by Peter Baker

■ Gaming companies: by Ian Rodger

Yielding healthy returns

A casino operator and a slot machine maker have expanded outside their home market

Austrians are not noted for being keen gamblers. Yet the country is host to two large companies that are active throughout the world in the gaming business.

Casinos Austria is a state-controlled group with a quoted Australian subsidiary that claims to be the largest casino owner and operator outside the US. It runs gaming houses in locations as diverse as Christmas Island and Argentina, and many cruise ships too.

Novomatic, a privately-owned group based in Vienna, is still a modest participant in the casino business, but ranks itself as the world's sixth-largest maker of slot machines with annual sales of some Sch2.6bn (£160m).

Supporters of Harvard professor Michael Porter's theory that companies in a given sector thrive by clustering together should not get too excited.

There is little evidence that the two have had any influence on each other's development, except that Casinos Austria is a significant customer for Novomatic's slot machines.

Casinos Austria was set up in the 1930s to promote domestic tourism, but fell into mysterious hands after the second world war. When the finance ministry refused to renew its

licence in the late 1980s, the national tourist office bought it. Two of the country's leading insurance companies took minority stakes.

The insurance companies and a few other independent investors are still shareholders. Two years ago Münze Österreich, the Austrian Mint, took over the controlling stake, after the privatisation of the tourist office.

An initiative was made at the time to launch the group on the Austrian stock market. In the end it was decided to keep its ownership in the

NOVOMATIC

hands of the state and existing institutional shareholders. Mr Leo Wallner, the man who rebuilt the business and remains its chief executive, worries about undesirable types buying big shareholdings and throwing their weight around.

Novomatic was started by Mr Johann Graf in 1970 as a small operation selling and servicing slot machines and juke boxes in bars in the Vienna area for British group JPM.

Graf, who still owns 97 per cent of the group outright, began manufacturing on his own account in the late 1970s just as the application of electronics to slot machines was becoming practical. Today, Novomatic controls more than 10,000 slot machines.

Both companies see a rosy future for their businesses.

"Governments everywhere need more money. We provide it in a convenient way," says Mr Graf, referring to the tax revenues governments make from gambling.

But their strategies for exploiting that future to the full are strikingly different.

Casinos Austria is continuing with its winning strategy of the past two decades: expanding aggressively abroad and while carefully tending its monopoly at home.

From a modest start in the Netherlands, the group now operates 55 casinos in 14 countries and another 21 on cruise ships. It first published consolidated accounts for 1994, revealing profits before tax of Sch99.9m on revenues of Sch92.9m.

Last year, it spun off its activities outside Europe into an Australian company. It floated 45 per cent of the concern's shares on the Australian Stock Exchange in December at a price of A\$1 per share.

Mr Wallner explains that the group wanted a legal entity that would not be associated with the European Union. The parent retains a firm grip on the unit through its statutes. These stipulate that Casinos Austria must maintain majority ownership and that no other investor can hold more than five per cent of its shares.

Mr Wallner says that the group avoids operating in areas where security is uncertain. It has withdrawn from Moscow and has never tried to start operations in the Andean

countries of South America where drug cartels are powerful. It withdrew from Croatia when the war began in former Yugoslavia.

In March Casinos Austria opened what it describes as Europe's largest casino in the resort town of Baden, south of Vienna. Built at a cost of Sch800m, it has 35 gaming tables and 317 slot machines.

Novomatic too is interested in expanding its business as an owner or operator of casinos, but slot machines remain its main focus. Mr Graf believes that today's gamblers prefer:

CASINOS AUSTRIA

the privacy and anonymity of these machines to the social glitter of the gaming tables. And that is fine with casino operators because slot machines need fewer staff to service them and are thus more profitable.

Novomatic sells its machines under a number of brands but is increasingly settling on the Admiral name. Its strategy relies on continuing innovation in the games on the machines. Mr Graf says he spends 10 per cent of revenues on product development and brings out 20 new models a year.

Both groups are excited about the recent legalisation of gambling in neighbouring Switzerland and have been prominent among those seeking licences to operate full-scale casinos there.

Ian Rodger

Mayr-Melnhof expands into eastern Europe

Continued from page four

est in the environment. Its board manufacturing is based on recycled waste paper.

"We are in a good position in the face of legislation on packaging. We can demonstrate that [in terms of production] we are in a closed loop," Mr Gröller says.

Mayr has adopted a strategy of acquiring competitors in these three highly-fragmented sectors. It has accelerated the pace since raising Sch2.9bn from the public offering.

The carton board division is already the European leader with plants at eight locations, capacity of 1.1m tonnes a year and a 30 per cent European market share.

The group claims its folding carton division is also the largest in Europe, since the acquisitions of Walmsley in the UK and Impact Cartonages in France last summer. But it still has only a 5.5 per cent share of the 3.5m tonnes-per-year European market - "we think we need a 10 per cent share in Europe and to be market leader in the big markets: Germany, Britain and France," Mr Gröller says.

The waste paper division collects and sells 1.2m tonnes of its raw material a year and claims to be in the top five in Europe.

In spite of Mayr's apparent vertical integration, the group's divisions do not have to buy from each other on an exclusive basis. The carton board division buys only 40 per cent of the waste paper it uses from group companies, and the folding carton division buys only half of its board from internal sources. Purchases by the folding carton division account for less than a tenth of the sales of the carton board business.

The group is expanding into eastern Europe and working hard to produce recycled board of high enough quality to dis-

place virgin material in high-value product packaging, such as for cigarettes. It also is developing a barrier board to displace board-plastic laminates in waterproof applications.

Mr Alfred Fogarassy, deputy chief executive, defends the group from criticism over last

year's earnings forecast revision. "We had never seen an explosion in waste paper prices like that." He says the price went from negative - the suppliers paid Mayr to pick it up - to DM300 (£135) per tonne in the space of a month. He also defends the initial stock price. "We have depreciated our

assets a lot and we have lots of reserves, as will become clear in the next five years. The book value of the group is about Sch7bn but the insurance value is more than Sch8bn."

December 1995

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8 AUSTRIA

AUSTRIA: Key facts



The State Opera House, Vienna, left; and the baroque facade of Belvedere Palace



The Republic of Austria is a land-locked country with an area of 83,245 sq km (32,378 sq miles) of which 18.2 per cent is crop land, 24.1 per cent permanent pasture land, and 39 per cent forests and woodland; 18.7 per cent of land is put to other uses.

Population
7.9m (1993); 93 per cent of residents are of Austrian nationality, of whom 94 per cent speak German, the official language; heavy dialect is in daily use. There are linguistic minorities of Slovens (29,000), Croats (60,000), Hungarians (33,000) and Czechs (19,000).

Principal towns
Vienna (capital, population 1.53m), Graz, Linz, Salzburg, Innsbruck, Klagenfurt, Villach, Wels, St Polten, Dornbirn.

Head of state
President Thomas Kuesten, sworn in July 1992 for six-year term. Chancellor: Franz Vranitzky, (Social Democratic Party, SPÖ). Vice-Chancellor: Wolfgang Schüssel, (People's Party, ÖVP).

Culture and religion
Roman Catholic, 78 per cent, according to 1991 estimates, down from 83 per cent in 1981. The downward trend accelerated in the early 1990s; latest estimates put the figure at 75 per cent. Around five per cent of the population is Protestant. The nuclear family is the norm in Austria - it is common for both parents to work; young Austrians tend to live in their parental home until they marry. In part,

this reflects the length of time taken to complete university courses, although Austrians marry at a younger age than the European average.

Currency
Austrian schilling; exchange rates, December 4, 1995: £1/sig = 15.5; \$ = 10.1; DM = 7.0; Yen (¥100) = 10.0.

Business hours
Banks: 0800-1230 and 1330-1500, Monday-Wednesday and Friday; 0800-1230 and 1330-1730 on Thursdays in Vienna, with slight variations in other areas. Some businesses do not work on Friday afternoons. Offices: 0800-1230 and 1300-1730, Monday to Friday. Shops: 0800-1830, Monday to Friday; 0800 to 1300 on Saturday; 0600-1700 on the first Saturday of the month in main shopping areas.

Climate
Ranges from cool temperate to mountain-type, according to location; winters are cold with considerable snowfall, but summers can be very warm; the wettest months are May to August.

Traditional food
Includes Wiener Schnitzel, goulash, knödel (dumplings) and sachertorte (gateau); lunch is the main meal of the day.

Data source: FT Library Service

Map of Central Europe

Austria is located in the center of the map, surrounded by these countries. Major cities like Vienna, Salzburg, and Innsbruck are marked. A scale bar indicates distances up to 100 km.

■ Salzburg Seminar: by Ian Rodger

A centre for fast-trackers

Salzburg Seminar's world focus is on diplomatic, economic and social issues

What do Marcel Marceau, the French master of mime, Bob Hawke, the former Australian prime minister and Lord Dahlberg, the prominent British economist, have in common?

They, along with 16,000 others from 123 countries, have been fellows at the Salzburg Seminar, a private institution with mainly US private backing, aimed at helping young people on the fast track get to know their counterparts elsewhere.

The Seminar was set up in 1947 by a few US intellectuals, including the famous anthropologist Margaret Mead, to expose war-battered European leaders to American culture and scholarship.

The founders were offered the use of Schloss Leopoldskron, an 18th century castle in Salzburg that subsequently became famous as a stage set for the film of *The Sound of Music*. The Seminar later bought the castle and its grounds and has stayed there ever since.

Over the years, its focus has gradually shifted away from American studies to international diplomatic, economic and social issues.

Next year it will offer sessions on sustainable agriculture, human rights, the power of theatre, conservative political movements in western industrial societies and the problem of meeting the health care needs of under-served communities.

"There is no point in us doing management training," says Olin Robison, a US academic who has presided over the Seminar for the past four years. "If you want your rising star to produce a better widget, send him elsewhere. But if you want him to get multilingual experience, matching wits with fast-trackers from other countries, this is a bargain," he says.

Sessions once lasted six weeks, but Robison has cut them down to one week, recognising that today's rising stars are unlikely to be able or willing to take more than that off from their jobs.

There are normally about sixty fellows in a session, and their time is divided between lectures and small workshops.

An intense evening social programme is aimed to break down barriers quickly.

Participation of both faculty and fellows is mainly by invitation arising from contacts with the alumni networks. The Seminar pays only travel and on site accommodation for faculty but provides full expenses for more than 90 per cent of the fellows. Fellows can only attend once.

Robison, former president of Middlebury College in Vermont, is especially proud of the quality of faculty he can attract without paying them. Among recent participants have been EC commissioner Sir Leon Brittan, US Secretary of State Warren Christopher and former German chancellor Helmut Schmidt.

For all the international aspirations of the Seminar, it is still largely American in both its feel and its agenda. From the moment one passes through the grand gates of the Schloss, it is as if you have left Austria and entered the United States.

German and other European languages are seldom heard there, and even the freshly scrubbed student hosts and hostesses turn out to have been flown in from US campuses.

Over half of the faculty are American, which means that a US view of the world and its problems inevitably prevails.

Fellows coming from, say, India or South Africa for a session on how to make their non-governmental organisations more effective will learn above all the American way. And they will establish contacts with mainly American sources of funding. The W.K. Kellogg Foundation is the single largest private supporter of the Seminar.

Robison, who operates much of the year from the Seminar's US head office, obviously has mixed feelings about this situation - "we are an American institution chartered in the US and with 90 per cent of our funding from the US," he says. And he jokes about American taxpayers' money (grants from the State Department) being used to restore and maintain an Austrian historic monument.



Salzburg Seminar Fellows with Schloss Leopoldskron in the background - made famous in the film, 'The Sound of Music'.

ment. Yet he also says he would like the proportion of US fellows in the sessions reduced from about half to a quarter - and the broadening of the funding base is "a major goal".

Similarly, Salzburg Seminar is hesitantly trying to strengthen its relationships with Salzburg and Austria. The Austrian government has been a regular if modest financial backer but it recently agreed to donate Sch250k to help reduce debts incurred six years ago to expand accommodation space.

The Seminar frequently invites distinguished Austrians to participate both as faculty and fellows. "I suspect every one in the Austrian Cabinet has been here at one time or another," Robison says.

Meanwhile, the Seminar has returned to its roots, establishing this year a separate programme for the study of American culture and language.

This time, the idea is to provide ideas and materials to academics from central and eastern European countries who are now free to teach American studies without the Marxist overlay. More than 300 have attended so far.



Multi-national forum: Fellows meet in a working group in the library of the elegant 18th century Schloss.



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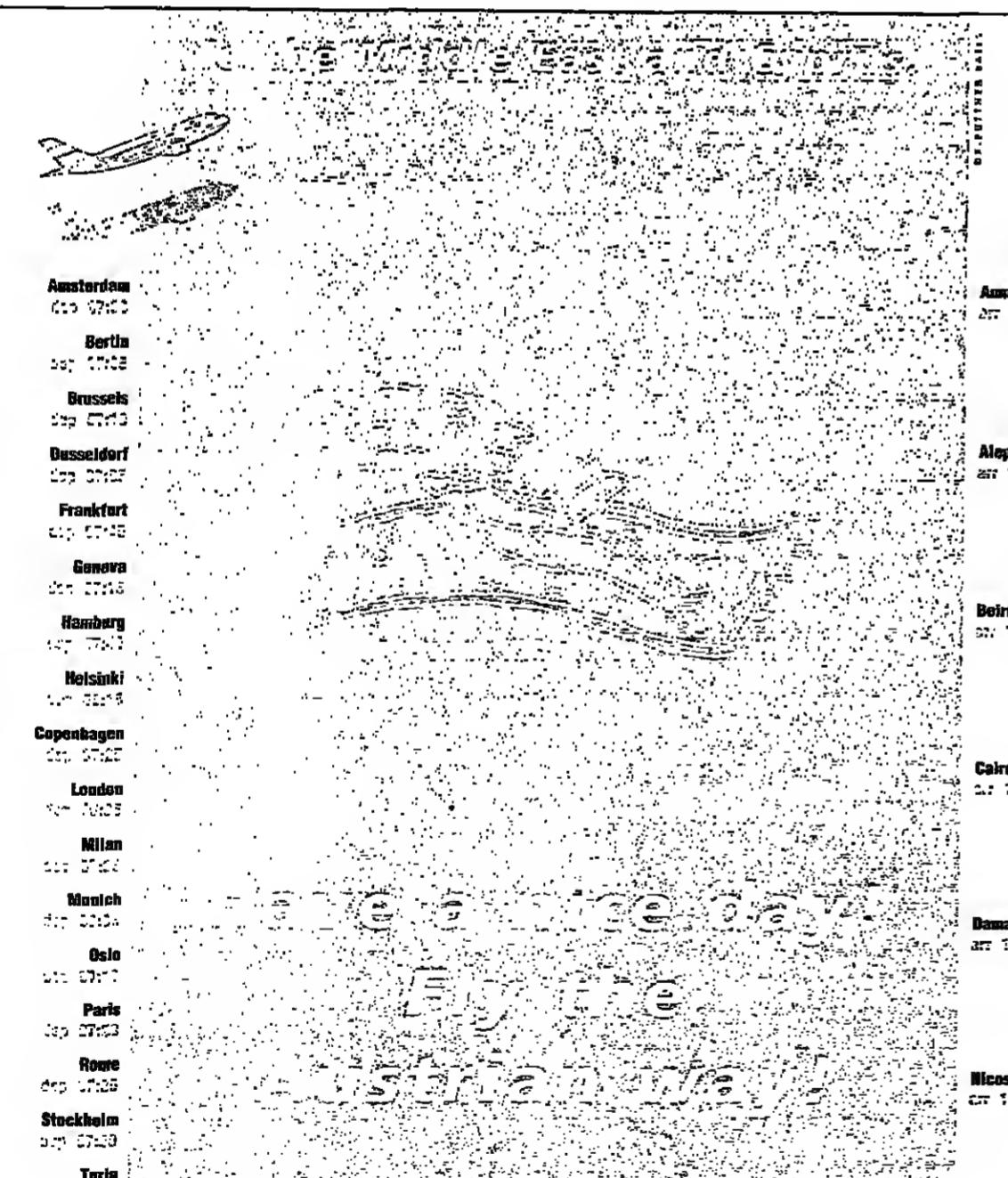


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INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Moulinex halves losses at mid-term

Moulinex, the French household appliances group, yesterday reported that its losses had halved to FFr1.21m (\$24.3m) for the six months to September 30. Turnover fell 3 per cent to FFr3.3bn, compared with the first half last year, even after sales generated by new products. The group stressed that only 40 per cent of turnover was generated during the first six months of the year.

Operating losses rose by a third from FFr62m to FFr99m, which Moulinex said reflected the negative net impact of exchange rates, the effect of strikes in its Normandy factories last June, higher raw material costs, increased advertising spending, and the cost of launching new products.

The losses were reduced as a result of a sharp fall in interest expenses from FFr113m to FFr89m, reflecting a reduction in group debt. There were also exceptional gains of FFr52m from capital gains on divestment of assets, compared with exceptional charges last time of FFr77m generated by restructuring provisions.

The group said turnover trends for October and November were encouraging, raw material costs were stabilising, and new products accounted for nearly 30 per cent of sales in the current year. But it cautioned on the uncertainty of consumption in Europe and of exchange rates.

Andrew Jack, Paris

Mobilfunk sales up 55%

Mannesmann Mobilfunk, Germany's leading private mobile phone operator, yesterday reported a 55 per cent rise in sales this year to DM2.7bn (\$1.86bn) and said it expected to have almost 2m clients next year.

The company is signing up about 80,000 new clients a month, an increase on monthly growth rates of about 50,000 earlier this year. Some 20 per cent of the company's clients were private users.

Mannesmann's D2 mobile phone network has about 1.4m clients, putting it level with DeTeMobil, Deutsche Telekom's mobile phone subsidiary which is its main competitor. E-Plus, a third German network launched last year, hopes to have picked up some 200,000 clients by the end of the year.

MMO said it had invested DM500m in its own telecoms network this year, bringing the total invested since 1989 to DM3bn. Mobile phone operators were given permission to build their own networks earlier this year, enabling them to become leading competitors to Deutsche Telekom, once all telecoms services are fully liberalised early in 1998.

The Düsseldorf-based company said it would increase its 3,000 strong workforce by about 20 per cent next year to service the growing demand for mobile telecoms in Germany.

Michael Lindemann, Bonn

AVC Intressenter sells VOAC

AVC Intressenter is selling VOAC Hydraulics to Parker Hannifin, a US industrial group. AVC Intressenter is a holding company held 50 per cent by Volvo Aero, a unit of Sweden's automotive group Volvo and 50 per cent by Atlas Copco, the Swedish engineering company.

VOAC's 1995 sales are expected to be SKr1.2bn (\$180m). The price was not disclosed.

VOAC Hydraulics develops, manufactures and sells hydraulic components and systems for vehicles in construction, forestry and other industries. About 70 per cent of its sales are outside Sweden, mainly in Europe and North America.

It has three manufacturing facilities in Sweden, sales companies in 10 countries, and employs 900 people.

AP-DJ, Stockholm

Arbed sees profits advance for 1995 year

By Hugh Carnegie
In Stockholm

Arbed, the Luxembourg steel maker, expected its 1995 net profit to be higher than the LFr414m (\$13.9m) recorded in 1994 while the group's sales were seen rising 30 per cent from 1994's LFr205.7bn, said Mr Joseph Kinsch, chairman, agencies report from Brussels.

In an interview with the company's in-house newspaper, Mr Kinsch confirmed forecasts, made in September, of lower sales volumes in the second half.

"Despite lower volumes, the second half of this year confirms the rise in our 1995 results from 1994," he said, adding that the group was also keeping to its budgetary forecasts.

Flat product output was growing strongly because of integration in the Stahlwerke Bremen group but the long products sector was proving "more hesitant," he added.

The negative trend in production volume of long products is partly due to a technical incident at a blast furnace at the start of the year, Mr Kinsch said.

He added that adapting the company's steel operations to the mini-mill type would be the principal task in 1996, along with improving the balance sheet structure and completing the integration of Stahlwerke in the Arbed group.

Mr Kinsch said the acquisition of a majority stake in German steel maker Stahlwerke Bremen had been reflected in better production and financial results in 1995.

Since the integration of Stahlwerke Bremen, formerly Kloeckner Stahl, into Arbed's operations, production of flat products has increased 86 per cent, the newsletter said.

Other sectors that have seen strong production rises include stainless steel, copper sheets and engineering.

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INTERNATIONAL COMPANIES AND FINANCE

AMERICAS NEWS DIGEST

Banco de Santiago faces bid for shares

Trading in the shares of the Banco de Santiago, Chile's second-biggest private bank, was suspended on the Santiago stock market yesterday for one day, by the Chilean securities board, after information that a bid would be announced today for a large package of shares.

The bid was widely expected to be from either the Lukic group, or their partners, Banco Centro Hispano (BCH), of Spain, or from the two together, possibly via their newly-formed joint venture, the O'Higgins Centro Hispano holding company. The Lukic group is the biggest single shareholder in Banco de Santiago, with 24.45 per cent, and is controlling shareholder with BCH in Banco O'Higgins, Chile's third-biggest bank.

The two have made public their interest in merging the two banks, provided they can negotiate an agreement with the minority shareholders. Ownership of the Banco de Santiago is highly dispersed - the second-largest shareholder owns only 2 per cent. Ida Longeri, an analyst with Larraín Vial, a leading Chilean brokerage, said the Lukic-BCH group had a strong interest in expanding its stake and cutting the number of shareholders it had to deal with. *Imogen Mark, Santiago*

RJR and raiders in war of words

Mr Bennett LeBow and Mr Carl Icahn, the US corporate raiders trying force a break-up of RJR Nabisco, the food and tobacco group, yesterday stepped up their proxy battle by claiming the company had "an arid and bleak future" under its newly-appointed chief executive, Mr Steven Goldstone. RJR Nabisco described the suggestion as "simply bizarre".

In a letter to RJR Nabisco's shareholders, Mr Bennett LeBow's Brooke Group said Mr Goldstone had used the occasion of his appointment last week to express "his strident opposition to a spin-off" of the tobacco business, telling stockholders it was not possible before 1998. Brooke Group said that if Mr Goldstone's priority was to lift the stock price, he should be in favour of an immediate spin-off and an increase in the company's dividend.

RJR Nabisco said Mr Goldstone had never expressed strident opposition to a spin-off of Nabisco; in fact he had reiterated the board's support for such a transaction when it was "in the best interests of shareholders. Simply put, Mr LeBow wants control of the company in order to unload its poorly-performing tobacco company on RJR Nabisco's shareholders on terms that will only benefit him and his associate Carl Icahn." RJR Nabisco said. *See International People Richard Tomkins, New York*

Total's US unit cuts capacity

Total Petroleum North America is to reduce its refinery capacity and is to sell its Ark City, Kansas refinery or to transform it into a storage unit in 1996, said Total, the French oil group. Total Petroleum North America will take an after-tax charge of \$35m to cover the restructuring, which will appear under extraordinary items in the unit's annual accounts. The restructuring would reduce Total SA's 1995 net result by \$29m, the company said. *AFX, Paris*

Philip Morris revamps food arm

Philip Morris, the US tobacco group, has restructured its international food business. Mr Louis Camilleri has been named president and chief executive officer of Kraft Foods International. The restructured Kraft Foods International will include four separate regional units - Kraft Jacobs Suchard Western Europe; Kraft Jacobs Suchard Northern Europe; Kraft Jacobs Suchard Central and Eastern Europe, Middle East and Africa, and Kraft Foods Asia/Pacific. *AFX, London*

Bristol-Myers plans \$2.5bn cuts in next three years

By Richard Waters
in New York

Bristol-Myers Squibb, the US pharmaceuticals group, yesterday announced a further round of cost-cuts to bolster profit margins in the face of patent expiries due in the coming years. The moves are also aimed at providing a stronger platform for acquisitions.

The company's biggest-selling drug, Capoten, loses its US patent in February, exposing it to generic competition. Meanwhile, despite the rapid growth of Taxol, a cancer drug, the company does not have as strong a pipeline of potential blockbuster drugs as some others in the industry. Taxol will also lose its patent at the end of 1997.

Yesterday, Bristol-Myers predicted

that Capoten's sales would fall to about \$1.2bn next year, from about \$1.5bn expected by analysts this year. The company predicted Taxol's sales would rise to \$750m in 1996, compared with \$410m in the first nine months of this year. The group predicted pharmaceutical sales of \$7.5bn for 1996.

While a number of US drug companies moved to trim costs two years ago in the face of slowing sales

growth and uncertainty over the direction of President Clinton's healthcare reform plans, Bristol-Myers has cut more than most.

In 1993, the company reduced its selling, general and administrative expenses - one of the main targets of cost-cutting - by about 13 per cent, though the figure crept up again the next year.

The next round of reductions will

aim to trim \$500m from expenditure next year, with annual savings rising to \$900m-\$1.1bn in 1997 and \$1.1-1.5bn in 1998. It will result in a restructuring charge of \$250-\$300m for the final quarter of 1995.

Bristol-Myers said the savings were intended, among other things, to release more resources for internal growth and to lessen the earnings dilution from future acquisitions.

JP Morgan in Travelers insurance investment

By Richard Waters

J.P. Morgan is to invest \$200m in the new property/casualty insurance company being created by Travelers. It is one of the biggest private equity investments yet made by the US bank.

J.P. Morgan's planned stake is also the latest indication that a range of investors from outside the insurance industry are looking to invest in it. Private equity funds, including one run jointly by J.P. Morgan and Marsh & McLennan, have earmarked substantial amounts of capital to buy troubled insurance companies.

The investment announced yesterday, which will give the bank a stake of 3 per cent, is being made by Morgan directly, rather than through the fund. The stake matches a previously-announced investment in the new company by Aetna, the US insurer.

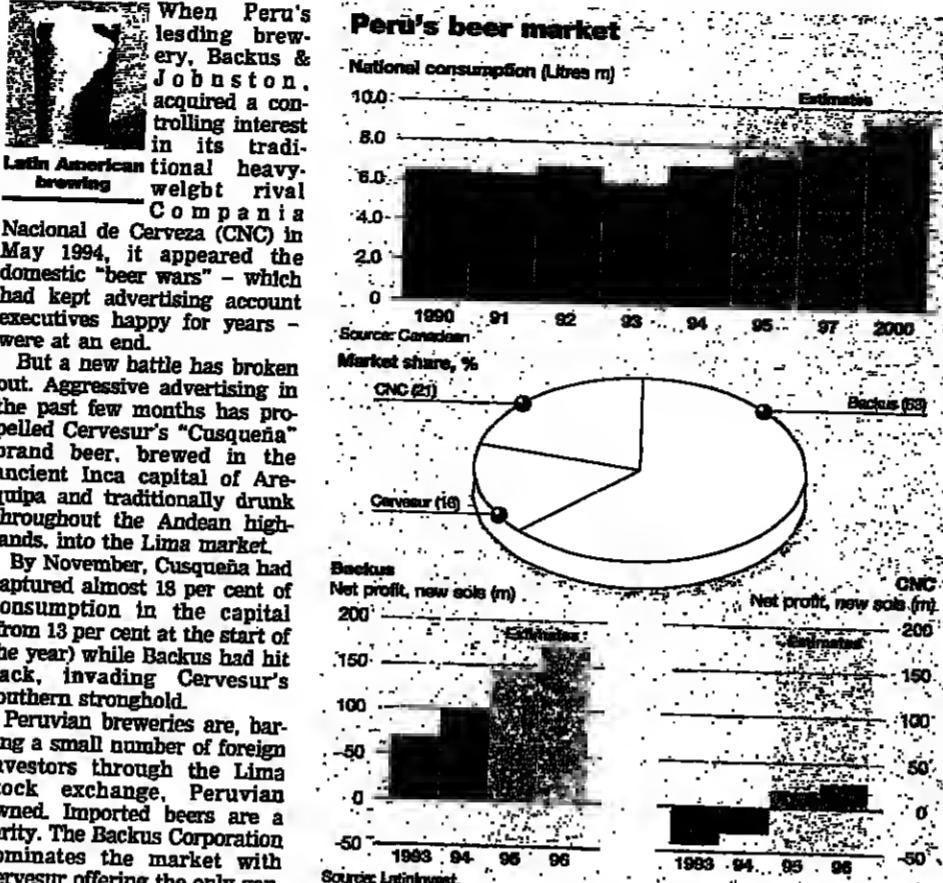
The company will be created from the property-casualty businesses of Travelers and Aetna, which has agreed to sell its operations to Travelers for \$4bn.

Travelers said it expected the investment to be taken in the new company by the last large private stake to be taken in the new company. The remaining \$900m of equity the bank has said it plans to raise to help finance the purchase from Aetna is likely to come through a public listing for the new company's shares in the spring.

Morgan's income from sales of investment jumped from \$306m in 1993 to \$663m in 1994, when other earnings came under pressure.

Quality opposition restarts Peruvian beer war

A growing economy and Cervesur's dynamism make prospects bright, writes Sally Bowen



Peruvian breweries are barring a small number of foreign investors through the Lima stock exchange. Peruvian owned. Imported beers are a rarity. The Backus Corporation dominates the market with Cervesur offering the only genuine competition. Combined beer sales this year should top \$400m, with Backus accounting for 63 per cent of total revenue, CNC for 21 and Cervesur for 16 per cent.

As in many Latin American countries, Peru's executives and the upwardly mobile prefer their alcohol in the form of whisky. But for the lower income groups, no gathering turns into a fiesta unless the beer flows freely.

The outlook for breweries is

brighter than for years. The economy is booming and disposable income is on the up. Although Peru's 12.9 per cent GDP growth last year has moderated to a projected 7 per cent for 1995, economic expansion is now expected to level out at about 6 per cent until the end of the century.

Beer consumption, however, is low by continental standards: Peru's annual 32 litres per capita (down from 43 litres a head in the brief 1986-87 consumer boom) is well below Mexico's 50 and Brazil's 40. Compared with Venezuelans and Colombians, who down 80 and 60 litres respectively per person per year, Peruvians have a lot of catching up to do.

"We consider the prospects

for growth very good," says Mr Carlos Bentin, chief executive of Backus & Johnston. He says his company has invested

1995 sales to top \$85m, giving profits of about \$14m, after last year's \$8m. Next year, the company is expecting further sales growth of 15 per cent-plus.

Earlier this year, Cervesur

inaugurated, with all due pomp, a major expansion of its Arequipa brewery. It boasts state-of-the-art technology and a superior and well-differentiated product which, unusually in the Americas, is produced with barley alone and no added grains.

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December 12, 1995

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New Issue

December 1995



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INTERNATIONAL COMPANIES AND FINANCE

HSBC shakes up insurance sideBy Simon Holberton
in Hong Kong

The Hongkong and Shanghai Banking Corp said yesterday it planned to reorganise its insurance activities in the Asia-Pacific region in a move that will see the virtual disappearance of the Carlingford and Lombard names.

The bank said the reorganisation would simplify the management of its insurance business and facilitate continued expansion. In keeping with the

bank's policy of branding its subsidiaries with "HSBC", all but one of the insurance company's operating companies will drop their old names.

As part of the shake-up, a new subsidiary, HSBC Insurance (Asia-Pacific) Holdings, has been created. This sits above HSBC Non-Life Holdings, previously known as Carlingford Lombard Holdings, which will own the group's five operating companies in non-life insurance.

Mr Simon Brett, who was chief executive of Carlingford Lombard, has been appointed chief executive of HSBC Insurance (Asia-Pacific) Holdings. He will report to Mr David Eldon, chief executive-designate of Hongkong Bank.

Mr Brett said insurance was becoming an increasingly important business for the HSBC group. The reorganisation would ensure that the business rested on a firm base with effective control, investment and credit-risk mechanisms, he said.

"Within the Asia-Pacific region, our identity and management will enable us to grow by drawing on Hongkong Bank's strengths and distribution network," he said.

"We intend to expand insurance sales both within Hong Kong, where we are an important force in the industry, and in south-east Asia, where the bank continues to expand, particularly in the retail sector."

Mr Kenneth Kwok succeeds Mr Brett as chief executive of HSBC Non-Life Holdings.

Colony's utilities under pressure

Energy groups need to raise their long-term appeal to investors

Hong Kong's energy utilities have undoubtedly known better times. Their list of woes include a slowing domestic economy and the migration of large power-consuming manufacturers to cheaper pastures across the border in China.

In addition, on the home front, consumer bodies are starting to call for greater regulation, particularly in the form of curbs on gas tariff hikes while China is not proving to be such a congenial home for investment because of an absence of government guarantees on a range of issues, including foreign exchange availability.

Investors, responding to warnings from China Light and Power (CLP), the colony's biggest electricity supplier, that core business growth was slowing and capital expenditure of HK\$1.8bn (US\$232m) being delayed, have been selling down CLP and the other

Under a government agreement CLP's permitted return is pegged to its average net fixed assets, so earnings reported by CLP (as is also the case with Hongkong Electric) are heavily dependent on capital expenditure.

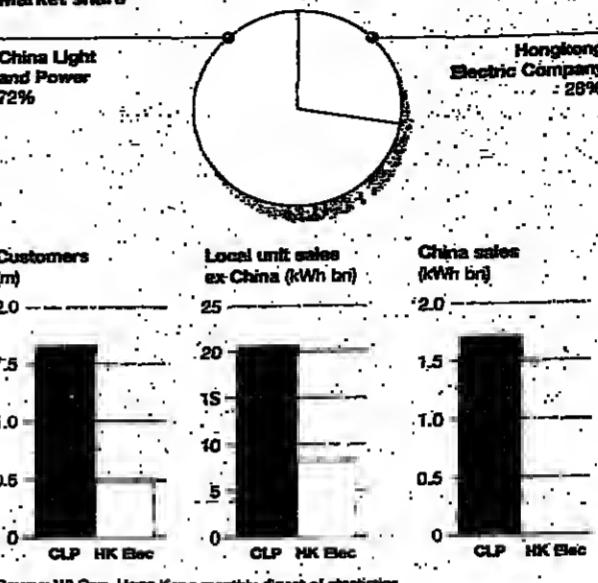
Delaying expenditure delays earnings, so analysts have been busy cutting CLP 1996 earnings forecasts.

Although it was CLP which started ringing alarm bells, the problems are not peculiar to it. Hongkong Electric, which supplies electricity to the island and will next year book its final in the near term at least) profits from property interests, also faces slowing consumption, although there will be some growth from the new developments on the reclaimed areas of Central and Wan Chai.

Growth at Hongkong and China Gas, which produces, distributes and markets gas appliances in the colony, is dependent on the number of new apartments being built, but the group also faces a cap on profitability. This summer the Consumer Council called for regulations to be imposed on Hongkong and China Gas, and analysts believe an "infla-

Hong Kong electric utilities

Market share



Alice Hui, analyst at W.H. Carr in Hong Kong, says it may be going many steps further.

She predicts a merger between CLP, which is the monopoly supplier of electricity to the populous Kowloon and the New Territories, and Hongkong Electric, which supplies Hong Kong Island, after the handover of sovereignty in July 1997. This would be followed by a joint purchase of nuclear power from China.

Her theory, rejected by both companies, would yield both economic advantages, including economies of scale on power production, fuel savings and increased supply security and lower growth in future tariffs resulting from big cost savings on land costs, and political dividends for the future masters.

Other analysts are not convinced of this scenario, but Ms Hui argues it is technically feasible, given existing interconnection on the two systems, and the growing links between the two giants: Michael Kadourie, senior vice-chairman and leading shareholder of CLP, is now a non-executive director of Hutchison, the conglomerate controlled by Mr Li Ka-shing which has an effective 34.6 per cent interest in Hongkong Electric. CLP has already partnered Cheung Kong, Mr Li's flagship, in property ventures.

"We are talking about an irresistible development in the coming years," she says. "We believe that the recent confirmation by Sir Sidney Gordon, CLP chairman, that CLP might participate in phase two of the Daya Bay nuclear power station in Guangdong both as an equity partner and as a buyer of electricity, underlines the likelihood because it makes sense to merge the two and lower the rate of growth in tariffs."

While Ms Hui's masterplan may be a little too radical for many in Hong Kong to swallow, most analysts agree the utilities will have to stretch their horizons if they are to have any longer term appeal to investors.

Louise Lucas

IFC announces \$290m loan package for Thai finance groupBy Peter Montagnon,
Asia Editor

The International Finance Corporation (IFC), part of the World Bank group which lends to the private sector, has announced a \$290m loan package for National Finance and Securities Corporation of Thailand, its largest ever financing for a financial institution.

The loan includes a \$250m, three-year revolving syndicated loan bearing a margin of 0.725 per cent and a commitment fee of 0.35 per cent that was increased from an original \$150m because of heavy over-

subscription, participating bankers said.

Other elements comprise a \$30m six-year term loan and a \$10m convertible debenture issue subscribed by the IFC.

National Finance is an investment company that will lend the funds to small and medium-sized companies which are playing an increasingly important role as suppliers to exporters in the motor, electronics and machinery sectors.

It was founded by the Siam Commercial Bank which still owns 11 per cent of its capital. Like other Thai

finance companies it has met resistance to longer-term financing in the international loan market.

The syndicated loan is a bullet transaction, which means there is no amortisation period. Beside the IFC, it was led by BA Asia, Societe Generale Asia and Bank of Nova Scotia Asia which is acting as agent.

Lead managers subscribing \$10m or more will receive a participation fee of 0.35 per cent. Fees for lesser subscriptions range down to 0.175 per cent for managers contributing \$3m.

BHP shuts down facility after mishap

By Nikki Tait in Sydney

Broken Hill Proprietary, the Australian resources group, said yesterday that it had shut down its Jabiru Venture floating production vessel in the Timor Sea after an incident on Sunday during which about eight barrels of oil were spilt.

The incident happened in the morning, when a submerged buoy supporting subsea flowlines broke its moorings and unexpectedly rose to the surface. The light crude which leaked was monitored until it broke up in the swell caused by local cyclones. BHP said.

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Period	Pool price
02/00	31.99
03/00	31.99
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INTERNATIONAL COMPANIES AND FINANCE

Foster's targets Mildara with A\$482m bid

By Nikki Taft in Sydney

Foster's Brewing Group, the Melbourne-based beer company, yesterday moved to diversify its Australian interests by launching a A\$482m (US\$350m) takeover bid for Mildara Blasz, the largest of the independent winemakers listed in Australia.

Mildara, which is also based in Melbourne and best-known domestically for its Wolf Blasz labels and for the Black Opal/Black Marin/Black Silk brands in the US, said it would ask an independent expert to report on the offer, and advise shareholders after that.

However, although the Fos-

ter's bid price of A\$7.75 a share was pitched at a 22 per cent premium to Friday's closing price for Mildara, the wine-maker's shares rose slightly beyond the offer price. They ended the day at A\$7.85, although most analysts seemed to feel the Foster's offer was fairly pitched.

The bid is the first significant acquisition move by Foster's since it sold its Courage brewing business in the UK to Scottish & Newcastle for \$225m (US\$165m) earlier this year. In recent years, Foster's has also been disposing of a wide range of non-core assets, using the proceeds to pay down debt.

He has talked about broadening the group's activities in Australia, through moves into the leisure industry and non-beer beverages, as well as international brewery expansion.

Last week, at a securities industry lunch, Mr Kunkel was asked specifically if wine could be an expansion area for Foster's, and he said it was something the group would have to look at.

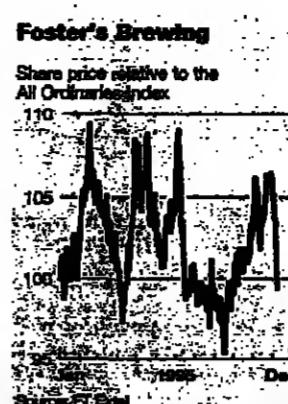
Yesterday, Foster's chief executive added that the Mildara deal would give his company "good growth prospects in a related business". The existing Mildara management would remain and run the business as a new division of FBG, he indicated.

Mildara itself has been an acquisitive company in recent years, buying up a number of brands in the 1980s and merging with Wolf Blasz in 1991.

Earlier this year it raised A\$44m in a rights issue, and Mr Brian Healey, chairman and also Foster's director, stressed that the company was still on the acquisition trail.

Mildara's sales growth has been strong recently, despite the slower trading environment, and in the year to end-June, it saw a 29 per cent rise in after-tax profits to A\$23.1m.

Many analysts have favoured the company because of its good US sales presence and fairly secure grape supply arrangements - a big problem for some Australian wineries. Mildara itself has talked of an annual earnings per share growth target of 10 per cent.



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COMPANY NEWS: UK

Institutions to get £400m of tax credits on their stakes

Grid stakes sale raises £376m

By David Wighton
and Antonio Sharpe

North West Water and Scottish Power sold their combined stakes in the National Grid for £376m (£554m) yesterday as official trading in the transmission network's shares opened.

The disposal, handled through a bookbuilding process by brokers Dresdner Kleinwort Benson and UBS, held back the Grid price which closed at 209½p, valuing the company at £3.54bn.

As a result, institutional investors are set to receive an estimated £400m-worth of tax credits on their shares in the Grid, which has been demerged by the 12 regional electricity companies.

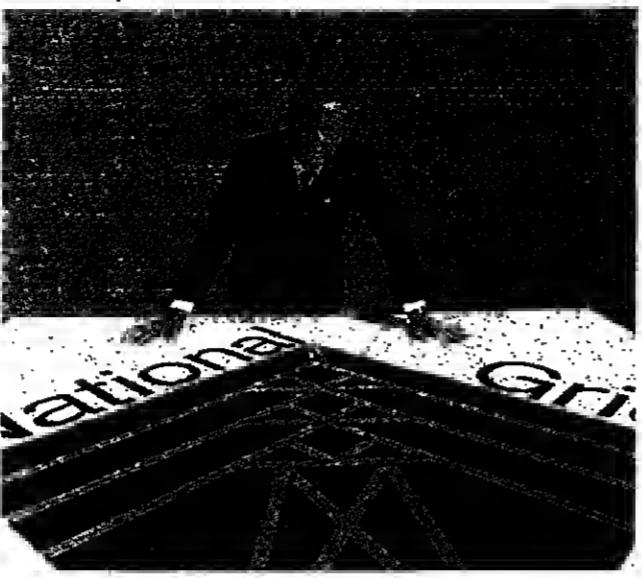
Because the demerger is being treated as a dividend distribution, pension funds and other institutions which are tax exempt will be able to claim 52½p per share from the Inland Revenue. Non-tax-paying private shareholders and those who hold the rec shares in personal equity plans will get the same rebate.

Southern Company of the US sold 25m of its holding of 106m shares to SBC Warburg for sale to institutions.

The City had been expecting early sales by some of the recs which have retained their Grid holdings.

This group, which must sell their holdings within 12 months, comprises Southern

Electric and four of the recs which have been taken over: Norweb (acquired by North West Water), Manweb (by Scottish Power), South Western Electricity (by Southern Com-



David Jefferies, Grid chairman: worth £3.65bn after first day

API at £8.4m helped by purchases and new products

By Christopher Price

Full year pre-tax profits at API increased 19 per cent from £7.01m to £8.35m (£13.2m) as the packaging and coatings group benefited from new products and contributions from acquisitions.

Turnover for the year to September 30 rose 31 per cent to £104m. Operating profits rose 28 per cent to £8.4m, including £740,000 in the second half from three acquisitions made earlier in the year.

The increase came despite a decline in group margins from 8.5 to 8.1 per cent.

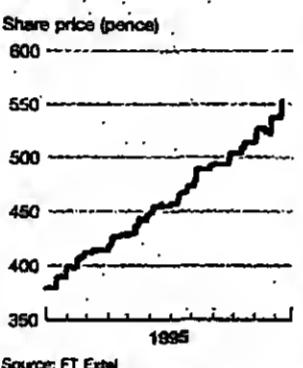
Mr Michael Smith, chief executive, said paper, board, polyester and film costs had risen by half during the year: "We hope we have seen base material prices peak, and the rate of increase has now begun to slow."

In the foils and laminates division, operating profits rose 38 per cent to £6.5m on sales up 38 per cent higher at £70.3m.

Cost savings and increased volume offset higher raw material prices, enabling margins to be maintained at 9.3 per cent.

Profits in the converted films, paper products and office consumables business rose 15 per cent to £3.7m, with sales up 34 per cent ahead at £23.7m.

Mr Smith said the outlook for the current year was encouraging, with new investments allied with easing raw material price rises pointing towards an improved performance. New areas include paper metallisation, with the opening this week of a new £8m plant. API has also signed a deal with Polaroid to make



Source: FT EasEx

protective coating for X-Ray films.

Earnings per share rose 37 per cent to 27.4p.

The dividend, which is covered 2.7 times, is raised 10 per cent to 10p via a final of 5.93p.

JFB back in black with £5.8m

By Tim Burt

Johnson & Firth Brown, the specialist engineer, yesterday announced a return to profit amid strong demand for commercial vehicle components and steel castings. The company, hit last year by heavy restructuring costs and losses on disposals, rebounded with pre-tax profits of £5.82m in the 12 months to September 30, against losses of £4.39m.

Mr David Hall, chief executive, said the improvement was fuelled mainly by UK subsidiaries making forgings, castings and rings for its Firth Rixton division. However the division had been hampered by manufacturing problems in the US, where the flat engine market and failure to pass on raw material price rises contributed to undisclosed trading losses.

Goldman Sachs awards big pay increases

By Nicholas Denton

Goldman Sachs, the private US investment bank, has set the tone for remuneration in the City by nearly doubling performance-related pay on average in awards to be announced to staff today.

In London, Goldman's 33 partners and 20 high performing staff are expected to receive more than £1m each, in addition to their basic salary. Bonuses at Morgan Stanley, another US investment bank which leads the pay season with a November year-end, are also expected to be up when announced today.

The awards underline the recovery in investment banking profits after the setback to the industry which followed the raising of US interest rates in early 1994 and consequent fall in bond markets. They re-establish investment banking's reputation as the highest paying profession.

Morgan Stanley and Goldman have both been lifted by a record level of acquisition activity in the US and Europe, which has generated high fees for advisers.

Despite the recovery, bonuses at Goldman are still below the level of 1993, when about 70 London executives

earned £1m in performance-related pay. Then, administrative and support staff received a bonus of 30 per cent of basic salary, against 8 per cent in 1994 and 20 per cent in 1993.

Partners will not enjoy an immediate bonanza. They, unlike staff, take their share of profits in a credit to their "capital accounts". It bears interest but the accumulated pay can only be cashed in when a partner retires. This structure contributed to the large number of resignations from the partnership at the end of 1994, when poor profits had raised some partners' concerns about Goldman's prospects.

Goldman, in an internal memorandum last week, also told staff it would differentiate more strongly between individuals in determining pay in order to steeper incentives. But it said that individual performance would include the ability to work in a team and enhance others' work.

Mr Jon Corzine, chairman of Goldman, also said the firm stood by its principle of "mutual support". At Goldman there were more than many other investment banks, profitable activities, such as mergers and acquisitions in 1993 or trading in 1994, subsidise less well performing divisions.

LEX COMMENT Allied Domecq

If Allied Domecq shareholders were to present incoming chairman Sir Christopher Hogg with a Christmas wish list, they should ask him to do three things: to prise open the group's inward-looking culture, overhaul its spirits arm and get rid of the disastrous Carlsberg-Tetley brewing joint venture.

Investors certainly have grounds for complaint. After a great deal of sound and fury - there have been transactions worth £2.5bn in four years, including the purchase of Domecq spirits and the sale of Lyons foods - underlying profits in 1996 will be virtually the same as in the past two years.

The shares have underperformed the market by almost 40 per cent since the present management team took over in July 1991. The strategy of focusing on retailing and spirits still looks sound, but timing has been poor. Growth in world spirits markets has slowed sharply, and the disposals will dilute earnings by about 5 per cent. Allied's spirits arm lags behind rivals like Seagram in aggressive cost-cutting and Guinness in powerful distribution. In the retailing division, outlets like Dunkin' Donuts have little in common with UK pub Carlsberg-Tetley has turned in the worst performance of all the big UK brewers.

Not all of this is the management's fault. Nor can it be put right overnight by a new chairman. But a look at Allied's board, almost all of whom are homegrown, suggests a need for fresh ideas to release the group's undoubted potential.

UK side behind fall at Airtours

By Scheherazade Doneshku
Leisure Industries Correspondent

Mr David Crossland, chairman of Airtours, the UK's second largest tour operator, said yesterday he expected the UK holiday market to contract by 15 per cent next year from 10m to 8.5m holidays sold.

Mr Crossland said he expected the price of UK holidays to rise by 8-10 per cent next year. He was speaking as the company reported a 22 per cent fall in pre-tax profits to £59.1m (£93.4m) for the year to the end of September.

The decline was less steep than investors had feared. Airtours issued a profits warning in the summer saying profits could fall by up to 25 per cent. The shares rose 22p to 358p.

In its first full-year contribution, the Scandinavian Leisure Group, bought in June 1994 for £80m, contributed profits ahead of expectations at £25.1m.

This, and Mr Crossland's commitment to reducing Airtours' capacity by 15 per cent pleased the market.

Mr Crossland said that Airtours, which bought Sunquest, a Canadian tour operator in August, was a broadly-based group of companies. It was continuing with its strategy to increase earnings from outside the UK to match those domestically and would continue to search for investments overseas.

This announcement appears as a matter of record only

MERCURY DEVELOPMENT CAPITAL

Congratulates the management of six more portfolio companies who have floated this year

Company

Market Capitalisation

Biocompatibles	£217 million
Peptide Therapeutics	£81 million
Enterprise Inns	£59 million
Creos	£23 million
BTG	£144 million
VERO Group	£160 million

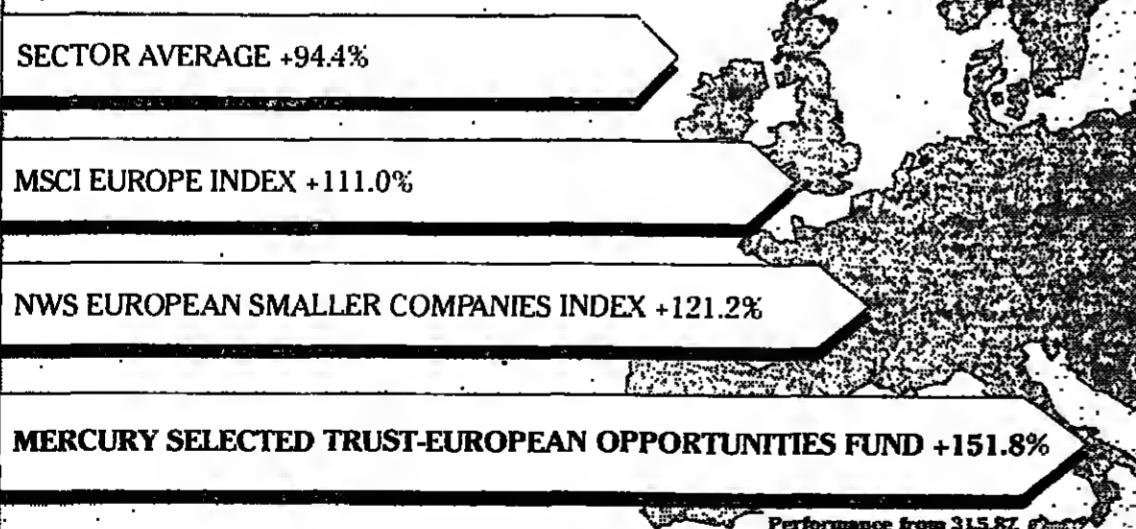
MERCURY DEVELOPMENT CAPITAL Investment capital for talented managers

MERCURY
ASSET MANAGEMENT

Mercury Development Capital is a division of Mercury Asset Management plc, regulated by IMRO.

MERCURY ASSET MANAGEMENT

Smaller Companies Bigger Opportunities



- Mercury Asset Management is the largest independent fund manager in Europe with over US\$10 billion under management.
- Mercury has over US\$69 billion invested in Europe (including UK) equities.
- Small companies across Europe are taking

*Top quartile over 3, 5, 7 years and since launch (Micropal). Sources: Fund - Mercury Asset Management; Indices - MSCI, NatWest Securities; sector statistics based on Micropal Universe of European Equity Growth funds included in the Offshore Territories and Luxembourg databases. Figures from 31/5/87 to 31/10/95. (Index and sector figures only available from 31/5/87). Fund launched 13/5/87. All figures based on offer to offer prices, gross income reinvested in US dollars except MSCI Index, net dividends reinvested.

For further details on the Mercury Selected Trust-European Opportunities Fund, please call Myra Allerton in Jersey on +44 1534 600687, or fax on +44 1534 600687.

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COMPANY NEWS: UK

Kvaerner angered by Indonesian Amec fear

By Andy Taylor and Peggy Hollinger

Kvaerner, the Norwegian industrial group stalking UK construction company Amec with a £260m (\$570m) hostile bid, yesterday reacted angrily as the British government confirmed it had received a letter from the Indonesian administration expressing fears over the potential take-over.

Kvaerner believes the approach by the Indonesian government has been orchestrated by Amec. "It is scandalous that Amec's management is trying so blatantly to influence the British government to

interfere and prevent Amec's shareholders having the choice to decide whether to accept our offer," Kvaerner said.

The letter, from Mr Jusuf Habibe, the Indonesian research and technology minister, was sent to Mr Michael Heseltine, deputy prime minister. The Cabinet Office said yesterday it was attending to the letter. No decision had yet been taken on a course of action.

Kvaerner also launched an attack on Amec's defence division, which was published last week. Mr Eric Thomas, chief executive, said shareholders should be sceptical of

Amec's claims that profits would rise substantially in 1995 given the company's poor forecasting record, its failure to forecast the level of earnings for next year, and the past profit trend.

"Every year there has been at least one specific factor which has punished results. Why should 1996 or 1997 be any different?" he asked.

Kvaerner has purchased a further 2.06% of Amec shares, bringing its total holding to 30.1 per cent. Shareholders will decide on December 18 whether or not to accept Kvaerner's 100p a share offer.

BTG loss less than expected

BTG, the former British Technology Group which floated in July, reported maiden interim pre-tax losses of £21.1m (\$3.3m) compared with profits of £290,000. The figure was better than the £2.5m forecast at flotation, writes Motoaki Rich.

The shares rose 67p to 920p. The losses were because of lower income following the expiry of its patent for Pyrethrin, an insecticide which is one of the big revenue earners.

Mr Ian Harvey, chief executive, said the group, which develops patents for new technologies which it then licenses, had several products in its pipeline and expected to return to profits by 1998.

These include Tomender, an anti-cancer drug licenced to Zeneca.

Non-core disposals boost Whessoe

By Peter Pearce

They also affected the tax charge, which rose to £1.78m (£280,000) for an after-tax deficit of £448,000 (£88,000). Mr Fleetwood explained that the profit on the sale of Powac, being an overseas company, was taxable, and that the write-off on the piping sale was not tax-deductible. Such a charge was anomalous, he said, and would return to about 30 per cent.

Operating profits rose to 24.7m, (£2.15m), including 25.0m (£4.22m) from continuing operations. The net loss on the disposals was £2.45m.

Mr Fleetwood said the main changes had been achieved and that acquisitions were now being sought, probably to expand the product range. He added that the group was "underweight" in the UK.

CONSOLIDATED SEMI-ANNUAL REPORT

Statement of Income	
Net sales	£1,244,510
Cost of sales	1,069,453
Income before taxes and minority interests	153,033
Income taxes	31,280
Net Income	121,753
Net Income per share	32.25 (net 10p)

Balance Sheet	
Assets	Liabilities and Shareholders' Equity
Cash and cash equivalents	£170,694
Notes and accounts receivable, trade	1,110,249
Inventories	1,132,799
Other current assets	364,404
Property, plant and equipment	1,295,949
Other assets	799,185
Total assets	5,411,251
	Total liabilities and shareholders' equity
	5,411,251

In Touch with tomorrow
TOSHIBA

The European Warrant Fund
Société Anonyme d'Investissement
European Fund & Business Corp.
6 route de Thivai
L-2625 Luxembourg
Grand-Duchy of Luxembourg
R.C Luxembourg B 32 792

Notice to Shareholders in The European Warrant Fund (the "Corporation")
Pursuant to notice published in the Moniteur C. Recueil des Actes de la Chambre des Députés et du Luxembourg Wort on 11 November 1995 and in the Financial Times on 20 November 1995, an Extraordinary General Meeting of the Corporation was held on 30 November 1995 and the following resolutions were duly adopted:

1. The Corporation is converted from a Société Anonyme à Capital Variable à Capital Fixe, a Société d'Investissement à Capital Variable pursuant to Article 16 section 1000 of the Luxembourg Law of 30 March 1982 relating to Undertakings for Collective Investment and thereafter will qualify as an Undertaking for Collective Investment in Transferable Securities;

2. The accounting year of the Corporation is changed to commence on 1 January and terminate on 30 April in each year. The period preceding year which commenced on 1 April 1995 is extended and will terminate on 30 April 1996;

3. The Annual General Meeting of the Corporation will be held on 22 September 1996, in Luxembourg time in each year;

4. The resignations of Messrs Leonce Legras, Stephane Pichot, Yves Prusse as directors of the Corporation are accepted and confirmed;

5. According to the Articles of Incorporation of the Corporation, who remained in office in the above mentioned session;

6. The above resolutions will take effect on 1 January 1996, following which day the date of incorporation will commence on a weekly basis with the first counting day being Wednesday 3 January 1996.

By order of the Board
Henry C. Kelly
Secretary

The Financial Times plans to publish a Survey on Turkey - EU Customs Union on Tuesday, January 16.

The European Union and Turkey are to establish a customs union on January 1, 1996. This will expand the single European market to Turkey, presenting Turkey and EU companies with important new business opportunities as trade barriers with Europe are dismantled and Turkey adopts European legal codes.

For advertisement details please call:

Nancy Sainsbury in London
Tel: (0171) 612 4823 Fax: (0171) 673 3204
Mr Gao Caoqiong in Shenzhen
Tel: 0212 2732645 or 27325150 Fax: 0212 2841781
0212 2732645

FT Surveys

Italian acquisitions help Kenwood advance 24%

By James Hardinge

Kenwood Appliances reported higher interim profits as the integration of Ariete, the Italian small-appliance maker bought last year, offset squeezed margins and lower sales in the UK.

The household appliances producer unveiled pre-tax profits up 24 per cent at £7.4m (£1.6m) on turnover of £27.2m (£6.4m) in the six months to September 30.

In the core UK business, sales slipped 7 per cent to £20.3m, but the company expected to be "more second half-weighted" than in previous years.

Mr Tim Beech, who took over as managing director after Mr Tim Parker

announced in September he was moving to head C&J Clark, said: "A difficult first half, and we have a number of new product introductions planned which should help improve sales performance in some key markets." Mr Beech said. He also suggested that as retailers ordered stock closer to sale, more Kenwood sales would tip into the second half.

Earnings per share were very slightly ahead at 11.3p (11.2p), after the issue of an extra 9.17m shares to fund the Italian buys.

Analysts left forecasts of full-year profits unchanged at 12.7m, but, in the light of lower tax than expected, earnings per share are forecast at 25.4p.

With the shares closing down

ward to the six months around Christmas.

The second half has started well, and we have a number of new product introductions planned which should help improve sales performance in some key markets," Mr Beech said. He also suggested that as retailers ordered stock closer to sale, more Kenwood sales would tip into the second half.

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The interim dividend is unchanged at 3.25p.



Tim Beech: new products should help second half

2p to 2.9p, that gives a prospective p/e of nearly 9.

The interim dividend is

unchanged at 3.25p.

IN INDONESIA WE PROTECT THE RAINFOREST WITH FISH.

A WWF project is working on a hundred fish ponds being built in the Irian Jaya rainforest to ensure incomes. The fish ponds provide a much-needed, reliable source of income and food for the local community. They also produce an invaluable by-product, a reason for the villagers to take care of the local rain forest. The ponds require a great deal of fresh water. This is only available throughout the year if water-retaining areas of the neighbouring rivers are kept open. Which gives WWF good reason to provide plans and concrete for the ponds, and help to teach them with. And because we believe it is more important to conserve by physical example than just giving advice, WWF agricultural extension workers helped to construct concrete tanks and dig fish ponds. Now an entire community benefits, and the entire fish pond programme without outside help you would like to help us set up practical projects to save the rainforest, write to the Membership Officer at the address below.



World Wide Fund For Nature (formerly World Wildlife Fund)
International Secretariat, 1196 Gland,
Switzerland.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends Corresponding dividend	Final for year	Total last year
Airtronics	Yr to Sept 30	1,315 (971.7)	59.1 (75.8)	34.74† (48.24)	11 Feb 20	10.9	14	12
Aldico	Yr to Sept 30	228.7 (23.9)	15.4† (26.5)	4.5	Feb 22	4.5	7	8.7
API	Yr to Sept 30	104 (78.8)	8.55† (20.2)	5.93	Feb 12	5.38	10	9.8
ATAV	6 mths to Sept 30	18 (11.8)	2.25† (3.0)	21.4†	27 Mar 1	-	-	-
ATM Corp	6 mths to Sept 30	10.5 (1.5)	0.55† (0.7)	2.74	Mar 1	-	-	-
Autonorm	6 mths to Oct 31	13.3 (11.3)	2.24† (2.24)	4.8 (6.5)	1.78 Jan 25	1.55	-	4.8
Bayer Estates	Yr to Sept 30	1.08 (0.43)	0.07† (0.15)	0.4 (2.13)	-	-	-	-
Bechtel	Yr to Sept 30	12.5 (14)	3.08 (4.12)	7.53 (10.21)	1.483 Feb 27	1.175	0.75	-
British Aerospace	0 mths to Sept 30 *	174 (150.7)	8.76† (11.9)	2.4 (4)	1.5 Apr 9	1.333	2.15	2
Brown & Root	Yr to Sept 29	438.3 (404.5)	47.9† (51.5)	4.5 (5.5)	7.7 Feb 19	1.52	-	-
Brown & Root	24 weeks to Oct 29	101.2 (92.2)	11.7† (12.1)	3.1 (3.5)	1.5 Feb 26	1.18	0.39	-
Brown & Root	Yr to Sept 29	94.1 (22.7)	8.1 (7.2)	2.15 (2.25)	4.5 Mar 4	1.1	0.4	-
Brown & Root	Yr to Sept 30	45.7 (31.8)	4.58 (5.22)	1.3† (1.5)	1.5 Apr 5	0.075	1.15	-
Brown & Root	Yr to Aug 31	73.8 (74.1)	20.4† (21.05)	4.17 (4.89)	1.5 Mar 1	1.5	-	-
Brown & Root	Yr to Sept 30	132.5 (130.1)	5.62† (4.39.4)	2.3 (2.6)	0.7 Mar 1	n/a	1	-
Brown & Root	0 mths to Sept 30	87.3 (60.4)	7.4 (5.85)	11.3 (11.2)	3.25 Feb 23	-	-	-
Brown & Root	0 mths to Sept 30 *	24 (13.8)	3.02 (3.37)	2.91 (3.63)	0.65 Jan 24	0.5	-	1.5
Brown & Root	0 mths to Sept 30	1.55 (1.82)	0.30† (0.40)	1.6 (1.8)	2 Feb 25	1.5	-	4*
Brown & Root	0 mths to Sept 30	41.9 (40.2)	1.78 (1.49)	5.3 (4.4)	1.75 Mar 4	1.03	2	1.5
Brown & Root (Martin) S	6 mths to Sept 30	94.8 (75.9)	1.06 (0.94)	5.65 (5.31)	0.93 Jan 15	1.25	0.25	3.75
Brown & Root	Yr to Sept 30	2.3 (2.34)	0.01† (0.011)	0.14 (0.14)	1.25 Feb 16	n/a	4.5	2.3
Whessoe	Yr to Sept 30	85.9 (117.9)	1.71† (1.78.4)	1.84 (1.78.1)	0.37 (0.1)	-	-	-

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. **After exceptional credit. 10m increased capital. †Current period covers 16 months to December 31; first of less than 2.5p forecast. *Comparatives pro forma. \$USd currency. *Comparatives restated. Adjusted for share consolidation. \$USd stock. **Comparatives for 10 months.

Empe Group (Germany) acquisition

Senior Debt Facilities co-arranged by

Mezzanine Debt arranged by

COMMODITIES AND AGRICULTURE

UK backs European wheat export tax

By Alison Maitland

The UK government yesterday backed the European Commission's imposition of an export tax on wheat to halt European Union sales to the hungry world market.

Mr Tony Baldry, junior agriculture minister, told the annual Crops conference in Cambridge the government was concerned about the market "imbalance" caused by cur-

rent high world cereal prices. While grain farmers benefited, consumers and livestock farmers suffered. "It is not in anyone's interest if feed consumers are driven to the wall or to alternative feed ingredients."

Mr Baldry said the agreement to cut the set-aside rate from 12 per cent to 10 per cent next year, together with expected yield increases, would boost the EU's production by

about 10m tonnes.

"But it will do no good if that extra production is simply exported from the community - with or without subsidy. It is essential that the commission adopt a very cautious approach to exports until such time as internal market prices return to more reasonable levels."

He thus fully supported last week's imposition of the first export tax for 20 years.

Cereal growers in France,

the EU's largest grain exporter, are angry at the levy of Ecu25 (£20.80) a tonne, which is expected to discourage rather than halt all exports. The commission acted in response to concern over the damage high cereal prices might do to the livestock sector.

However, Mr Jonathan Hough, a farmer and crop consultant based in France who spoke at yesterday's conference, said the tax would not

depress internal EU prices as much as the commission hoped. Prices in France had fallen only slightly since the tax was imposed on Thursday and "French wheat farmers shouldn't be worried."

Heavy demand, together with the pull from rising world market prices, would help stabilise French prices at around FF7900 a tonne, although they might not regain their levels of up to FF7500 a month ago.

Zanzibar squeezed in cloves power struggle

Michela Wrong on the island that once accounted for 90 per cent of world output

Tiny but pungent, the clove has always inspired a level of fierce possessiveness out of all proportion to its marginal role in the human diet.

Jealously guarded by the Dutch colonisers of Indonesia, bent on establishing a world monopoly, cloves were smugged out by the French in the 18th century. Planted in Mauritius, they were stolen once again by Arab traders who brought them to the Indian Ocean islands of Zanzibar, creating the spice islands of legend.

Now a new squabble for control is brewing, this time between the Zanzibar archipelago and the Tanzanian mainland, locked in an antagonistic, mutually suspicious union for the last 31 years.

Some years ago seeds were taken from Zanzibar to the Tanganyika and Ngorongoro in north Tanzania and nurseries established on the mainland. According to reports filtering back, those plantations are now starting to produce cloves, although still too small to compete with Zanzibar's produce, judged the best in the world.

"We cannot talk about such things openly, the subject is too sensitive," says an official at the Zanzibar State Trading Corporation, sole exporter of the islands' cloves. "But what we would like to know is: why is the mainland planting cloves at a time of world surplus? We have our suspicions." Those

suspicions are spelled out by Zanzibar's opposition, which recently lost its campaign to win greater autonomy from the mainland by coming second in elections widely believed to have been rigged by Tanzania's ruling party.

'Why is the mainland planting cloves at a time of world surplus? We have our suspicions.'

"The mainland's intention has always been to annex Zanzibar completely and do away with the present two-government structure," says Mr Nasar Seif Amour, deputy head of the Civic United Front. "But it wasn't easy while we were economically independent."

"[Julius] Nyerere [then president of Tanzania] knew cloves were our only source of hard currency. So if everyone in the world started producing cloves we would be helpless and forced to bow down before him. He wanted to make us dependent."

Whether paranoia or reality, Zanzibar's fears are founded on an incontrovertible fact: world demand for cloves - used as a spice, in medicine, in aromatic cigarettes, in toothpaste and for very little else - is tiny. Production far outstrips demand, and a tight rein must be kept on global output if any nation is to make money.

Seated in a sea-front office where the sweet aroma of the

dried buds seems to have permeated the wood paneling, Mr Abdurrahman Rashid, ZSTC's general manager, has mainland by coming second in elections widely believed to have been rigged by Tanzania's ruling party.

Instead he talks of trimming the acreage sown to clove trees, encouraging farmers to

diversify into other spices under a UK-sponsored scheme, abandoning marginal plantations and ensuring that annual production from a few prime sites never exceeds 5,000 tonnes.

"The key thing is not to overproduce," says Mr Rashid. "If we go back to harvesting an average 9,000 tonnes a year we simply won't find the market."

Once responsible for 90 per cent of world production, Zanzibar could pretty much dictate its terms. World prices were strong - hitting a high of 9,600 a tonne in 1990 - trees were picked three times a year and in boom years annual production soared above 20,000 tonnes.

The islands' troubles can partly be traced to former president Nyerere, whose high-minded policies nearly destroyed so many sectors of the economy.

Under the Arab traders who came and settled on Zanzibar, the

building mosques, palaces and domed baths for their harems, cloves were grown on huge plantations worked by slaves from the mainland. In 1984 the former slaves revolted and seized the land, massacring the elite.

piling to a pathetic \$600 last year.

Although it is belatedly paying its farmers 50 per cent of the export price, Zanzibar has dropped to fourth in the world table of producers. Output from its trees, most of which are over 80 years old and well past their prime, is expected to be under 3,000 tonnes this year.

Although harvest-time still sends waves of fragrance billowing across the lush Zanzibar countryside, islanders now look to a budding tourist industry, oil exploration and other sectors to provide cherished foreign exchange.

But the extent of the dramatic price collapse may actually prove a blessing. Brazil, calculating that any price below \$1,500 a tonne is uneconomical, is pulling out of the cloves market. Zanzibar, with its low labour costs, may be able to keep producing at levels scorned by some of its rivals.

"A certain amount of cloves will always be needed. So it's going to be a question now of who can produce at the lowest prices," says Mr Rashid.

Preoccupied with retrenchment, ZSTC has no plans to loosen its current monopoly on exports. "At the moment we need to replant and revive plantations we want to retain. If the industry were completely liberalised no-one would care about the future. They would milk the cow until she fell down dead."

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

■ ALUMINUM (99.7% S per tonne)

Close	1614.45	1675.80
Previous	1539.40	1675.6
High/low	1645	1691/1678
AM Official	1645.45	1678.75
Kerb close	1683.5	
Open int.	232.203	
Total daily turnover	31,423	

■ ALUMINUM ALLOY (S per tonne)

Close	1410.20	1450.60
Previous	1410.20	1450.55
High/low	1470/1450	
AM Official	1415.25	1450.60
Kerb close	1450.60	
Open int.	5,043	
Total daily turnover	771	

■ LEAD (\$ per tonne)

Close	744.48	734.35
Previous	740.5-2.5	725-28
High/low	746	744/732
AM Official	745.5-46	734-33
Kerb close	744-44	
Open int.	9,132	
Total daily turnover	8,385	

■ NICKEL (\$ per tonne)

Close	8220-30	8345-50
Previous	8100-10	8220-25
High/low	8185	8300/8280
AM Official	8180-85	8300-10
Kerb close	8170-80	
Open int.	44,250	
Total daily turnover	9,211	

■ TIN (\$ per tonne)

Close	6380-80	6380-85
Previous	6310-20	6325-35
High/low	6380	6300/6355
AM Official	6380-85	6375-80
Kerb close	6420-30	
Open int.	16,131	
Total daily turnover	24,263	

■ COPPER, grade A (\$ per tonne)

Close	1037.38	1052-03
Previous	1014-15	1052-03
High/low	1025	1045/1025
AM Official	1035-35	1061-51
Kerb close	1065-6	
Open int.	82,357	
Total daily turnover	17,903	

■ ZINC, special high grade (\$ per tonne)

Close	2994-95	2984-95
Previous	2978-83	2984-85
High/low	3005/2995	2980/2975
AM Official	3003-5	2985-85
Kerb close	2988-700	
Open int.	17,903	
Total daily turnover	77,102	

■ LME CBL 5/8 rates (\$/tonne)

Close	1,534	1,534
Previous	1,534	1,534
High/low	1,534	1,534
AM Official	1,534	1,534
Kerb close	1,534	
Open int.	1,534	
Total daily turnover	1,534	

■ CRUDE OIL NYMEX (\$/barrel)

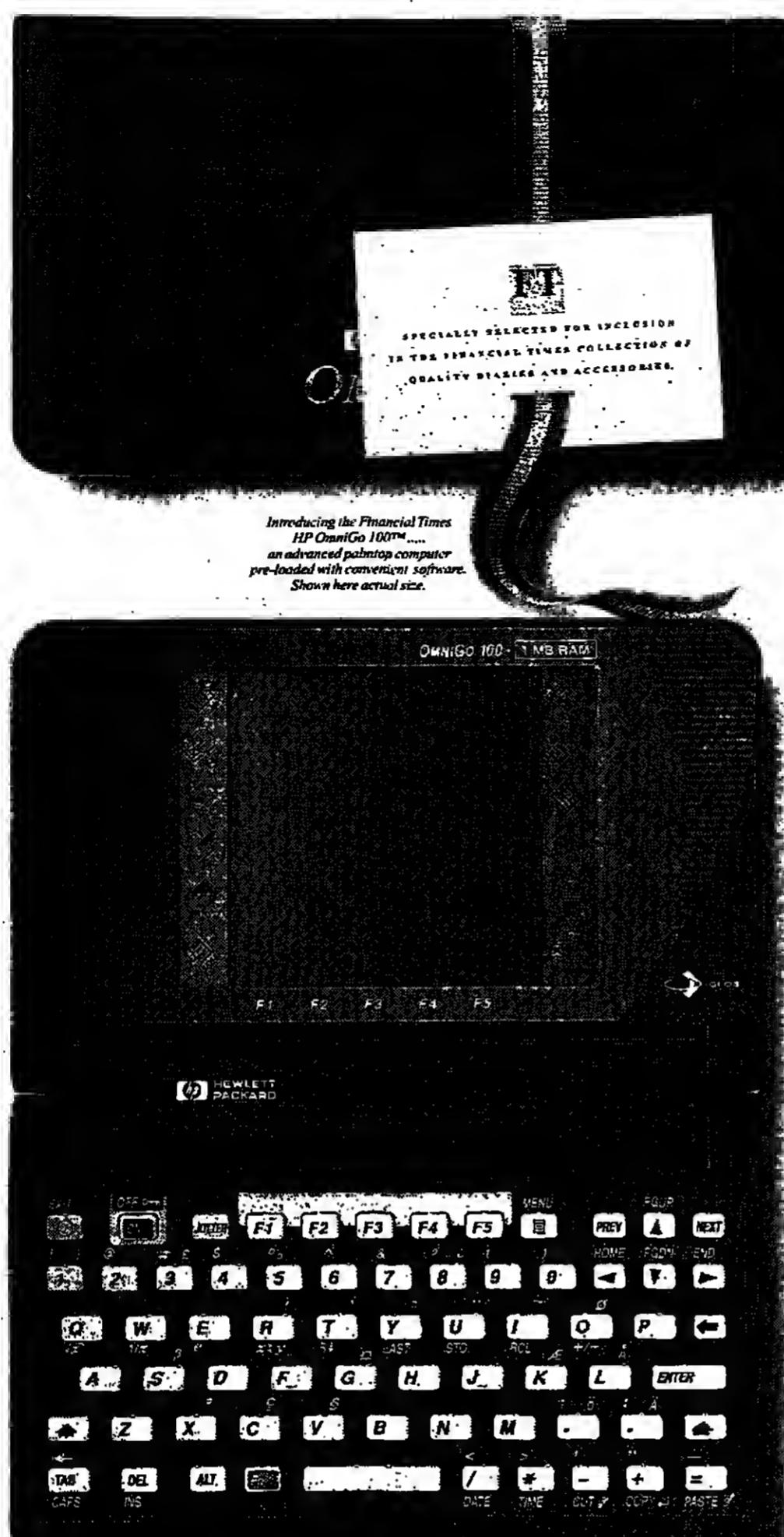
Latest	Day's	Open
Jan	-0.01	58.00
Feb	-0.01	52.20
Mar	-0.01	51.31
Apr	+0.03	18.45
May	+0.04	17.60
Jun	+0.07	16.50
Jul	+0.01	16.00
Aug	+0.02	15.20
Sep	+0.02	

40/150

FINANCIAL TIMES TUESDAY DECEMBER 12 1995 *

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**ANOTHER INTELLIGENT WAY TO STAY ORGANIZED
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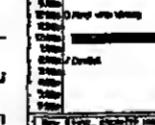
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INTERNATIONAL CAPITAL MARKETS

French prices fall on news of strike talks

By Richard Lapper in London
and Lisa Bransten in New York

Developments in France, where industrial unrest is now well into its third week, provided the main focus of interest in the international bond markets yesterday, with volume in most other markets extremely thin ahead of a string of central bank meetings in the next two weeks.

Prices rose gently in the US, Germany and the UK, but fell back in France. Mr Kurt Shah, economist at First Chicago, said profit-taking had held back the potential for further gains and that the markets were looking for "bigger cues from RPI and US inflation data", as well as from the Bundesbank meeting on Thursday and FOMC meeting next week.

In France, the markets fell in early trading in the wake of news of the meeting between Mr Alain Juppé, the prime minister, and trades union leaders.

The December notional 10-year future fell to a day's low of 119.72, while December Pibor also fell, partially reflecting currency weakness.

The markets recovered some ground later in the day, with the December 10-year contracts settling at 120.16, down 0.28, and the same month's Pibor at 94.05, down 0.23. On Matif, 130.16 10-year contracts were exchanged.

GOVERNMENT BONDS

In the cash market yield spreads of 10-year OATs over German bonds, which last week narrowed by 12 basis points to 68 points, widened by 4 points to 72 points.

Mr Alison Cottrell, international economist at PaineWebber, said early fears of a government climbdown gave way to a realisation that Mr Juppé had been "careful not to jeopardise the 1996 budget outcome".

Mr Tony Norfield, treasury

economist at ABN Amro, said that although Juppé had made some concessions "the bond market is not taking this negatively, since it would allow other cost-cutting measures to proceed."

The market is likely to remain extremely nervous, however, with volatility implied by the price of options on the December Pibor contract still more than 75 per cent, according to traders.

■ In the UK, the publication of the November production price index showed a rise of 0.2 per cent month-on-month on the output measure, with a fall of 0.1 per cent on the input measure, and provided further evidence of a fall in inflationary pressures.

The data propelled gilts to new highs, with the March long gilt contract touching 110.8 before drifting back to settle at 110.4, up 1/2 cent.

Volume remained thin on Liffe, however, ahead of tomorrow's meeting between Mr Eddie George, the governor of

the Bank of England, and Mr Kenneth Clarke, the chancellor, with only 23,483 contracts exchanged.

March short sterling settled at 93.80, down 0.01 on the day, factoring in a half percentage point cut in interest rates over the next four months.

■ Swish bond prices fell, largely as a result of weakness in the krona. Yields of 10-year bonds over Germany widened by 17 basis points to close at 235 points.

■ US Treasury prices edged higher in quiet trading early yesterday as traders prepared for a wave of economic data to be released later in the week.

Near midday, the 30-year Treasury was up 1/2 at 111 1/2 to yield 6.045 per cent. At the

short end of the maturity spectrum the two-year note was also higher at 100, yielding 5.387 per cent.

The yield curve that maps the spread between two-year and 30-year bonds steepened as debate continued on Wall

Street about whether the Federal Reserve would lower interest rates at next week's meeting of its Open Market Committee. In early afternoon trading, the spread had steepened to 5.63 cents points to 99 basis points.

Job figures released on Friday were weaker than many had expected, but analysts were uncertain whether the Fed would cut rates before the president and Congress had agreed to a deficit-cutting budget package.

There were no new economic figures out yesterday, so traders were waiting for data on the producer and consumer price index due today and Thursday, and on retail sales to be released tomorrow.

Bonds were not able to hold on to gains made overnight in Asian and European trading as the dollar lost ground against the yen and the D-Mark in early trading. The US currency was changing hands at Y101.05 and DMI14437 compared with Y101.25 and DMI14475 late on Friday.

Trading link joint venture for Nordic derivatives

By Conner Middelmann

Swedish and Norwegian equity derivatives are soon to become available on an integrated trading and clearing system.

The Oslo Stock Exchange, the Norwegian Futures and Options Clearing House (NOS), Sweden's equity derivatives exchange OM Stockholm and its London offshore OMLX have agreed to set up LinkExchanges and Clearing (LEC), which is designed to increase exposure for each of the derivatives markets.

The exchanges hope the LEC, which is planned to start trading next autumn, will lead to greater liquidity for the entire product range, though Norway's market is likely to benefit especially.

"We expect to increase liquidity once we establish links to brokers in London and Stockholm," said Mr Nils Vogt, head of market surveillance at the Oslo Stock Exchange. Moreover, "we will get a more efficient trading system," he said.

Currently, participants

wanting to trade in Norwegian options have to call the stock exchange, where staff match buy and sell orders.

In future, anyone able to trade on OM Stockholm and OMLX will have access to Norway's six equity options and futures on the OBX equity index via the OBX's electronic trading system. Norwegian participants will have access to Swedish equity derivatives, 27 equity options and futures as well as options and futures on the OMX stock index.

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MARKETS REPORT

Franc slips as market worries about concessions

By Philip Gash

The French franc lost ground yesterday amid market concerns that the government was making concessions to striking workers which would jeopardise France's prospects of meeting the Maastricht convergence criteria.

Most of the selling took place during Asian trading as the franc fell from a London close last Friday of FFDr 44 against the D-Mark to an intra-day low of FFDr 43.65 in Europe. It later recovered to close in London at FFDr 43 as traders concluded that the concessions the government may make are less far-reaching than initially thought.

Analysts were not inclined to place too much significance in market moves which took place amid very thin volumes. The market has a distinct Christmas feel to it, with little evidence of any discretionary trading taking place; only those who had to trade

appeared to be in the market.

Exchange rates were, in the words of one observer, "well confined within familiar ranges."

The dollar had a fairly steady day, finishing at DM1.4442, from DM1.448. Against the yen it closed at Y101.20, from Y101.25.

In Europe the biggest move came from the Swedish krona, which continued the retreat seen at the end of last week, finishing at SKr 4.673 against the D-Mark from SKr 4.588. The lira also fell back through the L1.100 barrier, closing at L1.104, from L1.097.

Sterling made up ground against both the D-Mark and dollar, finishing at DM2.2149, from DM2.2116, and \$1.5337 from \$1.5279.

D-Mark

CURRENCIES AND MONEY

Yesterday was a day more interesting for the utterances of officialdom than for any movements in market prices.

Leading the way on a familiar, if temporarily forgotten, theme, was Mr Larry Summers, the US deputy treasury secretary. He told the Swiss-American chamber of commerce in Zurich that the US preferred a stronger dollar because it meant higher real wages for US workers, lower inflation and also maintained the dollar's role as the world's leading reserve currency.

"The US remains prepared to co-operate with other countries in exchange markets as we have in the past," he said.

Also striking a familiar theme about the value of the national currency was a statement from the Swiss cabinet and Swiss National Bank agreeing that the franc was too strong. The government statement said that "the reasons lie above all abroad," with Mr Markus Lusser, the SNB presi-

dent, saying that he would use any manoeuvring room that the situation in Switzerland offered him.

The most recent bout of Swiss franc strength was the result of an outflow of funds from Germany by investors who fear that the D-Mark will be exchanged for an inferior single currency under European monetary union.

On this front, there was a positive development in the form of the White House agreeing to use the budgetary forecasts prepared by the Congressional Budget Office. This had previously been a sticking point between the White House and its Republican opponents in Congress.

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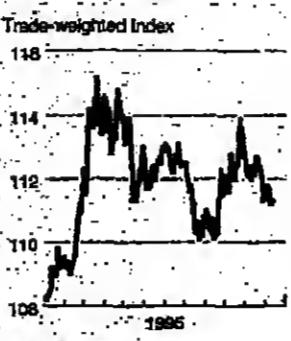
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"US budget developments are the only factor that might give us some significant direction," said Mr Prendergast.

He added that even if the Fed and/or Bundesbank did cut rates this year, the market would probably be disinclined to take any large positions, given the time of year.

Mr Peter Farley, currency strategist at MMS in London, said developments on the French franc were being affected by the market waiting to see what the Bundesbank does. He said a failure to cut rates could leave the franc vulnerable.

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Source: FT Estm

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OFFSHORE INSURANCES

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Balanced price - Other or similar price.	
Time - The time period subsequent to the fund manager's notice in the form of the following valuation point unless indicated by one of the following systems:	
• 1 day - 1 day after	
• 11/20 - at 11:30 hours	
• 14/01 - at 1700 hours	
• 15/01 - to midnight	
E - Exit charge on sale of units.	
E - Manager's periodic charge deducted from capital.	
H - Historic pricing - Last price quoted	
D - Daily price quotation of the manager.	
P - Periodic price quotation insurance plan.	
S - Stop loss premium insurance.	
M - Designated as a UCITS Undertakings for Collective Investments in Transferable Securities.	
T - Offered price includes all expenses except agency's commission.	
F - Premium/minus price.	
G - Treasury price.	
V - Yield before Jersey tax.	
- Ex-distribution, ad - Ex-dividend.	
- Only available to charitable bodies	

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

In the first nine months of this year, our stock was quoted at an average DM 530 compared with DM 425 in 1994. VIAG,

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VIA

4 pm close December 11

NYSE COMPOSITE PRICES

Stock	PV	Stk	High	Low	Close	Chng	Stock	PV	Stk	High	Low	Close	Chng
Continued from previous page													
234. 54% Suncor	0.66	2.0	2.0	2.0	2.0	+0.00	1065	196	Low Stock	0.66	0.61	0.61	-0.05
235. 54% Suncor	0.66	2.0	2.0	2.0	2.0	+0.00	1115	125	Telstra Pr	0.65	0.61	0.61	-0.04
236. 20% Suncorp	1.44	0.4	0.4	0.4	0.4	+0.00	1125	372	Telstra P	1.76	1.35	1.35	-0.41
114. 14% Sunbeam	0.28	4.1	4.1	4.0	4.0	+0.00	1130	10	Gordon	0.72	0.64	0.64	-0.08
237. 20% Sunbeam	0.28	4.1	4.1	4.0	4.0	+0.00	1135	10	Gordon	0.72	0.64	0.64	-0.08
238. 56% Sunbeam	0.16	2.2	2.2	2.0	2.0	+0.00	1140	10	Gordon	0.72	0.64	0.64	-0.08
239. 11% Sunbeam	0.16	0.8	0.8	0.8	0.8	+0.00	1145	10	Gordon	0.72	0.64	0.64	-0.08
240. 20% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1150	10	Gordon	0.72	0.64	0.64	-0.08
241. 15% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1155	10	Gordon	0.72	0.64	0.64	-0.08
242. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1160	10	Gordon	0.72	0.64	0.64	-0.08
243. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1165	10	Gordon	0.72	0.64	0.64	-0.08
244. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1170	10	Gordon	0.72	0.64	0.64	-0.08
245. 14% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1175	10	Gordon	0.72	0.64	0.64	-0.08
246. 23% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1180	10	Gordon	0.72	0.64	0.64	-0.08
247. 26% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1185	10	Gordon	0.72	0.64	0.64	-0.08
248. 12% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1190	10	Gordon	0.72	0.64	0.64	-0.08
249. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1195	10	Gordon	0.72	0.64	0.64	-0.08
250. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1200	10	Gordon	0.72	0.64	0.64	-0.08
251. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1205	10	Gordon	0.72	0.64	0.64	-0.08
252. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1210	10	Gordon	0.72	0.64	0.64	-0.08
253. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1215	10	Gordon	0.72	0.64	0.64	-0.08
254. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1220	10	Gordon	0.72	0.64	0.64	-0.08
255. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1225	10	Gordon	0.72	0.64	0.64	-0.08
256. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1230	10	Gordon	0.72	0.64	0.64	-0.08
257. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1235	10	Gordon	0.72	0.64	0.64	-0.08
258. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1240	10	Gordon	0.72	0.64	0.64	-0.08
259. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1245	10	Gordon	0.72	0.64	0.64	-0.08
260. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1250	10	Gordon	0.72	0.64	0.64	-0.08
261. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1255	10	Gordon	0.72	0.64	0.64	-0.08
262. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1260	10	Gordon	0.72	0.64	0.64	-0.08
263. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1265	10	Gordon	0.72	0.64	0.64	-0.08
264. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1270	10	Gordon	0.72	0.64	0.64	-0.08
265. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1275	10	Gordon	0.72	0.64	0.64	-0.08
266. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1280	10	Gordon	0.72	0.64	0.64	-0.08
267. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1285	10	Gordon	0.72	0.64	0.64	-0.08
268. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1290	10	Gordon	0.72	0.64	0.64	-0.08
269. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1295	10	Gordon	0.72	0.64	0.64	-0.08
270. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1300	10	Gordon	0.72	0.64	0.64	-0.08
271. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1305	10	Gordon	0.72	0.64	0.64	-0.08
272. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1310	10	Gordon	0.72	0.64	0.64	-0.08
273. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1315	10	Gordon	0.72	0.64	0.64	-0.08
274. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1320	10	Gordon	0.72	0.64	0.64	-0.08
275. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1325	10	Gordon	0.72	0.64	0.64	-0.08
276. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1330	10	Gordon	0.72	0.64	0.64	-0.08
277. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1335	10	Gordon	0.72	0.64	0.64	-0.08
278. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1340	10	Gordon	0.72	0.64	0.64	-0.08
279. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1345	10	Gordon	0.72	0.64	0.64	-0.08
280. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1350	10	Gordon	0.72	0.64	0.64	-0.08
281. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1355	10	Gordon	0.72	0.64	0.64	-0.08
282. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1360	10	Gordon	0.72	0.64	0.64	-0.08
283. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1365	10	Gordon	0.72	0.64	0.64	-0.08
284. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1370	10	Gordon	0.72	0.64	0.64	-0.08
285. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1375	10	Gordon	0.72	0.64	0.64	-0.08
286. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1380	10	Gordon	0.72	0.64	0.64	-0.08
287. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1385	10	Gordon	0.72	0.64	0.64	-0.08
288. 10% Sunbeam	0.08	0.4	0.4	0.4	0.4	+0.00	1390	10	Gordon	0.72			

AMERICA

Dow boosted by increase in oil prices

Wall Street

Blue chip shares came back from losses made at the end of last week as debate continued as to whether the Federal Reserve would lower interest rates next week, writes Lisa Branton in New York.

In early trading the Dow Jones Industrial Average was up 26.54 to 31,854.02. The Standard & Poor's 500 reversed nearly all of the losses made late last week, improving 2.65 to 320.12.

The Dow received a boost from rising oil prices which helped to lift Exxon and Chevron, two of the index's main components. Exxon added \$2.24 at \$84 and Chevron was \$1.14 stronger at \$32.40 as crude oil futures prices rose to a six-month high.

The American Stock Exchange composite index, however, slipped 0.03 to 535.52. Volume on the New York SE came to 1,022m shares.

The technology-laden Nasdaq composite, which stumbled earlier in the week and began to recover on Friday, edged up 0.37 to 1,032.78.

The Nasdaq strengthened in spite of a 5% loss made by Microsoft, the biggest company on that index, that brought its share price to \$30.42. Intel, the second biggest Nasdaq company, added \$1.75 at \$83.30.

Internet shares were mixed. Netscape Communications, the internet software company, fell 5% to \$123.50, spurred by a downgrading of its shares by a brokerage house, and by publicity surrounding Microsoft's internet strategy.

Mexico weakens 1%

Mexico City fell during the late morning on fears of a rise in domestic interest rates later in the day.

The IPC index was off 30.00 or 1.1 per cent to 2,625.39 by mid-morning. Volume was weak at 8.2m shares.

Buenos Aires retreated slightly as investors reacted to proposed amendments to the 1996 budget in congress at the weekend. The Merval index slipped 0.7 to 460.49 at noon.

Analysts commented that

EUROPE

Moulinex slides, L'Oréal climbs in edgy Paris

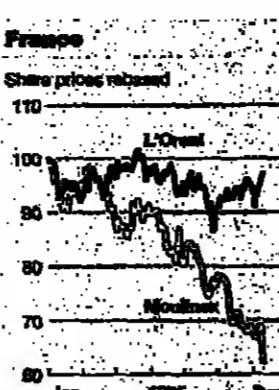
A number of corporate stories in PARIS overrode the news that the government was to meet with trade union leaders; this move did not have as big an impact on sentiment as had been feared, and the CAC-40 index slipped just 5.74 to 1,949.59 in low turnover of 1,950.70m.

Early in the day, fears were expressed that the government might be about to make concessions to its reforms of the social welfare system. However, as trading progressed the apprehension began to evaporate, although there was still an element of confusion about the tactics being adopted by Mr Alain Juppé, the prime minister.

Meanwhile, Moulinex, the household appliances group, slid FF78.00 or 5.4 per cent to FF1,780.00 as reported that operating losses rose by more than 30 per cent over the first six months to September 30.

This was attributed to the negative impact of exchange rates, the effect of strikes at some of its factories during the summer, higher raw material costs, increased spending on advertising, and the cost of launching new products.

Unior Sacilor, the steel company, tumbled FF5.20 or 7 per cent to FF75.95 after indicat-



to be worth \$660m. Analysts generally welcomed the move, which they saw as the latest phase in a global consolidation of the industry. They said that the French company, currently, had some 8 per cent of the US cosmetics market.

ZURICH was higher, but in quiet trade, and the SME index picked up 1.50 to 3,361.6.

Elektrotrost jumped SF18.12 to SF1,980 as Mr Stephen Schmidt's private Unotec Holding confirmed that it might use the SF780m proceeds of the sale of its stake in Landis & Gyr to buy shares in the electricity generator. L & G was steady at SF1,940 as the power authorities said that they were looking into unusually heavy trading in the stock before Elektrotrost announced its SF1,800 takeover bid last week.

Wintarthur moved up SF10 to SF285 and CS Holding, a major shareholder in Elektrotrost, was SF1,25 higher at SF1,162, still profiting from co-operation plans announced last week. Ciba rebounced SF12.26 to SF1,013, overcoming some of the sharp losses seen last week on news that it was curtailing trials of its Salofel drug.

MILAN was led higher by

FTSE Composite Indexes									
Dec 11	Index	Open	10.20	11.00	12.00	13.00	14.00	15.00	Clos.
FTSE Industrial 100	1,483.09	1,483.42	1,482.29	1,483.02	1,482.62	1,482.72	1,482.87	1,482.97	1,483.02
FTSE Services 300	1,564.22	1,562.35	1,571.22	1,562.00	1,574.52	1,574.77	1,575.00	1,575.00	1,575.00
FTSE Financial 100	1,467.57	1,462.47	1,464.48	1,462.57	1,464.52	1,464.52	1,464.52	1,464.52	1,464.52
FTSE Consumer 100	1,560.63	1,562.52	1,561.50	1,561.50	1,561.50	1,561.50	1,561.50	1,561.50	1,561.50
FTSE Utility 20	1,484.28	1,485.20	1,485.20	1,485.20	1,485.20	1,485.20	1,485.20	1,485.20	1,485.20

further sharp gains in Olivetti and the Comit index picked up 4.91 to 564.12, while the SME index was 66 higher at 9,023.

Shares in Olivetti, 10 per cent higher on Thursday, were suspended limit up when they shot to 1,131.71 during the afternoon session. Subsequently, they closed 1,102.00 ahead of 1,101.20 in turnover down from DM5.7m to DM4.5m.

The most noticeable features were negative. Two big IPO successes of recent months, in Adidas and Merck, were among the leading losers. This losses at DM1,700 to DM1,530 and 50 pps to DM1,510, Merck after a DM2.70 drop on broker downgrades last Friday.

German retailers, lively at this time last week, were positive again about their weekend sales but this week the market trimmed them back. Kaufhof losing DM3 at DM445 and Karstadt DM3.50 at DM50.50.

Mannesmann dropped DM5.45 to DM46.10. Its Mobilfunk subsidiary said that sales were up 5 per cent in 1995, but the shares had been relatively weak since Goldman Sachs reasonably happy about tele-

coms but critical of the group's building materials trading, shock absorber and crane and excavator businesses, downgraded the stock late in November.

BRUSSELS was boosted by heavy Bel-20 basket buying, the key index ending 23.04 or 1.5 per cent higher at a new 1995 closing peak of 1,339.47 in turnover of around BF1.2bn.

The least liquid Bel-20 stocks benefited the most, the utility holding company Tractebel climbing BF77.50 or 6.7 per cent to BF12,400, the steel cord and wire maker Belkraft by BF700 to BF24,500 and the shipping company OMB by BF50 to BF2,135.

HELSINKI saw Nokia A regain some of last week's losses, the stock rising FM11 or more than 5 per cent to FM221 as it followed last Friday's high-tech gains in New York. The Hx index rose 3.04 or 1.7 per cent to 1,880.17.

ISTANBUL was weighed down by a cash shortage and political uncertainty ahead of the December 24 elections, the composite index losing 1,883.12 or 4.5 per cent to 39,933.20 after a gain of 6.4 per cent last week.

Written and edited by William Cochrane, Michael Morgan and John Pitt

ASIA PACIFIC

Nikkei consolidates after last week's sharp rally

Tokyo

Lingering hopes of monetary easing in both the US and Germany underpinned investor sentiment, but the Nikkei average closed lower on profit-taking and technical selling, writes Emiko Terazono in Tokyo.

The 250 index lost 60.18 at 19,221.78 after moving between 19,162.02 and 19,371.34. Traders said some investors were becoming worried following the Nikkei's rally last week, which lifted the benchmark by 454 points, and that the market needed "cooling off".

Traders said unwinding of positions ahead of this Friday's options expiry would also weigh on the market throughout the next few sessions.

SAO PAULO was in an unspired mood as attention began to dwell on the settlement of future and options tomorrow. The Bovespa index was regressing a decline of 216.83 at 42.76 by mid-afternoon.

TAIPEI rose 50 Yen to 1,019 at 19,221.78 after moving between 19,162.02 and 19,371.34. Traders said some investors were becoming worried following the Nikkei's rally last week, which lifted the benchmark by 454 points, and that the market needed "cooling off".

Volume was 350m shares, against Friday's 1,036m. Selling came from domestic institutions and dealers' liquidation of arbitrage positions; some foreign investors, and employees' stockholding groups investing year-end bonus money, were among buyers.

The Topix index of all first section stocks shed 3.65 to 1,523.66 and the Nikkei 300 rose up 1.09 to 2,985.26. Declines led rises by 53 to 514, with 166 issues unchanged.

Toshiba eased Y5 to Y800 on selling by individual investors, although the stock, regarded as a core issue on the "digital video disc" (DVD) theme, was the second most actively traded issue of the day. The DVD is to be marketed next autumn, and hope that it will be a hit consumer electronic product lifted other related stocks, with Tsugami and a machinery maker, ending Y83 up to 1,013.

In London the FTSE/Nikkei 50 index edged up 0.37 to 1,318.55.

Some analysts feared that domestic institutions, especially banks and life insurance companies, would remain net sellers even if the index rose further. A recent survey by the Nihon Keizai Shinbun revealed that only Daichi Life and Nippon Life were willing to buy domestic equities and foreign bonds, while other companies remained risk averse.

Nissan Motor fell Y14 to Y756, losing ground for the first time in five trading days, on fears of increased selling by institutions. Stories about

mounting losses at the company's Mexican subsidiary also depressed investor confidence. Other earners were also lower.

A plunge in Kyocera, the leading manufacturer of ceramic packages for semiconductors, prompted selling of high-technology issues. The stock dropped Y860 to Y7,690 following last week's downgrade by Morgan Stanley (Japan).

The decline of the stock, previously bought as a semiconductor-related issue, sent Hitachi down Y10 to Y840 and NEC Y20 lower to Y1,320.

Toshiba eased Y5 to Y800 on selling by individual investors, although the stock, regarded as a core issue on the "digital video disc" (DVD) theme, was the second most actively traded issue of the day. The DVD is to be marketed next autumn, and hope that it will be a hit consumer electronic product lifted other related stocks, with Tsugami and a machinery maker, ending Y83 up to 1,013.

Turnover was active at Y850m in volume of 160.5m shares.

News of the acquisition triggered rises in both stocks, Foster's adding 6 cents at AS118, and Mildura AS130 or 2.6 cents per share.

MANILA closed marginally

weaker as investors shifted from index heavyweights to second tier issues. The composite index slipped 4.79 to 2,986.04. Among the losers were Philippine National Bank and PLDT, while second liner stocks such as Metro Pacific and Filipino Telephone saw the best gains.

TAIPEI rose for the fourth straight session as investors continued to celebrate the recent parliamentary elections. The weighted index finished 72.21 or 1.5 per cent ahead of 72.11.

Toshiba led the gains, rising by 2.7 per cent as a group, with Hualon up 20 cents to TS12.70. Heavily weighted financials supported the upward momentum with a 2 per cent gain.

Brokers said that, since late last week, government funds had been buying equities, especially financials.

SINGAPORE saw further consolidation of blue chips and OTC shares, while second-liners and companies linked to Indonesian interests were the focus of retail-driven speculation. The Straits Times industrial index softened 2.17 to 7,211.23, or 2.6 per cent ahead of 7,208.00.

HONG KONG edged lower in thin trade, newspaper stocks losing ground after the outbreak of a price war in the local Chinese language market. The Hang Seng index slipped 28.44 to 19,835.17 as turnover shrank to HK\$2.4m.

Among newspapers which cut their prices, Oriental Press fell 32 cents to HK\$2,675 and the BSE-30 index lost 39.09 at

Hong Kong Daily News was 15 cents lower at 99 cents.

KUALA LUMPUR saw fur-

ther profit-taking, the compo-

nent index losing 2.18 at 974.72.

Damansara Realty continued

to surge in heavy volume,

adding 18 cents at M12,08.

On the prospect of the state go-

vernment raising its stake in

the company, the stock was led

sharply lower, off a high of 92 cents.

SHANGHAI's hard currency

B shares fell to another low for

the year, with investors unwilling

to commit fresh funds to a

declining market. The index

shed 0.226 to 49,492.

Concerns over new listings left the A

index down 18.76 to 2.8 per cent

at 63.219.

S African golds move higher

Johannesburg was firm, with golds responding to expectations that the bullion price would break through the \$300 level and industrials edging up in cautious trade.

The overall index was up

3.5 to 6,244.1, industrials rose 11.9 to 7,882.2 and golds col-

lected 29.7 at 1,400.5.

<p